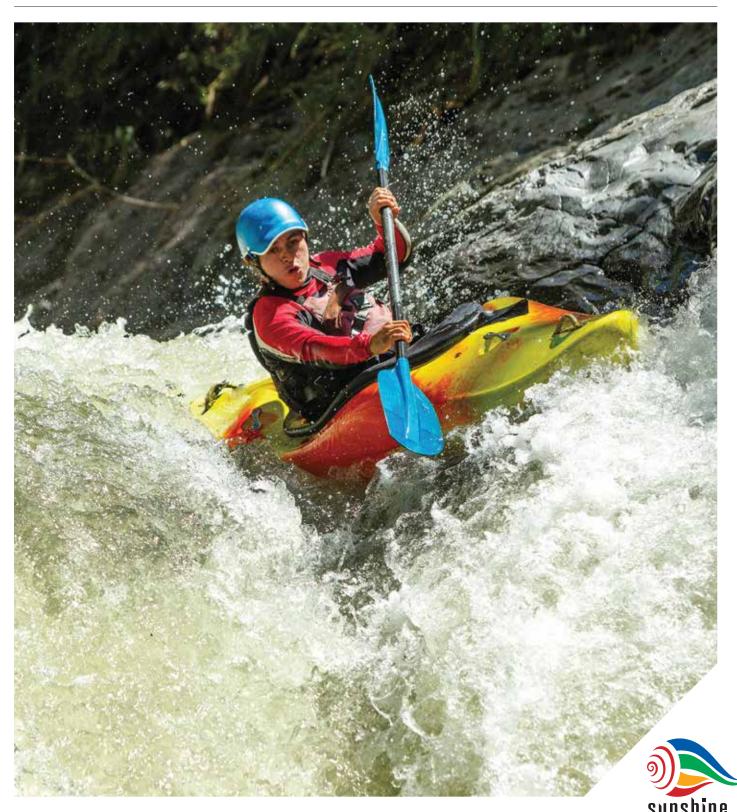
# AGROWING CONCERN

SUNSHINE HOLDINGS PLC ANNUAL REPORT 2019/20



Through all the obstacles and barriers, Sunshine Holdings remains steadfast in pursuing its goals.

Our perseverance is how we have evolved from a single pharmacy store into a true Sri Lankan conglomerate with a presence in the healthcare, consumer, agriculture, and energy sectors.

### OUR VISION

### **OUR MISSION**

### **OUR VALUES**

# To be the most admired conglomerate in Sri Lanka

Growing our enterprises to be industry leaders

INNOVATION
Continuous
improvement
through change

**PERSEVERANCE**Never give up

The foundation upon which we grow

TRUST

**RESPONSIBILITY**Accountable to all stakeholders

Honest, open and

transparent

# That we are a going concern goes without saying – a business that has the ability to continue in business for the foreseeable future.

But the current era demands more from businesses. For instance, sudden disruptions are the new norm, be they economic, political, business, or climate-related. This means that the old parameters for gauging long-term success are no longer enough.

By calling this publication a growing concern, we highlight not just our rich half century of progress from humble beginnings, but also our potential for sustainable, unfettered growth over the next 50 years and beyond.



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Board of Directors



### **Printed Annual Report**

Limited copies of this Report are available on request



### Online HTML

An interactive HTML version is published online



### Portable digital format

For offline convenience





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# 4 RESPONSIBILITY FOR THE REPORT

### ANNUAL REPORT OF THE BOARD OF DIRECTORS

The Directors are pleased to present this 47th Annual Report of your Company together with the Audited Financial Statements of Sunshine Holdings PLC (the "Company"), and the Audited Consolidated Financial Statements of the Group for the year ended 31 March 2020 and the Independent Auditors' Report on page 42 conforming to all relevant statutory requirements. The details set out here provide pertinent information required by the Companies Act No. 07 of 2007 and the Colombo Stock Exchange (CSE) Listing Rules and are guided by recommended best practice.

### **LEGAL FORM**

Sunshine Holdings was incorporated on 16 June 1973 as a limited liability company to engage in the travel business under the name of Sunshine Travels Ltd., and subsequently converted to a public limited liability company. Sunshine Holdings is the Group's holding company. The principal activities of the Company and the Group during the year are given on page 57.

### **REVIEW OF PERFORMANCE**

The financial and operational performance and outlook of the Company and the Group and its business units are described in the Company Profile on page 6, and the Group Managing Director's Review on page 12. This, together with the Audited Financial Statements, reflects the state of affairs of the Company and the Group. Segment-wise contribution to Group revenue, results, assets and liabilities is given in Note 9.1 to the Financial Statements.

### **FINANCIAL STATEMENTS**

In terms of Sections 150 (1), 151, 152 and 153 (1) and (2) of the Companies Act, the Board of Directors is responsible for the preparation of the Financial Statements of the Company and the Group, which reflect a true and fair view of the financial position and performance of the Company and the Group. In this regard, the Board of Directors wishes to confirm that the Consolidated Financial Statements appearing on pages 46 to 162 have been prepared in conformity with the requirements of the Sri Lanka Accounting Standards as mandated by the Sri Lanka Accounting and Auditing Standards Act No. 15 of 1995 and the Companies Act. There were no changes to the accounting policies adopted in the previous year for the Company and the Group, other than those stated.

The Financial Statements of the Company and the Group for the year ended 31 March 2020, including comparatives for 2018/19, were approved and authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 26 May 2020. The appropriate number of copies of the Annual Report will be submitted to the CSE and to the Sri Lanka Accounting and Auditing Standards Monitoring Board within the statutory deadlines.

### **DIRECTORS**

The Directors of the Company, as at 31 March 2020, and their brief profiles are given on page 16. The names of all the Directors who held office anytime during the reporting year are given on page 22. The names of Directors who will retire and those who will seek reappointment at the forthcoming Annual General Meeting (AGM) are given in the Notice of Meeting on page 166.

### DIRECTORS' INTERESTS IN CONTRACTS AND PROPOSED CONTRACTS

Except as stated in Note 41 to the Financial Statements, during and at the end of the financial year 2019/20, none of the Directors were directly or indirectly interested in contracts or proposed contracts connected with the Company or the Group's business.

### **DIRECTORS' SHAREHOLDINGS**

The details of shares held by the Directors as at the end of the current and the previous financial year are as follows:

	2020	2019
Mr G Sathasivam	3,055	3,055
Mr V Govindasamy	451,500	451,500
Mr S G Sathasivam	1,018	1,018
Mr A D B Talwatte	1,018	1,018

Messrs M A Shaikh, H D Abeywickrama, D A Cabraal, S Shishoo, S Ratwatte and Y Kitao did not hold shares of the Company.

### DIVIDEND

The Directors recommend that a final cash dividend of Rs. 112,165,577 equivalent to Rs. 0.75 per ordinary share (2018/19 Rs. 186,942,629 equivalent to cash dividend of Rs. 1.25) be paid to those on the register of shareholders at the close of business on the ex-dividend date. Prior to recommending the dividend and in accordance with Sections 56 (2) and (3) of the Companies Act, the Board signed a certificate stating that, in their opinion, based on available information, the Company will satisfy the solvency test immediately after the distribution is made and have obtained a certificate from the Auditors in terms of Section 57 of the Companies Act. Shareholder approval will be sought on the day of the AGM to declare and pay the dividend as recommended.

### **EXTERNAL AUDITORS**

The External Auditors, Messrs KPMG, who were appointed in accordance with a resolution passed at the 46th AGM, have expressed their opinion on pages 42 to 45. Details of their remuneration are given in Note 12 on page 71 to the Financial Statements. As far as the Directors are aware, the Auditors do not have any other relationship or any interest in contracts with the Company or the Group.

### STATUTORY PAYMENTS

The Directors, to the best of their knowledge and belief, are satisfied that all statutory payments to the Government, other regulatory institutions, and related to employees have been made on time or have been provided for.

### **DONATIONS**

The Company has not made donations during the year 2019/20.

### **GOING CONCERN BASIS**

The Board of Directors reviewed the business plans of the Company and the Group and is satisfied with the adequacy of resources to continue operations in the foreseeable future. Accordingly, the Financial Statements of the Company and the Group have been prepared on the going concern basis.

The Board carried out an assessment of the potential implications of COVID 19 on profitability and liquidity of each Group's entity and at consolidated Group level, and incorporated the required adjustments in the revised budget for the year ending 31 March 2021. Based on this assessment, the Board is of the view that the Group has adequate liquidity position considering the cash flows in hand and the secured facilities available through bank credit facilities. Accordingly, the Group will not have any limitations in meeting the future obligations and ensuring business continuity.

The Board therefore is confident that COVID-19 will not impact the going concern ability of the Group and the Company, and will continue to monitor any material changes in future economic conditions and amend the business projections accordingly, if required. The Group is regularly monitoring the situation.

### **DIRECTORS' INTERESTS AND THE INTERESTS REGISTER**

The relevant interests of each Director in the share capital of the Company have been notified by the Directors to the CSE in accordance with Section 7.8 of the Listing Rules and, accordingly, the relevant entries have been made in the Company's Interests Register which has been maintained as required by the Companies Act. This Annual Report also contains particulars of entries made in the Interests Registers of subsidiaries which are public companies or private companies which have not dispensed with the requirement to maintain an Interests Register as permitted by Section 30 of the Companies Act.

Particulars of entries in the Interests Register include interests in contracts. The Directors have all made a general disclosure to the Board as required by Section 192 (2) of the Companies Act and no additional interests have been disclosed by any Director.

### **RELATED PARTY TRANSACTIONS**

The Company's transactions with related parties in respect of the Company and the Group, for the financial year ended 31 March 2020, are given in Note 41 to the Financial Statements on page 154 of the Annual Report and have complied with Rule 9.3.2 of the Listing Rules and the Code of Best Practices on Related Party Transactions under the Securities and Exchange Commission Directive issued under Section 13 (c) of the Securities and Exchange Commission of Sri Lanka Act No. 36 of 1987.

### **INTERNAL CONTROL**

The Board, through the involvement of the Group Executive Committee, takes steps to gain assurances on the effectiveness of control systems in place. The Audit Committee receives regular reports on the adequacy and effectiveness of internal controls in the Group,

compliance with laws and regulations, and established policies and procedures of the Group. The Board has direct access to the Chairman of the Audit Committee. This Committee reviews reports of the Internal Auditors too

### **COMPLIANCE WITH LAWS AND REGULATIONS**

The Company has not engaged in any activity which is harmful to the environment.

### **SUSTAINABILITY**

The Group pursues its business goals under a stakeholder model of business governance. As per this model, the Group has taken specific steps, particularly in ensuring the conservation of its natural resources and the environment as well as addressing material issues highlighted by stakeholders.

### **EMPLOYMENT**

The Group has an equal opportunity policy and these principles are enshrined in specific selection, training, development and promotion policies, ensuring that all decisions are based on merit. The Group practices equality of opportunity for all employees irrespective of ethnic origin, religion, political opinion, gender, marital status, or physical disability.

### ANNUAL GENERAL MEETING

Please refer the Notice of Meeting that appears on page 166 of this Annual Report.

### **DIRECTORS' CORPORATE GOVERNANCE DECLARATION**

The Directors declare that:

- a. the Company complied with all applicable laws and regulations in conducting its business;
- b. they have declared all material interests in contracts involving the Company and the Group and refrained from voting on matters in which they were materially interested;
- c. the Company has made all endeavours to ensure the equitable treatment of shareholders;
- d. the business is a going concern with supporting assumptions or qualifications as necessary; and that
- e. they have conducted a review of internal controls covering financial, operational, and compliance controls and risk management and have obtained a reasonable assurance of their effectiveness and successful adherence therewith

Signed in accordance with the resolution of the Directors.

Mr Munir Shaikh

Chairman

Mr S G Sathasivam Director

A. Cabrant. Mr D A Cabraal

Vice-Chairman

Mr H D Abeywickrama Director

Mr G Sathasivam Director

Mr S Shishoo Director

Mr V Govindasamy

Group Managing Director

Mr A D B Talwatte

Mrs S Ratwatte Director

12 Pm 1.3,

Mr Y Kitao Director

Alternate Director

27 May 2020

# COMPANY PROFILE

Business segment

Contribution towards group revenue

### **HEALTHCARE**

- Sunshine Healthcare Lanka Ltd.
- · Healthquard Pharmacy Ltd.

Built on long-term partnerships with trusted international and local principals, we provide comprehensive solutions for healthcare, pharmaceuticals and medical devices through these two fully-owned subsidiaries, with the latter covering the retail sector.



### **CONSUMER GOODS**

• Watawala Tea Ceylon Ltd. (WTCL)

The largest branded tea company in the country. Its tea brands are trusted names in the domestic and international markets.



### **AGRIBUSINESS**

- Watawala Plantations PLC
- Watawala Dairy Ltd.



### **ENERGY AND OTHER**

• Sunshine Energy (Pvt) Ltd. (SEL)

70% subsidiary, SEL contributes to the national grid through three mini-hydropower and one rooftop solar plant with a combined capacity of 7.5 MW and is exploring other renewable energy sources.



### Strategic alliances and partners

### Performance highlights of the year

### Outlook for 2020/21 and beyond





















Abbott







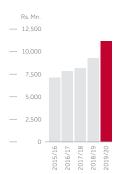




Revenue improved by 19.7% year-on-year to Rs. 11.2 Bn.

Healthguard provided approximately 13% of the sector revenue

Net profit increased by 38.6%



With 10.5% market share, looking for an increase in share through mergers and acquisitions.

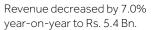
### Our Brands

glenmark



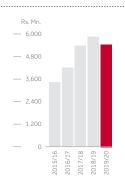






Market leader in branded tea with 36% market share

Net profit decreased by 39.2%



Continued investment in Zesta, Watawala, and Ran Kahata. Diversification of product portfolio with healthy beverages.



Arpico

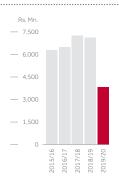
· Laugfs · Sathosa



Revenue decreased by 46.1% year-on-year to stand at Rs. 3.8 Bn.

Palm oil sector drives the sector profitability

Net profit increased by Rs. 105 Mn.



Continued focus on palm oil, while looking to scale up dairy business and exit tea plantation business.

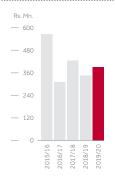








Energy revenue decreased by 12.1% to Rs. 393 Mn. due to unfavourable weather conditions and plant maintenance during the year



We are seeking to diversify our renewable energy generation to other sources such as solar, with the potential to significantly contribute to the annual 6-7% increase in the country's power demand.

# We are a growing concern – with big plans to keep growing

With half a century under our belt, we are a conglomerate that consists of diverse subsidiaries spanning four vital sectors of our country's economy: healthcare, consumer goods, agribusiness, and more recently, renewable energy.

From our modest genesis in 1967, we have held true to the family values that have brought us this far. An entrepreneurial spirit, solid partnerships, strategic alliances with leading global companies, strong values, and a Strategy and Mission that's fit for the future – these are the elements that will drive us on from strength to strength.

# LEADERSHIP

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Board of
Directors

Trust is one of the core values of Sunshine Holdings. It is fundamental to the relationship we share with our business partners, our suppliers, our employees, our communities, our shareholders, and our country. It is how we have grown Sunshine Holdings into a Sri Lankan conglomerate that spans multiple sectors, placing us in the diversified position we are in today. It is what has helped us to weather the storms we have faced, including the one we find ourselves in the midst of today.

### Dear Shareholder,

We find ourselves in incredibly challenging times. The past few years have been tough on the Sri Lankan economy and it has required incredible perseverance to face the challenges it has posed. Our Company has performed well across all our sectors – healthcare, consumer goods, agribusiness, and renewable energy. Our diversified portfolio is the outcome of our focus on sustainability, and we believe it is paying dividends today. This focus is a result of how we embrace our responsibility towards our country, our natural resources, our communities, our employees, and our shareholders.

The tragedy that struck the nation in April 2019 severely disrupted the country's economic growth that declined to 2.3% in 2019 from 3.3% the previous year. The tourism industry was significantly affected while it also had an adverse impact on other sectors, including air transportation services, domestic transportation, wholesale and retail trade, leisure and entertainment, and agriculture. The exchange rate came under pressure, foreign investment was withdrawn, the Colombo Stock Exchange experienced a fall in price indices and market capitalisation, and business confidence deteriorated.

# Sunshine Holdings, like most businesses, was affected. Our employees rallied around the Company and put us back on track in the latter half of the year.

Our healthcare business overcame the odds and exceeded expectations, and our consumer goods business retained its market leadership position, despite stiff competition from our international competitors. Having divested our tea plantations under the financial year under review, our efforts in our agribusiness are now primarily directed towards palm oil and dairy, which we believe will be increasingly important in meeting the growing demand for local products in the market. With a USD 2.0 Mn. investment from SBI Holdings, our renewable energy business will be making a bigger push into rooftop solar to meet the rising energy requirements of the nation. Our partners in these businesses have been invaluable to our efforts and we continue to develop our relationships with them. We continue to pursue building new relationships that can bear fruitful partnerships in the future.

Although the country started recovering towards the end of 2019, the COVID-19 pandemic and the measures that were rapidly implemented to slow it down will have an economic impact that has yet to be determined. According to the Central Bank of Sri Lanka, we can expect the economic repercussions of the pandemic and ensuing lockdown to be even greater than that of the Global Financial Crisis of 2008. The impact on society may even last longer than the economic impact as people seek to minimise the risk of exposure and spreading the virus. We transitioned to remote working with relative ease as a result of our investments in cloud technology and the skilling of our employees, who have once again rallied around the Company to get us operating as effectively as we can under the circumstances and continue serving our customers.

It is difficult to determine at this point in time how our outlook for the rest of the year will have to account for the impact of COVID-19. While we are a traditionally conservative business, we are exercising even more caution regarding our investments and decisions on how to take the Company forward. Our Board continues to provide us with prudent advice and insights, and I thank them for their counsel. I would like to thank our investors, business partners, employees, and customers for their continued patronage and trust in us. The relationships we have built will play a crucial role in how we adapt to the challenges and uncertainties that 2020 brings. We pledge to uphold our values and continue delivering sustainable value to all our stakeholders.

Munir Shaikh Chairman

27 May 2020

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GROUP MANAGING DIRECTOR'S REVIEW

As the context of our operating environment takes a dramatic shift, the challenges for our enterprise continue to mount. Therefore, we will have to rethink what it means to operate a business and maintain our market leadership in what we consider to be "the new norm".

Following 2018/19 s strong performance, the tragic events of April took a toll on our tea and retail pharmacy businesses. We started our recovery in Q2 and by Q3, we found ourselves back on track, thanks to the tireless spirit and hard work of our employees. The new Government regime implemented tax cuts that put more money in the hands of consumers, paving the way for an optimistic outlook. Unfortunately, the situation evolving around the global COVID-19 pandemic led to a sudden shutdown that has setback the economy and earnings expectations. The Group recorded a net profit of Rs. 1.8 Bn. for the year under review, up from Rs. 1.15 Bn. in the previous financial year. Fitch Ratings recently affirmed our National Long-Term Rating at "A-(lka)" with a Stable Outlook, reflecting our diversified operations and market leadership in pharmaceutical distribution and consumer Tea market. Nevertheless, we anticipate the effects of COVID-19 to have far reaching effects that will have a material impact that we are yet to ascertain at this time.

### SUSTAINABILITY IS OUR CORE DRIVE

Since its inception, Sunshine Holdings has always looked to sustainable means of creating value. Sustainability is a core responsibility for the Group, one that we place even higher than profitability and one that is now being put to the test. We adhere to the highest ethical standards and ideals of corporate stewardship across all our operations. Our Board of Directors is made up of prominent, independent individuals who are knowledgeable in their respective fields and they provide the Company with valuable advice and direct our business in accordance with our values. By being prudent in where we deploy our investments, we have demonstrated that we practice responsible entrepreneurship.

We continue to bring in revenue from our diversified portfolio and operations, the value of which has come to fore during this unique time. Our teams were able to adapt to the situation and redeploy themselves to continue carrying out work across our companies, even taking on duties that were not a part of their traditional responsibilities. Our investments in technology, such as using the cloud, and in skilling our people have adequately prepared us to take on the challenges posed by COVID-19. Our healthcare business provides an essential service and is something that we control entirely end-to-end from the port to the patient. Other than Northern and Eastern Provinces, we do not rely on third party services to handle our logistics and this has been instrumental in ensuring that our services continue uninterrupted. This is a key strength of ours that we have only really recognised under the unique circumstances that we currently find ourselves in. Similarly, the sustainable nature of

our other businesses continues to exhibit resilience, even as our operating environment finds itself amid what will likely be an irreversible transformation.

### **HEALTHCARE**

Our healthcare business exceeded our expectations. The appointment as the sole distributor for 3M's medical devices boosted our Medical Devices Division. We have taken a proactive approach to fulfil our deliveries within 24 hours in Colombo and within 48 hours elsewhere. Our Pharma division also met its budgets and our principals have been pleased with our market performance. We consolidated our distribution network and continued to work on complying with ISO 9001:2015 quality standards and National Medicines Regulatory Authority (NMRA) guidelines on Good Distribution Practices (GDP) like what we did for the last 53 years. Healthquard, which represents 15% of our healthcare business and is at the forefront of our customer-oriented aspirations, bore the brunt of the doldrums that gripped the nation but recovered during the latter half of 2019. We have received a great response to our focus on wellness and beauty, something which no other player in the market can match. We also opened our first outlet at a mall, One Galle Face, to great success. Its venture highlights the shifting culture in Sri Lanka from high street retail to malls that are becoming the one-stop choice to address all the needs of Sri Lankan consumers.

We will be looking to expand our presence in the malls that are set to open in Colombo in the coming years, while observing the transformation of societal trends as a result of COVID-19. We see increasing potential in e-commerce, although it currently represents a small portion of our overall sales. The COVID-19 crisis is highlighting the usefulness of e-commerce platforms, not just to the Group but to the broader Sri Lankan market as well. We will be looking to find ways to integrate the data from our brick-and-mortar stores and customer loyalty programme with our e-commerce presence to create a harmonised, seamless experience for our customers.

### **CONSUMER GOODS**

We took the decision to step away from our tea plantation business at the beginning of the financial year. This had a positive impact on our financials this year and allowed us to concentrate more on our branded teas. To this effect, we relaunched the Zesta brand with a refreshed look and packaging. However, we faced a challenging year due to our competitors drastically lowering their prices and initiating a price war. Our insistence on preserving the quality of our blends meant that we could not be as flexible with our pricing,

thereby impacting our profitability. Despite these challenges, however, we have maintained our market share without having to compromise on our quality. We continue to seek ways to expand our consumer goods business.

### **AGRIBUSINESS**

Our burgeoning dairy business was established by leveraging our agricultural expertise and to further expand our brands into the minds of consumers. Sri Lanka is a net importer of milk and we saw an opportunity to fulfil some of that demand and grow a sustainable business. It required a lot of work on the backend as the infrastructure to support such an operation was virtually non-existent when we started. From determining the right type of grass to the feed and appropriate pricing for that feed, we have laid the foundation for another business that will bear fruit in the long term. We launched our farm-to-home milk service in a limited capacity this year and have already received a positive and enthusiastic response.

We are the largest palm oil producer in the country today. Our strategic partnership with Pyramid Wilmar (Pvt) Ltd continues to add value to our palm oil plantations by supporting us in increasing our yields. We have seen increased productivity and profitability during the period under review, surpassing our budgets and paving the way for continued success in 2020. While some issues persist regarding palm oil plantations because of the perceptions surrounding them, these issues have no direct relevance to our operations. We deem our dairy and palm oil businesses critical to building self-sufficiency for the nation, something that will become increasingly important after the COVID-19 changed the Sri Lankan economic landscape.

### **RENEWABLE ENERGY**

Our sustainability agenda also gave rise to our expansion into the renewable energy sector, which grew organically from our former tea estate business. Moreover, we see renewable energy as critical to weaning the country off its reliance on burning imported fossil fuels. Sunshine Energy is run as a 70:30 joint venture between Sunshine Holdings and SBI Holdings, Japan. We currently operate three mini-hydropower plants: Waltrim Hydropower (Pvt) Ltd. and Upper Waltrim Hydropower (Pvt) Ltd operate two mini-hydropower plants based in Lindula, Talawakelle. Our newest mini-hydropower plant in Lippakelle Estate is operated under Elgin Hydropower (Pvt) Ltd. In total, our hydropower plants generate 6.6 MW of electricity. We successfully raised USD 2.0 Mn. in additional funding from SBI Holdings to grow our solar energy business, which is currently generating nearly 1 MW of electricity from rooftop solar and aim to increase this to around 9 MW in the near future.

### **HUMAN CAPITAL**

Our employees embody the values and spirit of the founding family and I am pleased to say that our employee turnover is at an all-time low – retaining strong talent in a competitive market is a significant challenge and a priority for Sunshine Holdings. We seek our values in the people we recruit, particularly the values of integrity and perseverance, as these are the values that bond us all together. We have made great strides in creating a transparent and open work culture. We actively engage with our employees and communicate with them through a variety of means including our town hall meetings and employee opinion survey. We ensure that our employees feel that they are heard by openly communicating why we may not be able to address certain concerns and by acting decisively when we are able to remediate their issues.

We continue to use trainings to develop our employees and reinforce our values within them and grow the bonds between each other. We took forward initiatives like strategic teamworking for the Senior Management of the Group and used external consultants to help design strategic and team building exercises for every business line. For the first time in our Company's history, a Group Awards ceremony was held to commemorate the achievements of our employees across all our companies. We used this event not only to award our employees for business performance but also for establishing strategic initiatives that pushed the business forward through the enhancement and development of processes, procedures, and frameworks to drive business growth.

Our Human Resources team have laid out a strategic plan for the next three years that will focus on making our Group future-ready for the next generation and activating the spirit of innovation within our employees. COVID-19 has put our policies and ability to adapt to the test, and Sunshine Holdings has always been agile and quick to respond to changes. We will strive to maintain this agility, even as we look to become more flexible in operations as we grow our business.

### **SOCIAL CAPITAL**

Sustainability is the thread that ties together the work we do and the objectives of our business strategy. We take on initiatives that deliver value in the long-term and contribute to the fabric of the society that we are part of. We exited the bottled water business because we no longer deemed it to be sustainable or environmentally responsible. We strive to reduce our plastic and paper consumption, and utilise environmentally friendly materials where possible, like using glass for our bottled milk.

In 2018, we established the Sunshine Foundation for Good to centralise the Group's Corporate Social Responsibility initiatives through a sustainability committee and a project chair that operate under objectives focused on sustainability. The Foundation is registered as a separate business entity of the Group to better handle management, allocation of funds, and provide better visibility on CSR initiatives which are primarily focused on health, education, and sustainable long-term projects.

In 2019, amongst the various initiatives the Foundation undertook, one which had a positive impact, was the establishment of Reverse Osmosis (RO) Plants in collaboration with the Sri Lanka Navy at three locations that lacked access to clean drinking water, namely, Sella Katharagama, Ambanpola, and Handaganawa. Reverse Osmosis is a water purification process that uses a partially permeable membrane and high pressure to remove ions, unwanted molecules and larger particles to produce clean drinking water. Two more RO plants benefitting over 2,000 students each in Kalaoya and Galewela respectively have been fully paid for and due to be commissioned in March 2020 were put on hold due to lockdown. By providing these remote areas with clean drinking water, the quality of health is boosted by reducing the risk of diseases particularly Chronic Kidney Disease CKD which is prevalent in these parts.

Other significant projects include the refurbishment and upgrading of the Paediatric Ward of the Panadura Base Hospital and provision of medicines and medical equipment to the Ramakrishna Mission, Batticaloa to conduct their free medical clinics, and a contribution to the Rally to Care initiative of the Dialog Foundation to help victims of the Easter Sunday attacks.

### **OUTLOOK FOR THE FUTURE**

We aim to become a USD100 Mn. business within the next five years. How we will accomplish this goal in this "new normal" will be subject to careful consideration for sustainability and responsible entrepreneurship, as we have always done. We will continue to build our brands and work towards market leadership in healthcare and consumer goods and look to seize the new opportunities that will arise. We have invested heavily in our technology infrastructure and will continue to look to technology to boost the productivity and efficiency of our businesses and employees, and to engage meaningfully with our stakeholders. We hope that we can work together with the Government and other related parties to improve the business environment and build the strengths of the country.

Our core value of perseverance will be crucial to tackle the challenges we are faced with in the coming months and years. In times like these, we have to stand up tall and our dedicated employees have continued to take on the challenge of driving our Company forward under extraordinary circumstances.

That we have all adapted and transformed ourselves successfully serves to highlight how effectively we have inculcated our values in our team, and I am proud of the spirit that we have displayed. I thank all our employees for their efforts and contributions to our Company and emphasise that we are all in this together.

I would like to extend my thanks to our investors, business partners, suppliers, the Government, and our loyal customers for your continued support and patronage. These extraordinary times will require an extraordinary effort to come out the other side stronger and better than ever before. We have come this far and achieved the successes we have thanks to the contributions of all our stakeholders, and together, we will continue to push forward in this new era.

V Govindasamy

Group Managing Director

27 May 2020

### 16

### BOARD OF DIRECTORS

### Munir Shaikh

Chairman

Mr Munir Shaikh is currently Chairman of the Board of Directors of Sunshine Holdings PLC. He is also Chairman of The Board of Directors of Abbott India Ltd and Abbott Pakistan Ltd. All these companies are publicly listed with their shares quoted on the Colombo, Mumbai, and Karachi Stock Exchanges respectively. Mr Shaikh has held several Senior Management positions in Latin America, United States, Middle East and Africa and Asia Pacific with Abbott, a global healthcare corporation, headquartered near Chicago in the United States. He was Managing Director of Abbott Pakistan based in Karachi, Regional Manager Caribbean and the West Indies based in Puerto Rico, Director of Business Development based in Chicago, Vice-President Middle East and Africa based in Dubai and Vice-President Asia Pacific based in Singapore. He is a Fellow of The Institute of Chartered Accountants in England and Wales.

### Amal Cabraal

Vice-Chairman

Amal Cabraal is a Director of Sunshine Holdings PLC since 2017. He was appointed as the Vice-Chairman of the Company with effect from 13 February 2020.

Amal Cabraal is presently the Chairman of Ceylon Beverage Holdings PLC, Lion Brewery (Ceylon) PLC, CIC Feeds Group and Silvermill Investment Holdings (Private) Ltd. He is a former Chairman and CEO of Unilever Sri Lanka and has over four decades of business experience in general management, marketing and sales in Sri Lanka and overseas. He is also a Non-Executive Director of John Keells Holdings, Hatton National Bank and an advisor to a number of leading companies. He is a committee member of The Ceylon Chamber of Commerce and serves on the Management Committee of the Mercantile Services Provident Society. A Marketer by profession and a Fellow of the Chartered Institute of Marketing-UK, he holds an MBA from the University of Colombo and is an executive education alumnus of INSEAD-France.

### G Sathasivam

Director

Mr G Sathasivam began his career in the pharmaceutical sector. Over the 50 years of success and innovation, he established Sunshine Healthcare Lanka Limited (SHL) into a leader in Sri Lanka's pharmaceutical industry. Not content to rest on his laurels, he drove the Group's diversification into unchartered territories — moulding Sunshine Holdings into the pride of the nation. His business acumen has been recognised both in Sri Lanka and abroad. He is the Founder of Sunshine Holdings PLC.

### V Govindasamy

Group Managing Director Mr V Govindasamy pioneered the Group's diversification from largely an Agri based company into newer, but key economic sectors such as Consumer Goods, Renewable Energy, Dairy and Retail. Mr V Govindasamy, spearheaded the House of TATA investing in Telecommunications in Sri Lanka. In recognition of his efforts, the House of TATA has nominated him to several boards of their companies in Sri Lanka.

His international experience coupled with his innate managerial capability and innovative qualities enabled him to transform the plantation business, achieving perceptible improvement in quality, production standards and penetration into new markets. Under his managerial direction, the Company established several new brands and consolidated and expanded its share in both domestic and international markets.

He holds a Bachelor of Science in Electrical Engineering and an MBA from the University of Hartford, USA. He is a Fellow Member of the Institute of Certified Professional Managers of Sri Lanka. Mr Govindasamy is the Vice-Chairman of The Ceylon Chamber of Commerce and Vice-Chairman of the Employers Federation of Ceylon.

### A D B Talwatte

Director

Mr A D B Talwatte is a Fellow Member of The Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka) and the Chartered Institute of Management Accountants of the UK, has served as the Country Managing Partner of Ernst & Young for over a decade. Besides his distinguished career of more than 37 years in Assurance, Business Risk and Advisory Services, Talwatte has served as the head of numerous leading industry bodies and has been closely associated with the development of corporate governance in Sri Lanka.

A former President of The Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka) (in 2002/03) and the Chartered Institute of Management Accountants (in 1995/96), he now functions as the Chairman of Management Systems (Pvt) Limited (MSL) and also the Chairman of Integrated Reporting Council of Sri Lanka.

### S G Sathasivam

Director

Mr S G Sathasivam is the Managing Director of Sunshine Healthcare Lanka Limited (SHL), Healthquard Pharmacy Limited and Watawala Tea Ceylon Limited. He graduated from The London School of Economics & Political Science, UK and holds a Masters's in Business Administration from Kellogg School of Management, USA.

Director

HD Abeywickrama Air Chief Marshal (Retd.) Harsha Duminda Abeywickrama is a graduate of the Air Command & Staff College at Air University, Maxwell Air Force Base, Alabama, USA and the Royal College of Defence Studies, London UK. He holds a Master of Arts degree in International Studies from King's College, the University of London and a Master of Science degree in Management from the Kotalawela Defence University, Sri Lanka.

### Sanjeev Shishoo

Director

Mr Sanjeev Shishoo is a qualified healthcare management professional holding a B Pharma, M Pharma and an MBA from the Indian Institute of Management - Calcutta, a leading business school in India.

He was the Corporate Vice-President, Global Shared Services, at Novo Nordisk a global healthcare company with more than 90 years of innovation and leadership in diabetes care. Headquartered in Denmark, Novo Nordisk employees approximately 41,700 people in 77 countries and markets its products in more than 165 countries.

He has previously been the Vice-President, Business Area Oceania & Double East Asia, based in Kuala Lumpur, Vice-President, Regional Officer Far East based in Bangalore and Vice-President of the Regional Office in India.

Mr Sanjeev Shihoo has a track record of creating high performing teams that deliver ambitious targets and is skilled in marketing strategy and implementation. Building healthcare brands has been his passion and was responsible for making Novo Nordisk's insulin, Mixtard, the number 1 Pharma brand in India.

### Y Kitao

Director

Mr Y Kitao is the Representative Director, President and CEO of SBI Holdings, Inc., which was previously the finance arm of SoftBank Corp. and established in July 1999. Mr Kitao began his career at Nomura Securities Co., Ltd., where he was mainly engaged in the investment banking business. He joined SoftBank Corp. in 1995 as Executive Vice-President and CFO and was then appointed CEO of the Softbank Finance group companies. Mr Kitao graduated from Keio University with Degree in Economics in 1974 and received an Economics Degree from Cambridge University (England) in 1978.

### Shalini Ratwatte

Director

Ms Shalini Ratwatte is a qualified legal professional, with over 25 years of extensive experience in coalition building, policy development, strategic planning, programme implementation and legal action at regional, state, and local levels. She has skilfully organised and led policy initiatives on Emerging Technology, Cyber Security and Data Privacy, Intellectual Property Rights and Environment protection across counties.

### **Shiran Dias**

Alternate Director

Shiran Dias is an alumnus of the prestigious Harvard University MA as well as the Boston University having completed post graduate degrees in both institutes. His professional career boasts stints at Nomura Securities Japan, Merrill Lynch Japan, Union Bank of Switzerland, Barclays Bank PLC as well as JP Morgan Securities Japan. He is currently the Executive Officer for Global Advisory for SBI Securities Co. Ltd. Japan.

# 18 STEWARDSHIP

20 Corporate Governance

Report of the Nomination and Remuneration Committee

Report of the Audit Committee

35 Report of the Related Party Transactions Review Committee 36 Risk Management Sunshine Holdings adheres to the strictest standards of corporate ethics and social responsibility. This is what guides us in how we manage our business, our relationships, and our resources.

Our strategy of sector and market diversification serves to mitigate risks, both from the perspective of the Company and of its shareholders. Managing our risk is critical to how we, as a listed, diversified entity, conduct our operations and is essential to maintaining our relationships with our stakeholders, society, and the environment in which we operate. Any oversight could have significant implications for our financial performance, our ability to create value, and our hard-earned reputation.

# CORPORATE GOVERNANCE

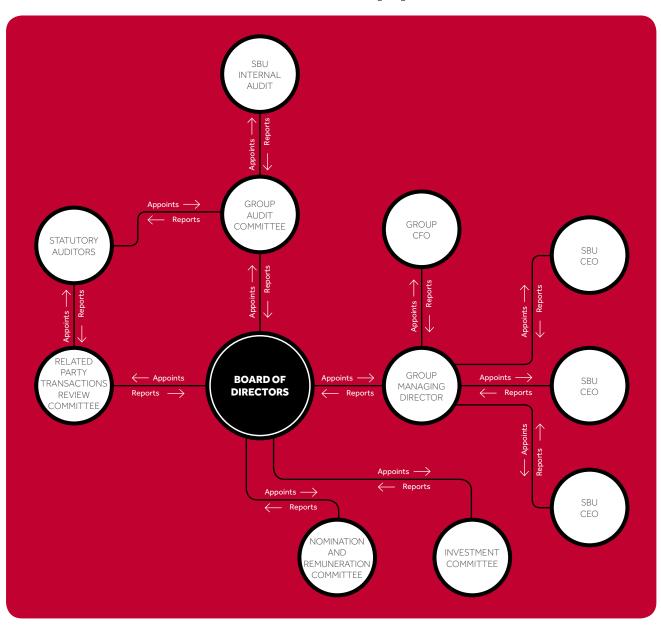
Sunshine Holdings PLC (SUN) is the holding company of four subsidiaries namely Sunshine Healthcare Lanka Limited, Estate Management Services (Private) Limited, Sunshine Packaging Lanka Limited and Sunshine Energy (Private) Limited.

SUN believes that an important aspect of communication with stakeholders and other interested parties, is in compliance with best practice on corporate governance issued by The Institute of Chartered Accountants of Sri Lanka in 2017, the rules set out in Section 7 of the Listing Rules of the Colombo Stock

Exchange and compliance with the Country's Legislative and Regulatory requirements relevant to the Group.

The Group's corporate governance framework provides the Directors and the Corporate Management guidance on their responsibilities and duties. It defines the matters which requires Board approval, delegate to management and requiring review by Board Subcommittee.

The SUN corporate governance framework is given in the following diagram.



### THE BOARD OF DIRECTORS

The Company's business and operations are managed under the supervision of the Board, which consists of members with experience and knowledge in the areas of business, in which the Company is engaged, with specific acumen in terms of commercial, financial and or technical expertise.

### BOARD **RESPONSIBILITIES AND RIGHTS**

The Board has the following powers to execute its responsibilities.

### STRATEGIC

The Board provides vision, strategic direction and stewardship to the institution whilst transparency **DIRECTION** and accountability is maintained. The Board also reviews and monitors the Company's activities.

### **PERFORMANCE** in achieving its goals.

**BUSINESS** Reviews business results on a regular basis and guides the Management by giving appropriate direction

RISKS

**MANAGEMENT OF** In consultation with the Audit Committee, a risk management system was developed and periodically reviewed. Review of the risk management is depicted in page 36 of this Report. Further, the Audit Committee Report is also given in page 33.

### CONDUCT AND **ETHICS**

**CODE OF** The Board meets at a minimum, once in three months to review the financial performance of the Company. The Quarterly Financial Statements are reviewed by the Audit Committee before recommending to the Board of Directors for adoption and release to the public. Final dividends and interim dividends are considered and recommended by the Board of Directors.

### FINANCIAL PERFORMANCE OF THE COMPANY

The Board provides vision, strategic direction and stewardship to the institution whilst transparency and accountability is maintained. The Board also reviews and monitors the Company's activities.

### INVESTOR RIGHTS

The Company communicates periodically with its shareholders through the quarterly reports. The **AND RELATIONS** Annual Report provides a comprehensive assessment of the Company's performance during the year.

**AUDIT** An independent statutory audit is carried out annually and the appointment of Auditors for the ensuing year is recommended to the shareholders at the Annual General Meeting.

**BUDGET** The Board is responsible for approval of annual budgets, capital budgets and new projects.

**CORPORATE** Monitoring and reviewing corporate governance in accordance with the best practice framework issued **GOVERNANCE** by The Institute of Chartered Accountants of Sri Lanka.

**BOARD BALANCE** The Company maintains a Board balance of executive, Non-Executive and Independent Directors as required under Listing Rules of the Colombo Stock Exchange. Together, the Directors with their wide experience in both the public and private sectors and diverse academic backgrounds provide a collective range of skills, expertise and experience, which is vital for the successful direction of the Group.

### COMPOSITION OF THE BOARD

The Board consists of ten (10) members. Eight (8) members are Non-Executive Directors (including the Chairman) and two (2) are Executive Directors. six (6) Non-Executive Directors are independent as defined under the Listing Rules of the Colombo Stock Exchange.

The Non-Executive Independent Directors are;

- Mr Munir Shaikh\*
- Mr S Shishoo
- Mr H Abeywickrama
- Mr A D B Talwatte
- · Mr A Cabraal
- Mrs S Ratwatte (appointed w.e.f. 30 May 2019)
- \* Mr Munir Shaikh has served on the board of Sunshine Holdings PLC for a period exceeding nine (09) years from the date of his first appointment on 16 July 2010. Notwithstanding, the board is of the view that Mr Munir Shaikh was and continues to serve on the Board in an "independent" capacity, as the nature and circumstances of his position, does not involve him in any business or operational matters.

There is a distinct and clear division of responsibility between the Chairman and the Group Managing Director to ensure that there is a balance of power and authority. The roles of the Chairman and the Group Managing Director are separated and clearly defined. The Chairman is responsible for ensuing Board effectiveness and conduct whilst the Group Managing Director has overall responsibilities over the operating units, organisational effectiveness and implementation of Board policies and decisions.

### COMPOSITION AND ATTENDANCE AT MEETINGS

The Board met quarterly to discharge its duties effectively. In addition, special Board meetings are also held whenever necessary. A total of seven (7) meetings including the Annual General Meeting and one Extraordinary General Meeting were held in the financial year ended 31 March 2020. The attendances of Directors at these Meetings were as follows;

### Attendance

Name of Director	Attendance at meetings	%
Mr Munir Shaikh	06	86
Mr G Sathasivam	06	86
Mr V Govindasamy	07	100
Mr S G Sathasivam	07	100
Mr A D B Talwatte	07	100
Mr B A Hulangamuwa*	00	_
Mr H Abeywickrama	06	86
Mr A Cabraal	07	100
Mr S Shishoo	03	43
Mr Y Kitao	01	43
Mrs S Ratwatte	03	50

<sup>\*</sup>Resigned w.e.f. 30 May 2019

### RE-ELECTION OF DIRECTORS

The provisions of the Company's Articles require a Director appointed by the Board to hold office until the next Annual General Meeting and seek reappointment by the shareholders at that Meeting. The Articles call for one third of the Directors in office to retire at each Annual General Meeting. The Directors who retire are those who have served for the longest period after their appointment/ reappointment. Retiring Directors are generally eligible for re-election. In addition, a newly appointed Director is required to submit himself for retirement and re-election at the Annual General Meeting immediately following his appointment. The Chairman, Vice-Chairman, and Managing Director do not retire by rotation.

### DIRECTORS REMUNERATION

The objectives of the Company's policy on Directors remuneration are to attract and retain Directors of the calibre needed to direct the Group successfully. In the case of the Executive Director, the component parts of the remuneration are structured so as to link rewards to corporate and individual performance. Performance is measured against profits and other targets set from the Company's annual budget and plans, and from returns provided to shareholders. In the case of Non-Executive Directors, the level of remuneration reflects the experience and level of responsibilities undertaken by the Non-Executive Director concerned.

The Remuneration Committee recommends to the Board the frameworks of the Executive Director's remuneration and the remuneration package for the Executive Directors. It is, nevertheless, the ultimate responsibility of the entire Board to approve the remuneration of the Executive Directors. The Director's remuneration is disclosed in Note 41.1 of the Financial Statements.

### **DELEGATION OF BOARD AUTHORITY** -BOARD

The Board in discharging its duties, establishes various Board Committees. The function and terms of reference of the Board Committees are clearly defined and where applicable, comply with the recommendations of the Code of Best Practice on Corporate Governance. The Group has four Board **COMMITTEES** Subcommittees,

- · Audit Committee
- Nomination and Remuneration Committee
- Investment Committee
- Related Party Transactions Review Committee

However, the Board of Directors are collectively responsible for the decisions taken on the recommendation by Board Subcommittees.

**AUDIT COMMITTEE** The Audit Committee provides an oversight on the Financial Statements and other related information prepared for presentation for external financial reporting, review the work of the internal audit function and ensures that the external auditor carry out their statutory duties in an independent and objective manner, It also assists the Board in ensuring a sound system of internal control. The Committee has full access to the auditors both internal and external who, in turn, have access at all times to the Chairman of the Committee. The Committee meets with the external auditors without any executives present except for the Group Secretaries, at least once a year. The Report on the Audit Committee is presented on page 33 and the duties of the Audit Committee are included therein.

### NOMINATION AND REMUNERATION COMMITTEE

The Nomination Committee reviews the Board composition to ensure Board balance and adequacy of skills and experiences among the members of the Board. It recommends any new appointments to the Board.

The Remuneration Committee recommends to the Board, the remuneration policy and the remuneration to be paid to each Executive Director. The Remuneration Committee reviews the Group's remuneration policy and the remuneration packages of executive employees of the Group.

### INVESTMENT

The role of the Investment Committee is to review capital expenditure budgets and new projects and **COMMITTEE** make recommendations to the Board of Directors.

### RELATED PARTY **TRANSACTIONS REVIEW** COMMITTEE

The Committee exercises oversight on behalf of the Board, that all Related Party Transactions (RPTs, other than those exempted by the CSE listing rules on the RPTs) are carried out and disclosed in a manner consistent with the CSE Listing Rules.

Membership of Board Subcommittees are listed below:

	Appointment to the Board	Nomination and Remuneration Committee	Audit Committee	Investment Committee	Related Party Transactions Review Committee
Executive					
V Govindasamy	08.02.2000				
S G Sathasivam	13.06.2006				
Non-Executive					
G Sathasivam	08.02.2000	×			
B A Hulangamuwa*	01.02.2002		Х		X
Independent Non-Executive					
Munir Shaikh	16.07.2010	X			
S Shishoo	18.12.2017		X		×
A D B Talwatte	30.05.2016	X	X	X	×
Y Kitao	09.08.2018				
A Cabraal	30.05.2017	×	Х	X	X
H Abeywickrama	30.06.2014		Х		×
S Ratwatte	30.05.2014				

<sup>\*</sup> Resigned w.e.f. 30 May 2019

### FINANCIAL

The Board comprises a Senior Chartered Accountants and they serve as members of the Audit **ACUMEN** Committee and Related Party Transactions Review Committee.

**SUPPLY OF** Directors are provided with quarterly reports on performance, minutes of quarterly meetings and such **INFORMATION** other reports and documents as necessary. The Chairman ensures all Directors are adequately briefed on issues arising at meetings.

### COMPANY **SECRETARIES**

The services and advice of the Company secretaries are made available to Directors as necessary. The Company secretaries keep the Board informed of new laws, regulations and requirements coming into effect which are relevant to them as individual Directors and collectively to the Board.

Corporate Services (Private) Limited having their registered office at No. 216, De Saram Place, Colombo 10 are the Company secretaries since 1 April 2016.

### **GOING CONCERN**

The Directors after making necessary inquiries and reviews including reviews of the Group's budget for the ensuring year, capital expenditure requirements, future prospects and risks, cash flows and borrowings facilities, have a reasonable expectation of the Company's existence in the foreseeable future. Therefore, the going concern basis is adopted in the preparation of the Financial Statements.

### INTERNAL CONTROL

The Board is responsible for the Company's internal controls and for reviewing their effectiveness. Internal control is established with emphasis placed on safeguarding assets, making available accurate and timely information and imposing greater discipline on decision-making. It covers all controls, including financial, operational and compliance control and risk management. It is important to state, however that any system can ensure only reasonable and not absolute, assurance that errors and irregularities are prevented or detected within a reasonable time.

### COMMUNICATION WITH STAKEHOLDERS

Shareholders are provided with quarterly financial statements and the Annual Report which the Group considers as its principle communication with them and other stakeholders. These Reports are provided to the Colombo Stock Exchange and also published in print media. Shareholders may bring up concerns they have, either with the Chairman or Group Managing Director as appropriate. Sunshine Holdings PLC's website www.sunshineholdings.lk and websites of listed companies within the Group serve to provide a wide range of information on the Group. The Company has reported a fair assessment of its position via the published audited Financial Statements and quarterly accounts. In preparation of these documents, the Company has complied with the requirements of the Companies Act No. 07 of 2007 and in accordance with the Sri Lanka Accounting Standards.

### CORPORATE DISCLOSURE

The Company has published quarterly financial statements with the necessary explanatory notes as **GOVERNANCE** required by the rules of the Colombo Stock Exchange and the Securities and Exchange Commission of Sri Lanka to all stakeholders. Any other financial and non-financial information, which is price sensitive or warrants the shareholders and stakeholders' attention and consideration is promptly disclosed to the public.

Subject	Rule/Code number	Compliance requirement	Compliance status	Section	Page number
The Board of Directors	A 1	Company to be headed by an effective Board to direct and control the Company.	Complied	Profile of the Board	16
	A 1.1	Regular Board meetings	Complied	Composition and attendance	22
	A 1.2	Responsibilities	Complied	Board Responsibility	40
	A 1.3	Act in accordance with the laws of the country and obtain professional advice as and when required	Complied	Annual Report of the Board of Directors	4
	A 1.4	Access to Company Secretary	Complied	Communication with stakeholders	25
	A 1.5	Bring independent judgement on various business issues and standards of business conduct	Complied	The Directors are permitted to get professional advice when necessary and the Directors of SUN Group has obtained professional advice for certain matters during the year and coordinated through Company secretaries.	35
Chairman and Group Managing Director (GMD)	A 2	Chairman and GMD's division of responsibilities to ensure a balance of power and authority	Complied	The Chairman does not involve himself in day-to-day operations of the Group and acts as an independent Non-Executive Director. The GMD executes powers given by the Chairman and the Board to run the operation.	22

Subject	Rule/Code number	Compliance requirement	Compliance status	Section	Page number
Chairman's Role	A 3	Facilitate the effective discharge of Board functions	Complied	The Chairman is responsible for conducting meetings effectively and he preserves order and implements Board decisions taken.	22
	A 3.1	Ensure Board proceedings are conducted in a proper manner	Complied	The Chairman is responsible for the effective participation of both Executive and Non-Executive Directors, their contribution for the benefit of the Group, balance of power between Executive and Non-Executive Directors and control of group's affairs and communicate to stakeholders.	22
Financial Acumen	A 4	Availability of financial acumen within the Board	Complied	Financial acumen	24
Board Balance	A 5.1	Non-Executive Directors	Complied	Eight (8) out of ten (10) are Non-Executive Directors	24
	A 5.2	Independent Non-Executive Directors	Complied	Six (6) out of eight (8) Non-Executive Directors are independent	24
	A 5.3	Independent Non-Executive Directors	Complied	All independent Non-Executive Directors are in fact free of any business with the Group and are not involved in any activity that would affect to their independence.	24
	A 5.4	Annual declaration	Complied	Submitted the declarations as prescribed	24
	A 5.5	Determination of independence of the Directors	Complied	The independence of Directors is determined based on declarations submitted by the Non-Executive Directors.	24
Supply of Information	A 6.1	Provide appropriate and timely information to the Board	Complied	Directors are provided quarterly performance reports, minutes of review meetings and other relevant documents in advance to the Board meeting	24
	A 6.2	Adequate time for effective conduct of Board meeting	Complied	The minutes, agenda and reports for the Board meeting are provided well before the meeting date.	24

Subject	Rule/Code number	Compliance requirement	Compliance status	Section	Page number
Appointments to the Board	A 7	Formal and transparent procedure for Board appointments	Complied	Nomination Committee makes recommendations to the Board on new Board appointments	23
	A 7.1	Nomination Committee to make recommendations on new Board appointments	Complied	Nomination Committee makes recommendations to the Board on new Board appointments	23
	A 7.2	Assessment of the capability of the Board to meet strategic demands of the Company	Complied	Profile of the Board	16
	A 7.3	Disclosure of New Board member profile and interests	Complied	Profile of the Board	16
Re-election	A 8 – 8.2	Board members should be subject to election, and re-election by shareholders	Complied	Re-election of Directors	22
Appraisal of Board performance	A 9 – 9.3	Existence of Board evaluation methods and execution	Complied	The Chairman and Remuneration Committee evaluates the performance of the Executive Directors	23
Disclosure of information in respect of Directors	A 10 – 10.1	Profiles of Directors Directors' interests Board meeting attendance Board committee memberships	Complied	Profile of the Board	16
Appraisal of GMD	A 11 – 11.2	Appraisal of the GMD against the set strategic targets	Complied	Evaluation is done by the Chairman and Remuneration Committee based on the financial and non-financial targets set with the discussion of the Committee.	23
Directors' Remuneration	B 1	Establishment of the Remuneration Committee	Complied	Remuneration Committee Report	32
	B 1 – 1.3	Membership of the Remuneration Committee to be disclosed and should only comprise Non-Executive Directors	Complied	Discussed under subcommittees	32
Disclosure of Remuneration	B 3.1	Disclose the remuneration policy and aggregate remuneration	Complied	Discussed under subcommittees	32

Subject	Rule/Code number	Compliance requirement	Compliance status	Section	Page number
Relations with Shareholders	C 1.1	Counting of proxy votes	Complied	A Form of Proxy accompanies the Annual Report, when they are dispatched to the shareholders. The Chairman makes an announcement of the proxies received at the commencement of the General Meeting	169
	C 1.2	Separate resolution to be proposed for each item	Complied	The Company proposes a separate resolution at the AGM on each significant issue.	165
	C 1.3	Heads of Board Subcommittees to be available to answer queries	Complied	Subcommittee Chairmen are present at the AGM	165
	C 1.4	Notice of Annual General Meeting to be sent to shareholders with other papers as per statute	Complied	A copy of Annual Report including financials, Notice of Meeting and the Form of Proxy are sent to shareholders 15 working days prior to the date of the AGM.	165
	C 1.5	Summary of procedures governing voting at General Meetings to be informed	Complied	Circulated through Notice of the Annual General Meeting	165
Major Transactions	C 2 - 2.1	Disclosure of all material facts involving any proposed acquisition, sale or disposal of assets	Complied	Major transactions of the Group were disclosed to all stakeholders through the Colombo Stock Exchange, print media, and the Company website	33
Accountability and Audit	D 1.1	Disclosure of interim and other price-sensitive and statutorily mandated reports to Regulators	Complied	Annual Report of the Board of Directors	4
	D 1.2 – 1.5	Declaration by the Directors that the Company has not engaged in any activities, which contravene laws and regulations, declaration of all material interests in contracts, equitable treatment of shareholders and going concern with supporting assumptions or qualifications as necessary	Complied	Annual Report of the Board of Directors	4

Subject	Rule/Code number	Compliance requirement	Compliance status	Section	Page number
	D 1.3	Statement of Directors' responsibility	Complied	Directors' Responsibility report	40
	D 1.4	Management Review and Preview	Complied	Segment Analysis	6
Internal Control	D 2.1	Annual review of effectiveness of the system of internal control.	Complied	Internal Auditors carry out an independent review, and report directly to the Audit Committee.	5
Audit Committee	D 3.1	Audit Committee composition	Complied	Composition of Audit Committee	33
	D 3.2	Terms of reference, duties and responsibilities	Complied	Clearly documented to Audit Committee charter	33
Communication with Shareholders	E1-1.1	Regular dialogue to be maintained with shareholders	Complied	Shareholders are provided quarterly financial statements and the Annual Report. These reports are also available in the Group website and provided to the Colombo Stock Exchange.	25

 $Levels \ of \ Compliance \ with \ the \ CSE's \ Listing \ Rules \ Section \ 7-Rules \ on \ Corporate \ Governance \ are \ given \ in \ the \ following \ table.$ 

Subject	Rule number	Applicable requirement	Compliance status	Details	Page number
Non-Executive Directors	7.10.1	At least one third of the total number of Directors should be Non-Executive Directors	Complied	Eight (8) out of ten (10) Directors are Non-Executive Directors	24
Independent Directors	7.10.2 (a)	Two or one third of Non-Executive Directors, whichever is higher should be independent	Complied	Six (6) out of eight (8) Non-Executive Directors are independent	24
Independent Directors	7.10.2 (b)	Each Non-Executive Director should submit a declaration of independence/ non-independence in the prescribed format	Complied	Non-Executive Directors have submitted these declarations	24
Disclosure relating to Directors	7.10.3 (a)	Name of independent Directors should be disclosed in the Annual Report	Complied	Please refer page 24	24

Subject	Rule number	Applicable requirement	Compliance status	Details	Page number
Disclosure relating to Directors	7.10.3 (b)	The basis for the Board to determine a Director is independent, if criteria specified for independence is not met	Complied	Given in page 21 under the heading of Board balance	21
Disclosure relating to Directors	7.10.3 (c)	A brief résumé of each Director should be included in the Annual Report and should include the Director's areas of expertise	Complied	Profile of Directors	16
Disclosure relating to Directors	7.10.3 (d)	Forthwith provide a brief résumé of new Directors appointed to the Board with details specified in 7.10.3 (d) to the CSE	Complied	Brief resumes have been provided to the Colombo Stock Exchange	_
Remuneration Committee	7.10.5	A listed company shall have a Remuneration Committee	Complied	Remuneration Committee comprises Mr Munir Shaikh Mr A Cabraal Mr G Sathasivam Mr A D B Talwatte	32
Composition of Remuneration Committee	7.10.5 (a)	Shall comprise Non-Executive Directors a majority of whom will be independent	Complied	All members are Non-Executive and three (3) out of four (4) are independent	32
Remuneration Committee Functions	7.10.5 (b)	Shall recommend the remuneration of the GMD and the Executive Directors	Complied	As above	32
Disclosure in the Annual Report relating to Remuneration Committee	7.10.5 (c)	The Annual Report should set out Names of Directors comprising the Remuneration Committee	Complied	Please refer page 32	32
		Statement of Remuneration Policy	Complied	Please refer page 32	32
		Aggregated remuneration paid to Executive and Non-Executive Directors	Complied	Note 41 of Financial Statement	155

Subject	Rule number	Applicable requirement	Compliance status	Details	Page number
Audit Committee	7.10.6	The Company shall have an Audit Committee	Complied	Please refer Report of the Audit Committee on page 33	33
Composition of Audit Committee	7.10.6 (a)	Shall comprise Non-Executive Directors, majority of whom will be independent	Complied	Four (4) out of five (5) Directors are Independent Non-Executive Directors	33
		Non-Executive Directors shall be appointed as the Chairman of the Committee	Complied	Chairman of the Committee is an Independent Non-Executive Director	33
		GMD and Group Chief Financial Officer should attend Audit Committee meetings	Complied	GMD and Group Chief Financial Officer attend meetings by invitation	33
		The Chairman of the Audit Committee or one member should be a member of a professional accounting body	Complied	Two (2) members are qualified accountants	33
Audit Committee functions	7.10.6 (b)	Should be as outlined in the section 7.10 of the Lising Rules	Complied	The terms of reference of the Audit Committee have been ratified by the Board	33
Disclosure in the Annual Report relating to Audit Committee	7.10.6 (c)	a. Names of the Directors comprising the Audit Committee	Complied	Please refer page 24	24
		b. The Audit Committee shall make a determination of the independence of the Auditors and disclose the basis for such determination	Complied	Please refer Audit Committee Report on pages 33	33
		c. The Annual Report shall contain a Report of the Audit Committee setting out of the manner of compliance with their functions	Complied	Please refer Audit Committee Report on pages 33	33

### 32 REPORT OF THE NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee appointed by the Board of Directors comprises four Directors namely Messrs Munir Shaikh, G Sathasivam, A D B Talwatte and D A Cabraal. Other Directors attend Committee meetings by invitation. The minutes of the Nomination and Remuneration Committee and a summary of papers approved by the said Committee are circulated and affirmed by the Board of Directors.

The Nomination and Remuneration Committee met one (1) time during the year. The Committee reviewed the performance of the Executive Directors and recommend their compensation to the Board. It also recommends the nomination of new Directors and those retiring by rotation.

As per the Charter of the Nomination and Remuneration Committee of the Company, the Committee is responsible for setting the remuneration policy of the Company and determining remuneration packages of all Executive Directors, CEO's, and the Group Heads. The Committee also discusses and advises the Senior Directors and Group Managing Director on structuring remuneration packages for the corporate management based on the market data. This enables the Company to attract, retain and motivate high calibre individuals with the skills and abilities required to lead the organisation.

The Committee recommends the appointment of Directors to the Board. The Committee has the authority to seek external independent professional advice on matters within its purview.

**Munir Shaikh** Chairman

27 May 2020

## REPORT OF THE AUDIT COMMITTEE

The Committee consists of four (4) members and one member is a Senior Chartered Accountant. The Committee is chaired by Mr A D B Talwatte, and Corporate Services (Private) Limited, the Secretaries of the Company function as the Secretaries to the Audit Committee. The Group Managing Director and sector Managing Directors attend meetings by invitation. The Group Chief Financial Officer, and Sector Heads of Finance attend meetings as requested. The Charter for the Audit Committee is in line with the international best practices framework. The Audit Committee reviews the Charter annually and is updated to reflect current developments and other matters considered necessary by the Committee.

### **MEETINGS**

The Audit Committee met eight (8) times during the year. Attendance of the Committee members at each of these meetings is as follows.

### **ATTENDANCE**

A D B Talwatte (Chairman) Independent Non-Executive 8 of 8 meetings

H Abeywickrama (Member) Independent Non-Executive 7 of 8 meetings

S Shishoo (Member) Independent Non-Executive 6 of 8 meetings

A Cabraal (Member) Independent Non-Executive 8 of 8 meetings

### THE AUDIT COMMITTEE AND ITS RESPONSIBILITIES

The objectives of the Audit Committee is to ensure that the Company presents Financial Statements that are true and fair, complies with applicable financial reporting standards and relevant laws and regulations governing financial reporting, has an effective system of internal controls and risk management and an independent process for external audit. The Audit Committee obtains the representation from the Group Chief Financial Officer on compliance with law and regulations, adequacy and effectiveness of internal control systems, fraud (if any), and going concern. The Committee reviews the published Financial Statements, assess compliance with regulatory requirements, considers the impact of risks, fraud

and errors in the Financial Statements, Internal Audit Reports, the external audit findings and recommends the appointment and remuneration of the external auditors.

# THE REPORT OF THE AUDIT COMMITTEE TO THE BOARD OF DIRECTORS OF SUNSHINE HOLDINGS PLC

Management of Sunshine Holdings PLC is responsible for its internal control and financial reporting including the preparation of Consolidated Financial Statements. Independent auditors are responsible for auditing annual Consolidated Financial Statements in accordance with generally accepted auditing standards and ensuring that the Financial Statements truly and fairly present the results of operations and the financial position of the Company. The independent auditors are also responsible for issuing an opinion on those Financial Statements. The Audit Committee monitors and oversees these processes. The Audit Committee annually recommends to the Board for its approval an independent accounting firm to be appointed as the Company's independent auditors.

# TO FULFIL ITS OBLIGATIONS THE AUDIT COMMITTEE CARRIED OUT THE FOLLOWING ACTIVITIES

- Reviewed and discussed with the Company's Management and the independent auditors, the Consolidated Financial Statements for the financial year ended 31 March 2020.
   Reviewed the Management's representations to ensure that the Consolidated Financial Statements are prepared in accordance with Sri Lanka Financial Reporting Standards, truly and fairly present the results of operations and the financial position of the Company.
- Reviewed the procedures for identifying business risk and management of its impact on the Group.
- Reviewed the operational effectiveness of internal controls.
- Reviewed the compliance reports presented by the Senior Management for monitoring the compliances with laws and regulations.
- Reviewed the ability of the Company to continue as a going concern based on the Audited Financial Statements of the Company
- Reviewed and discussed with the Management, the annual and the quarterly Financial Statements prior to their release, Including the extent of compliance with the Sri Lanka Accounting Standards and the Companies Act No. 7 of 2007.
- Reviewed internal audit reports and findings of the external auditor in support of the integrity of reported results.

- Reviewed the procedures established by Management for compliance with the requirements of regulatory bodies.
   The Group Chief Financial Officer submitted to the Audit Committee on a quarterly basis, a report on the extent to which the Company was in compliance with mandatory statutory requirements.
- Reviewed and recommended to the Board non-audit services to be granted to the external auditors.
- Recommended that Board select KPMG Chartered Accountants as independent auditors to audit and report on the annual Consolidated and the Company's Financial Statements.
- The audit Committee reviewed the going concern assessment carried out by the Board after incorporating the potential implications of COVID-19 in the revised budget, cash flow projections and funding arrangements and the adequacy of the disclosures made in the Financial Statements.

### **EXTERNAL AUDITOR**

The Committee is satisfied that the independence of the External Auditors has not been impaired by any event or service that gives rise to a conflict of interest. Due consideration has been given to the nature of the services provided by the Auditors and the level of audit and non-audit fees received by the Auditors from the Sunshine Holdings PLC and its subsidiaries. The Committee also reviewed the arrangements made by the Auditors to maintain their independence and confirmation has been received from the Auditors of their compliance with the independence guidance given in the Code of Ethics of The Institute of Chartered Accountants of Sri Lanka. The Committee also met the External Auditors without Management being present, prior to the finalisation of the Financial Statements.

The Committee is independent from External Auditors and Internal Auditors of the Company and the Group.

### **CONCLUSION**

Committee is of the view that adequate controls and procedures are in place to provide reasonable assurance that the Company's assets are safeguarded and the reported financial results present a true and fair view. The Audit Committee concurs that the adoption of the going concern premise in the preparation of the Financial Statement is appropriate. The Audit Committee recommends to the Board of Directors that the Financial Statements as submitted be approved.

On behalf of the Audit Committee.



A D B Talwatte Chairman Audit Committee

27 May 2020

# REPORT OF THE RELATED PARTY TRANSACTIONS REVIEW COMMITTEE

The Board Related Party Transactions Review Committee (the Committee) has been established in terms of the Section 9 of the Listing Rules of the Colombo Stock Exchange (the "Rules"). The Committee comprises four (4) Non-Executive Independent, further one (1) Committee member is a Senior Chartered Accountant. The Committee's composition as at 31 March 2020 is:

- A D B Talwatte (Chairman) Independent Non-Executive
- H Abeywickrama (Member) Independent Non-Executive
- S Shishoo (Member) Independent Non-Executive
- A Cabraal (Member) Independent Non-Executive

The above composition is in compliance with the provisions of the Code and the Rules regarding the composition of the Committee. Brief profiles of the members are given on pages 16 to 19 of the Annual Report. The Company Secretary functions as the Secretary to the Committee.

#### **MEETINGS**

The Committee met eight (8) times during the year. Attendance of the Committee members at each of these meetings is as follows:

- A D B Talwatte 8 of 8 meetings
- H Abeywickrama 7 of 8 meetings
- S Shishoo 6 of 8 meetings
- A Cabraal 8 of 8 meetings

#### **TERMS OF REFERENCE**

The role and functions of the Committee are regulated by the Rules.

#### **ROLE AND RESPONSIBILITIES**

The mandate of the Committee is derived from the Rules and includes mainly the following:

- Developing and maintaining a Related Party Transactions
   Policy consistent with the provisions of the Rules for
   adoption by the Board of Directors of the Company
   (the Board) and its subsidiaries.
- 2. Reviewing all proposed Related Party Transactions ("RPTs") in compliance with the provisions of the Rules.

- 3. Advising the Board on making immediate market disclosures and disclosures in the Annual Report where necessary, in respect of RPTs, in compliance with the provisions of the Code and the Rules, Procedures and Directives/Guidelines adopted by the Committee for reviewing RPTs.
- 4. Ensuring that Procedures/Directives/Guidelines are issued to compel all RPTs to be referred to the Committee for review.

#### **REVIEW FUNCTION OF THE COMMITTEE**

Review of the relevant RPTs by the Committee normally takes place quarterly. The Committee has communicated its observations to the Board RPTs published in the Note 41 to the Financial Statements.

#### REPORTING TO THE BOARD

The minutes of the Committee meetings are tabled at Board meetings enabling all Board members to have access to same and where necessary prior approval of the Board is obtained.

#### **PROFESSIONAL ADVICE**

The Committee has the authority to seek external professional advice on matters under its purview. The RPTs are audited by the Group external auditors, Messers KPMG as part of the annual audit process.

On behalf of the Board Related Party Transactions Review Committee



#### A D B Talwatte

Chairman

Related Party Transactions Review Committee

27 May 2020

### RISK MANAGEMENT

Sunshine Holdings utilises an effective governance framework to manage risk and our subsidiaries maintain their own risk management functions, ensuring that we maintain regulatory compliance, transparency, and accountability, avoid conflict of interest, and safeguard the integrity of our financial reporting and disclosures.

Serial number	Headline risk	Related risk	Risk	Risk control measure/mitigation action
1.	Political Environment	Changes in Government policies	Price control of pharmaceutical and medical devices products by the Government	Continuous negotiations with the principals to pass risk on price control to them through CIF reduction.  Volume driven revenue growth.  Revision of prices of non-controlled products.  Continuous negotiations with the Government to increase the MRP of price controlled products.
2.	External Environment	Exchange rate risk	Potential losses as a result of adverse exchange movement	Negotiation with principals to fix the exchange rate through the contracts.  Hedging techniques – Eg: Forward booking.  Price increase of uncontrolled products.
3.	External Environment	Import duty	Price volatility arises mainly from global crude palm oil market forces and import duty on crude palm oil	Monitoring of duty in collaboration with Pyramid Wilmar( Strategic partner).  Monitoring coconut prices and the production which affects the import duty of palm oil.  Improve efficiencies to sustain without the duty.
4.	Strategic	Social pressure against oil palm expansion	Social pressure against oil palm expansion	Public awareness campaigns.  Village integration programmes.  RSPO certification.  Engagement with pressure groups.

Serial number	Headline risk	Related risk	Risk	Risk control measure/mitigation action
5.	Strategic	Government policy on palm oil expansion	Obstacles to palm oil expansion due to Gvt. policy uncertainities such as red tape, suspensions etc.	Engagement with government agencies.  Representations.  Lobbying through Planters Association.
6.	Strategic	Climate change	Unfavourable weather patterns, especially droughts, can hinder the achievement of the expected crops	Follow sustainable agricultural practices including RSPO recommendations.  Conservation of environment and water resources.
7.	Operational	Environmental impact	Environmental impact due to factory/mill operations operations	Treatment of effluents.  Maintaining facultative ponds.  RSPO guidelines.
8.	Operational	Dairy business risks	Manure and slurry management, waste water management	Improve filtration system to reduce COD and BOD level (Slurry pits, Bulk pit, Solid separator, Digesters, facultative ponds and earth ponds etc.)
9.	Business Strategies and policies	Market risk	Market risk – Price volatility	Price revision has already been taken via consumer offer.  Trade activities and brand support have been strengthened.  Will continue to monitor impact of competitor activities

# FINANCIAL REPORTS

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**57** Notes to the **Financial Statements** 

The Financial Reports and accompanying notes provide a true and fair view of the results of our operations, financial position, and cash flows as stated in the relevant reports and statements in this section.

Our Financial Statements comply with all applicable accounting standards and are free from material misstatement.

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## STATEMENT OF DIRECTORS' RESPONSIBILITY

This statement of Directors' Responsibility is to be read in conjunction with the Report of the Auditors and, is made to distinguish the respective responsibilities of the Directors and of the Auditors, in relation to the Financial Statements contained in this Annual Report.

The Directors are required by the Companies Act No. 07 of 2007, to prepare Financial Statements for each financial year, which give a true and fair view of the state of affairs of the Company and of the Group at the end of the financial year, and of the income and expenditure of the Company and of the Group for the financial year. The Directors confirm that the Financial Statements of the Company for the year ended 31 March 2020 presented in the Report have been prepared in accordance with the Sri Lanka Accounting Standards/ SLFRS and the Companies Act No. 07 of 2007. In preparing the Financial Statements, the Directors have selected appropriate accounting policies and have applied them consistently. Reasonable and prudent judgements and estimates have been made and applicable accounting standards have been followed and the Financial Statements have been prepared on a going concern basis.

The Directors are of the view that adequate funds and other resources are available within the Company for the Company to continue in operation for the foreseeable future. The Directors have taken all reasonable steps expected of them to safeguard the assets of the Company and of the Group and to establish appropriate systems of internal controls in order to prevent, deter and detect any fraud, misappropriation or other irregularities. The Directors have also taken all reasonable steps to ensure that the Company and its subsidiaries maintain adequate and accurate accounting books of record which reflect the transparency of transactions and provide an accurate disclosure of the Company's financial position.

The Directors are required to provide the Auditors with every opportunity to take whatever steps and undertake whatever inspection they consider appropriate for the purpose of enabling them to give their Audit Report. The Directors are of the view that they have discharged their responsibilities in this regard.

#### **COMPLIANCE REPORT**

The Directors confirm that, to the best of their knowledge, all taxes and levies payable by the Company and all contributions, and all other known statutory obligations as at the reporting date have been paid or provided for in the Financial Statements and also the Directors obtain the compliance reports from Senior Management on a quarterly basis such as Finance, Human Resources, Insurance, Company Secretarial, Company specific regulatory, and Information security controls.

As required by Section 56 (2) of the Companies Act No. 07 of 2007, the Board of Directors has confirmed that the Company satisfies the Solvency Test immediately after the distribution, in accordance with Section 57 of the Companies Act No. 07 of 2007.

By Order of the Board

V Govindasamy

Group Managing Director

A D B Talwatte

27 May 2020

Director

# GROUP MANAGING DIRECTOR'S AND GROUP CHIEF FINANCIAL OFFICER'S RESPONSIBILITY STATEMENT

The Consolidated Financial Statements of Sunshine Holdings PLC are prepared in compliance with Sri Lanka Accounting Standards/SLFRS issued by The Institute of Chartered Accountants of Sri Lanka, Companies Act No. 07 of 2007, Sri Lanka Accounting and Auditing Standards Act No. 15 of 1995, and the Listing Rules of the Colombo Stock Exchange. The Accounting Policies used in the preparation of the Consolidated Financial Statements are appropriate and are consistently applied by the Company (material departures, if any, have been disclosed and explained in the Notes to the Consolidated Financial Statements). There are no departures from the prescribed Accounting Standards in their adoption. Comparative information has been reclassified wherever necessary to comply with the current presentation.

The significant accounting policies and estimates that involve a high degree of judgement and complexity were discussed with our External Auditors and the Audit Committee. The Board of Directors, the Audit Committee and the Group Chief Financial Officer of the Company accept responsibility for the integrity and objectivity of these Consolidated Financial Statements. The estimates and judgements relating to the Consolidated Financial Statements were made on a prudent and reasonable basis, in order that the Consolidated Financial Statements reflect in a true and fair manner, the forms and substance of transactions and that the Company's state of affairs is reasonably presented. To ensure this, the Company has taken proper and sufficient care in installing a system of internal control and accounting records, for safeguarding assets and for preventing and detecting frauds as well as other irregularities, which is reviewed, evaluated and updated on an ongoing basis. Our Subsidiaries Internal Auditors have conducted periodic audits to provide reasonable assurance that the established policies and procedures of the Company were consistently followed. However, there are inherent limitations that should be recognised in weighing the assurance provided by any system of internal controls and accounting.

The Consolidated Financial Statements of the Company were audited by Messrs KPMG, Chartered Accountants and their report is given on page 42 of the Annual Report. The Audit Committee of the Company meets periodically with the internal audit team and the External Auditors to review their audit plans, assess the manner in which these Auditors are performing their responsibilities and to discuss their reports on, internal controls and financial reporting issues. To ensure complete independence, the External Auditors and the Internal Auditors have full and free access to the members of the Audit Committee to discuss any matters of substance.

The Audit Committee pre-approves the audit and non-audit services provided by our External Auditors KPMG in order to ensure that the provision of such services does not impair the External Auditor's independence. We confirm that the Company has complied with all applicable laws and regulations and guidelines and that there are no material litigations that are pending against the Company other than those disclosed in the Financial Statements in the Annual Report.

V Govindasamy

Group Managing Director

Aruna Deepthikumara

Group Chief Financial Officer

27 May 2020

### INDEPENDENT AUDITORS' REPORT



KPMG (Chartered Accountants) 32A, Sir Mohamed Macan Markar Mawatha, P. O. Box 186,

Colombo 00300, Sri Lanka.

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#### TO THE SHAREHOLDERS OF SUNSHINE HOLDINGS PLC

#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### OPINION

We have audited the Financial Statements of Sunshine Holdings PLC ("the Company") and the Consolidated Financial Statements of the Company and its subsidiaries ("the Group"), which comprise the Statement of Financial Position as at 31 March 2020, and the Statement of Profit or Loss and Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and Notes to the Financial Statements, including a summary of significant accounting policies as set out on pages 59 to 158 of this Annual Report.

In our opinion, the accompanying Financial Statements of the Company and the Group give a true and fair view of the financial position of the Company and the Group as at 31 March 2020, and of their financial performance and cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

#### **BASIS FOR OPINION**

We conducted our audit in accordance with Sri Lanka Auditing Standards (SLAuSs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by CA Sri Lanka (Code of Ethics), and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Company Financial Statements and the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Company's Financial Statements and the Consolidated Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### Measurement of biological assets

Refer to Note 22 (accounting policy and Financial Statement disclosures) to these Financial Statements.

The Group has bearer biological assets of Rs. 2,764 Mn., and livestock biological assets of Rs. 696 Mn. carried at fair value as at 31 March 2020.

#### Risks description

Bearer biological assets mainly include mature and immature palm oil, tea, rubber and other trees in identified plantation fields. Inappropriate transfer from immature to mature plantations has a significant impact on the carrying value of the bearer plants and the reported profits as capitalization of costs will cease from the point of transfer and the mature plantations are depreciated over the useful lives of the plants. As per the industry practice, transfer of immature plantations to mature plantation fields happens at the point of commencement of commercial harvesting. The actual point of which commercial harvesting could start depends on the soil condition, weather patterns and plant breed.

#### Our responses – Our audit procedures included:

#### Bearer biological assets

- Understanding the process of transfer from immature to mature plantation and testing the design, implementation and operating effectiveness of key internal controls in relation to bearer biological assets;
- Obtaining schedules of costs incurred and capitalised under immature plantations as well as cost transferred to mature plantations by each estate and reconciling those balances to the general ledger on a sample basis, verifying the reconciling items and obtaining explanations from management for any significant variances identified.

M.R. Mihular FCA T.J.S. Rajakarier FCA Ms. S.M.B. Jayasekara ACA G.A.U. Karunaratne FCA R.H. Rajan FCA A.M.R.P. Alahakoon ACA P.Y.S. Perera FCA W.W.J.C. Perera FCA W.K.D.C Abeyrathne FCA R.M.D.B. Rajapakse FCA M.N.M. Shameel ACA C.P. Jayatilake FCA Ms. S. Joseph FCA S.T.D.L. Perera FCA Ms. B.K.D.T.N. Rodrigo FCA Ms. C.T.K.N. Perera ACA



The biological assets livestock include cattles which are measured at fair value less cost to sell. The management has used internally developed discounted cash flow method to calculate the fair value of the Group's biological assets as at the reporting date. The calculation of the fair value of biological assets involves significant degree of judgments, particularly in respect of expected production, market prices of raw milk, expected costs and discounting factor.

We considered measurement of biological assets as a key audit matter due to the magnitude of the value of bearer biological assets and significant management judgment involved as explained above, which could be subject to errors or potential management bias.

- Physical verification of fields on a sample basis and evaluating the classification of immature and mature plantations.
- Testing immature to mature cost transfer worksheet for selected estates to check whether the amounts transferred during the year were consistent with the company accounting policy and industry norms.

#### Livestock biological assets

- Understanding the process of valuation and testing the design and operating effectiveness of the key controls in relation to the valuation of livestock.
- Challenging the methodologies adopted in the valuation of livestock with reference to the requirements of the applicable accounting standards.
- Challenging the key assumptions and methodology used in the valuation, in particular the discount rate, average milk production, selling price of milk, average cost per cow, weight and selling price of the cattles in evaluating the appropriateness of the valuation methodology and discount rate used
- Evaluating the accuracy, completeness and reasonableness of the data and inputs used for the valuation of livestock and physical verification of selected cows during our field visits.
- Comparing the discount rate, normal life cycle of a milking cow, milking yield per lactation with available industry data.
- Evaluating the adequacy of the disclosures in the financial statements regarding the degree of judgment and estimation involved and the sensitivity of the assumptions and estimates.

#### Valuation of unquoted investments classified as FVOCI

Refer to Note 18 (accounting policy), Note 26 (Financial Statement disclosures) to these Financial Statements.

Valuation of Unquoted Equity Instruments at Fair Value Through Other Comprehensive Income (FVOCI).

The Group's portfolio of Investments comprised of financial assets classified at FVOCI as at  $31 \, \text{March} \, 2020 \, \text{which} \, \text{comprise}$  investment in unquoted shares of Rs.  $538 \, \text{Mn}$ , which have been valued using discounted cash flows.

#### Risks description

Unquoted investments – We focused on this area because of the degree of complexity involved in valuing these financial unquoted investment, and the level of judgements and estimates made by management. In particular, the determination of the valuation of these unquoted investments is more subjective given the lack of available market-based observable data of the unquoted equity instruments.

#### Our responses - Our audit procedures included:

- Documenting and assessing the design and implementation of the investment valuation processes and key controls;
- Evaluating the key assumptions used and discount factor applied by the management to develop the cash flow projections.
- Comparing key underlying financial data inputs used in the valuation with the external sources such as investee company audited financial statements;
- Assessing the adequacy of disclosures in the financial statements and inherent degree of subjectivity and key assumptions in the estimates as required by the relevant accounting standards.



#### Recoverability of deferred tax assets

Refer to Note 27 (accounting policy and Financial Statement disclosures) to these Financial Statements.

The Group has recognised deferred tax assets amounting to Rs. 151 Mn. resulting from tax losses, as at 31 March 2020.

#### Risks description

Deferred tax asset was recognised in respect of the deductible temporary differences arising from accumulated tax losses which the management considered would probably be utilized or recovered in the future through generation of future taxable profits by the Group entities or set off against deferred tax liabilities.

We considered this as key audit matter because of its significance to the Group financial statements and the recognition of deferred tax assets involves significant judgement and estimates made by management in respect of assessing the sufficiency of future taxable profits and the probability of such future taxable profits being generated by Group, which could be subject to potential management bias.

#### Our responses - Our audit procedures included:

- Assessing the Group's approach for evaluating the likelihood of the
  recoverability of deferred tax assets. This includes challenging the
  key assumptions noted in forecasting the future taxable profits
  for each Group entity with accumulated unutilised tax losses by
  comparing the most significant inputs used in the revised forecasts
  including future revenue, growth of operating costs with historical
  performance of the entities after adjusting for potential implications
  of COVID-19 based on the preliminary carried out by the Board,;
- Assessing the adequacy of disclosures in the financial statements as required by the relevant accounting standards.

#### The impact of estimate uncertainty related to COVID-19 disclosures

Refer to Note 46 to these Financial Statements.

#### Risks description

Following the spread of global pandemic COVID-19 in the country, Group/Company was facing implications including, temporary restrictions in the level business operations and may have potential implications due to delays in settlements and credit risk.

Note 46 in the Financial Statements, describes the impact of COVID-19 outbreak to the current year financial statements and the preliminary assessment carried out by the Board of Directors on the potential future implications of COVID-19 outbreak on the Group's future prospects, performance and liquidity position for financial year ending 31 March 2021.

The Board will continue to monitor the economic conditions and its impact on the business operations and take mitigation actions to minimize the potential impacts and business continuity

We identified the disclosure of estimation uncertainty and implications of COVID-19 as a key audit matter because the assessment involves consideration of future events which are inherently uncertain, and effect of those difference may impact the resulting accounting estimates. Therefore, the assessment requires the exercise of significant management judgement in assessing future projections.

#### Our responses - Our audit procedures included:

- Obtaining the Company's revised budget and cash flow projections for the year ending 31 March 2021 and inquiring the management plans to monitor credit risk, liquidity risk and the exchange rate risk and assess the reasonability of the management plans highlighted with limited information available as at Reporting date.
- Evaluating the appropriateness of the assumptions used for the
  estimates and assessing whether the estimates reflected the
  latest economic conditions pursuant to the COVID-19 outbreak
  and reviewing the overall performance of the Group for the month
  ended 30 April 2020 against the revised budget for the said month.
- Inspecting the availability of the credit facility arrangements for the Group/Company to manage the liquidity on a short term and long-term basis assessing the implication of these on the Company's liquidity;
- Assessing the adequacy of the disclosures made in the Financial Statements in relation to the impact of the uncertainty of COVID-19 with the limited information available as at Reporting date.

#### OTHER INFORMATION

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



## RESPONSIBILITIES OF MANAGEMENT AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's and the Group's financial reporting process.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SLAuSs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SLAuSs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the
  Financial Statements, whether due to fraud or error, design and
  perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our
  opinion. The risk of not detecting a material misstatement resulting
  from fraud is higher than for one resulting from error, as fraud may
  involve collusion, forgery, intentional omissions, misrepresentations,
  or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company and the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's

- report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements.

We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with ethical requirements in accordance with the Code of Ethics regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

As required by Section 163 (2) of the Companies Act No. 07 of 2007, we have obtained all the information and explanations that were required for the audit and, as far as appears from our examination, proper accounting records have been kept by the Company.

CA Sri Lanka membership number of the engagement partner responsible for signing this Independent Auditor's Report is FCA 2294.

**KPMG** 

CHARTERED ACCOUNTANTS Colombo, Sri Lanka 27 May 2020

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# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

		GR	OUP	COM	COMPANY	
For the year ended 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Revenue	10	20,830,888,266	22,641,987,898	497,330,868	514,907,500	
Cost of sales		(14,696,653,353)	(16,942,697,288)	_	_	
Gross profit		6,134,234,913	5,699,290,610	497,330,868	514,907,500	
Other income	11	452,594,645	322,242,226	314,317,165	273,005,752	
Selling and distribution expenses		(2,001,552,253)	(1,733,958,817)	_	_	
Administrative expenses		(2,016,956,500)	(2,069,243,200)	(427,259,581)	(396,210,061)	
Impairment of investment in subsidiary/ equity-accounted investee	24/25	_	_	(7,648,541)	(87,766,423)	
Gain on disposal of a subsidiary	24.4	340,726,887	_	_	_	
Operating profit	12	2,909,047,692	2,218,330,819	376,739,911	303,936,768	
Finance income	13	264,490,489	228,475,383	120,047,566	114,918,099	
Finance costs	13	(608,747,322)	(560,068,282)	(183,975,056)	(178,218,809)	
Net finance costs		(344,256,833)	(331,592,899)	(63,927,490)	(63,300,710)	
Share of loss of equity-accounted investees, net of tax		(1,413,934)	(5,161,319)	_	_	
Profit before tax		2,563,376,925	1,881,576,601	312,812,421	240,636,058	
Income tax expenses	14	(730,739,358)	(735,942,442)	7,725,317	19,250,174	
Profit for the year		1,832,637,567	1,145,634,159	320,537,738	259,886,232	
Other comprehensive income Items that will not be reclassified to profit or loss Remeasurement of retirement benefit liability		(7,926,899)	(291,058,626)	2,266,758	(2,351,050)	
Equity investments at FVOCI — net change in fair value		(40,343,415)	28,108,968	(40,343,415)	22,418,968	
Related tax		11,731,077	35,238,729	10,661,464	(5,619,017)	
		(36,539,237)	(227,710,929)	(27,415,193)	14,448,901	
Items that are or may be reclassified subsequently to profit or loss						
Foreign operations – foreign currency translation differences		1,183,969	2,884,093	_	_	
		1,183,969	2,884,093	_		
Other comprehensive income for the year, net of tax		(35,355,268)	(224,826,836)	(27,415,193)	14,448,901	
Total comprehensive income for the year		1,797,282,299	920,807,323	293,122,545	274,335,133	

		GR	OUP	COMPANY	
For the year ended 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Profit attributable to:					
Owners of the company		1,147,045,944	646,984,059	320,537,738	259,886,232
Non-controlling interests		685,591,623	498,650,100	_	_
		1,832,637,567	1,145,634,159	320,537,738	259,886,232
Total comprehensive income attributable to:					
Owners of the company		1,114,929,101	553,211,192	293,122,545	274,335,133
Non-controlling interest		682,353,198	367,596,131	_	_
Total comprehensive income for the year		1,797,282,299	920,807,323	293,122,545	274,335,133
Earnings per share					
Basic earnings per share (Rs.)	16	7.67	4.43	2.14	1.78
Diluted earnings per share (Rs.)	16	7.67	4.43	2.14	1.78

Figures in brackets indicate deductions.

The Group initially applied SLFRS 16 at 1 April 2019, using the modified retrospective approach. Under this approach, comparative information is not restated.

The Notes to the Financial Statements on pages 57 to 159 are integral part of these Consolidated Financial Statements.

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## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

		GR	OUP	COMPANY		
As at 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Assets						
Property, plant and equipment	19	4,719,959,469	5,800,454,817	45,352,383	16,333,639	
Intangible assets	20	165,942,721	192,415,059	4,685	27,247	
Leasehold land	21	241,439,000	183,963,000	_	_	
Biological assets	22	3,449,345,000	4,694,037,000	_	_	
Investment property	23	709,499,144	327,205,000	_	_	
Investments in subsidiaries	24	_	_	3,388,401,971	3,313,401,971	
Equity-accounted investee	25	1,384,362	2,798,296	1,351,459	9,000,000	
Other investments, including derivatives	26	1,070,904,297	976,129,267	727,179,297	647,625,267	
Deferred tax assets	27	65,787,835	57,495,834	32,017,938	17,997,095	
Non-current assets		10,424,261,828	12,234,498,273	4,194,307,733	4,004,385,219	
Biological assets	22	41,797,000	45,883,000	_	_	
Inventories	28	3,177,211,186	3,906,410,205	_	_	
Other investments, including derivatives	26	234,792,226	203,742,135	234,792,226	203,742,135	
Current tax assets	29	9,893,358	9,893,358	3,158,748	3,158,748	
Trade and other receivables	30	4,295,571,105	3,748,583,413	95,768,884	62,655,417	
Amounts due from related parties	31	78,704,645	27,998,528	240,777,370	225,727,276	
Cash and cash equivalents	32	4,572,232,065	1,883,372,118	2,238,482,618	1,082,109,987	
Current assets		12,410,201,585	9,825,882,757	2,812,979,846	1,577,393,563	
Total assets		22,834,463,413	22,060,381,030	7,007,287,579	5,581,778,782	

		GR	OUP	COM	PANY
As at 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Equity					
Stated capital	33	1,641,715,247	1,641,715,247	1,641,715,247	1,641,715,247
Reserves	33	357,607,494	386,181,165	351,106,481	380,153,740
Retained earnings	33	6,414,817,615	5,488,287,477	1,916,338,466	1,781,111,291
Equity attributable to owners of the company		8,414,140,356	7,516,183,889	3,909,160,194	3,802,980,278
Non-controlling interests		4,035,566,113	3,476,651,011	_	_
Total equity		12,449,706,469	10,992,834,900	3,909,160,194	3,802,980,278
Liabilities					
Loans and borrowings	34	2,311,846,644	3,299,921,582	939,000,820	1,235,793,320
Employee benefits	35	559,458,926	1,499,417,004	96,712,325	87,068,695
Deferred income and capital grants	36	142,550,000	320,693,000	-	_
Deferred tax liabilities	27	533,907,412	512,234,939	-	_
Non-current liabilities		3,547,762,982	5,632,266,525	1,035,713,145	1,322,862,015
Trade and other payables	37	2,450,696,950	3,238,148,496	20,989,334	22,455,842
Amounts due to related parties	38	27,513,242	25,190,848	2,651,108	_
Current tax liabilities	29	223,047,621	232,129,915	_	4,365,938
Loans and borrowings	34	2,971,899,695	1,113,040,848	1,986,273,778	429,114,709
Bank overdraft	32	1,163,836,455	826,769,498	52,500,020	_
Current liabilities		6,836,993,963	5,435,279,605	2,062,414,240	455,936,489
Total liabilities		10,384,756,945	11,067,546,130	3,098,127,385	1,778,798,504
Total equity and liabilities		22,834,463,413	22,060,381,030	7,007,287,579	5,581,778,782

Figures in brackets indicate deductions.

Net assets per share

The Group initially applied SLFRS 16 at 1 April 2019, using the modified retrospective approach. Under this approach, comparative information is not restated. (See Notes 7 and 34).

56.26

50.26

26.14

25.43

The Notes to the Financial Statements on pages 57 to 159 are integral part of these Consolidated Financial Statements.

It is certified that the Financial Statements have been prepared in compliance with the requirements of the Companies  $Act\,No.\,07$  of 2007.

Aruna Deepthikumara

Group Chief Financial Officer

The Board of Directors is responsible for the preparation and presentation of these Financial Statements. Approved and signed for and on behalf of the Board,

Munir Shaikh

Chairman

27 May 2020 Colombo V Govindasamy

Group Managing Director

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## STATEMENT OF CHANGES IN EQUITY

For the year ended 31 March 2020	Stated capital	General	Reserve on	
	Rs.	reserve Rs.	exchange gain/(loss) Rs.	
	113.	113.	113.	
Group				
Balance as 1 April 2018	798,504,357	1,257,725	217,517	
Total comprehensive income for the year	_	_	_	
Profit for the year	_	_	_	
Total other comprehensive income for the year	-	_	1,730,456	
Total comprehensive income for the year	_	_	1,730,456	
Transactions with owners of the Company				
Reserve on re-arrangement in Hatton Plantations PLC	_	_	_	
Issue of shares	68,210,885	_	_	
Issue of shares – private placement	775,000,005	_	_	
Share issuing cost	_	_	_	
Dividend paid to owners for 2017/18	_	_	_	
Balance as at 31 March 2019	1,641,715,247	1,257,725	1,947,973	
Balance as 1 April 2019	1,641,715,247	1,257,725	1,947,973	
Fair value adjustment of right to use assets		_	_	
Adjusted Balance as 1st April 2019	1,641,715,247	1,257,725	1,947,973	
Total comprehensive income				
Profit for the year	_			
Total other comprehensive income for the year		_	473,588	
Total comprehensive income for the year	-	_	473,588	
Transactions with owners of the Company	T			
Adjustment on Disposal of Hatton Plantations PLC (Note 24.4)	_	_	_	
Effective loss of control in Waltrim Hydro Power Plant	_	_	_	
Investment in NCI – Watawala Dairy Ltd.	_	_	_	
Issue of shares to NCI – Watawala Plantations PLC	_	_	_	
Scrip dividend to NCI – Watawala Plantations PLC	_	_	_	
Acquisition of NCI – Waltrim Hydro Power (Pvt) Ltd.	_	_	_	
Impact on loss of effective shareholding in Sunshine Energy Group	_	_	_	
Dividend paid to owners for 2018/19	_	_	_	
	_	_	_	
Balance as at 31 March 2020	1,641,715,247	1,257,725	2,421,561	

Non-contro	Total	Attributable to owners of the company			
inte		Retained	Reserve on	Fair value	
	Rs.	earnings Rs.	rearrangement Rs.	reserve Rs.	
	NS.	NS.	NS.	NS.	
3,427,198,6	6,374,924,536	5,185,526,425	23,965,012	365,453,500	
			_	_	
498,650,	646,984,059	646,984,059	_	_	
(131,053,9	(93,772,867)	(113,025,290)	_	17,521,967	
367,596,	553,211,192	533,958,769	_	17,521,967	
10,724,3	(10,724,343)	13,240,669	(23,965,012)	_	
37,617,	_	(68,210,885)	_	_	
	775,000,005	_	_	_	
	(39,700,000)	(39,700,000)	_	_	
(366,485,	(136,527,501)	(136,527,501)	_	_	
3,476,651,0	7,516,183,889	5,488,287,477	_	382,975,467	
3,476,651,0	7,516,183,889	5,488,287,477	_	382,975,467	
32,163,9	25,835,075	25,835,075	_	_	
3,508,814,9	7,542,018,964	5,514,122,552	_	382,975,467	
685,591,6	1,147,045,944	1,147,045,944			
(3,238,	(32,116,843)	(3,543,172)		(29,047,259)	
682,353,	1,114,929,101	1,143,502,772	_	(29,047,259)	
(365,855,	_	_	_	_	
10,822,7	(2,589,742)	(2,589,742)	_	_	
(76,448,6	(103,641,337)	(103,641,337)	_	_	
13,356,0	_	_	_	_	
(15,530,2	_		_	_	
(8,275,6	(2,606,350)	(2,606,350)	_	_	
286,329,	52,972,349	52,972,349	_	_	
	(186,942,629)	(186,942,629)	_	_	
(155,602,0	(242,807,709)	(242,807,709)	_	_	
4,035,566,	8,414,140,356	6,414,817,615	_	353,928,208	
				The state of the s	

For the year ended 31 March 2020	Stated capital	Capital accretion	General reserve	
	Rs.	reserve Rs.	Rs.	
Company				
Balance as at 1 April 2018	798,504,357	_	1,257,725	
Total comprehensive income for the year				
Profit for the year	_	-	_	
Total other comprehensive income for the year	_	_	_	
Total comprehensive income for the year	_	_	_	
Transactions with owners of the Company				
Issue of shares	775,000,005	_	_	
Issue of shares – private placement				
Issue of shares – scrip dividend	68,210,885			
Dividend paid to owners for 2017/18	_	_	_	
Balance as at 31 March 2019	1,641,715,247	_	1,257,725	
Balance as at 1 April 2019	1,641,715,247	_	1,257,725	
Total Comprehensive Income for the year				
Profit for the year	_	_	_	
Total other comprehensive income for the year	_	_	_	
Total comprehensive income for the year	_	_	_	
Capital accretion reserve transfer to general reserve	_	_	_	
Issue of shares – private placement	_	_	_	
Share issuing cost	_	_	_	
Issue of shares – scrip dividend	_	_	_	
Dividend Paid to owners – 2018/19				
Balance as at 31 March 2020	1,641,715,247	_	1,257,725	

 $\label{thm:problem} \mbox{Figures in brackets indicate deductions.}$ 

The Accounting Policies and Notes from pages 57 to 159 are an integral part of these Financial Statements.

Fair value	Retained	Total
reserve Rs.	profit Rs.	Rs.
7.62 7.54 7.50	1 767 756 201	2 020 072 6 41
362,754,358	1,767,356,201	2,929,872,641
_	259,886,232	259,886,232
16,141,657	(1,692,756)	14,448,901
16,141,657	258,193,476	274,335,133
_	-	775,000,005
_	(39,700,000)	(39,700,000)
_	(68,210,885)	_
_	(136,527,501)	(136,527,501)
378,896,015	1,781,111,291	3,802,980,278
378,896,015	1,781,111,291	3,802,980,278
_	320,537,738	320,537,738
(29,047,259)	1,632,066	(27,415,193)
(29,047,259)	322,169,804	293,122,545
_	_	_
_	_	_
_	-	_
_	_	_
_	(186,942,629)	(186,942,629)
349,848,756	1,916,338,466	3,909,160,194

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### STATEMENT OF CASH FLOWS

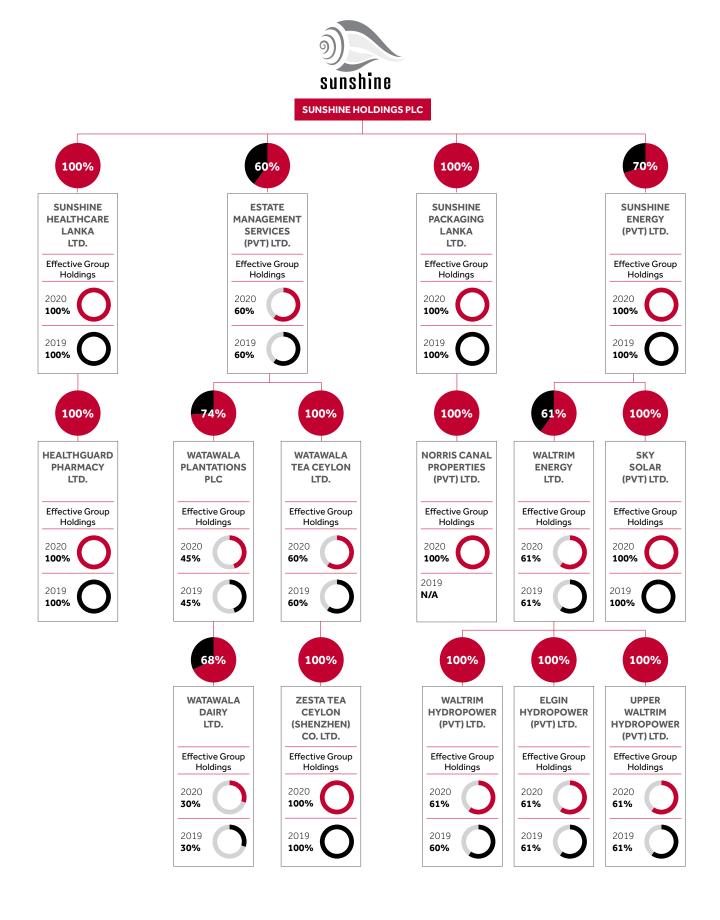
	GR	OUP	COMPANY		
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Cash flows from operating activities Profit before tax for the period	2,563,376,925	1,881,576,601	312,812,421	240,636,058	
Adjustments for:	2,303,370,323	1,001,370,001	312,012,121	2 10,030,030	
Interest income	(218,405,324)	(150,924,100)	(120,047,566)	(114,918,099)	
Dividend income		(7,088,000)	_		
Write off of assets held for sale	_	15,496,709	_	_	
Impairment of assets held for sale	_	25,320,163	_	_	
Profit on disposal of property, plant and equipment	(44,059,002)	(78,376,481)	(2,011,685)	_	
Biological assets – (gain)/loss from produce crop valuation	(10,526,000)	3,151,000	_	_	
Provision/(reversal) of other receivable	(8,107,946)	23,011,535	_	_	
Write off of other receivables	_	4,169,680	-	4,169,680	
Impairment losses and write downs	_	2,317,000	-	_	
Impairment of investment	_	_	7,648,541	87,766,423	
Gain on fair valuation of livestock	(12,634,000)	24,493,000	_	_	
Interest expense	608,747,322	560,068,282	183,975,056	178,218,809	
Depreciation and amortisation	785,058,888	747,309,190	17,965,559	5,999,124	
Provision/(reversal) and write off for bad and doubtful debts	22,994,323	(22,673,239)	_	_	
Provision/(reversals) and Write-off for inventories	7,231,966	4,073,494	_	_	
Fair value gain on investment property	(116,267,064)	_	_		
Profit/(loss) of equity investee	1,413,934	5,161,318	_	_	
Amortisation of capital grants	(50,555,000)	(56,823,000)	_	_	
Amortisation of leasehold right to land	10,283,000	7,034,000	_	_	
Profit on sale of rubber trees	(7,747,000)	(33,105,000)	_	_	
Fair value gain/loss	(4,422,113)	11,017,276	(4,422,113)	11,017,276	
Provision for retirement benefit obligations	110,473,610	298,038,486	15,108,292	14,409,309	
Timber fair valuation gain	6,656,000	(9,473,000)	_		
Profit on disposal of assets held for sale	_	(1,192,252)	_		
Gain on disposal of a subsidiary	(340,726,887)	_	-		
Operating profit before working capital change	3,302,785,632	3,252,582,662	411,028,505	427,298,580	
Changes in:					
Inventories	252,317,053	60,055,169	-	_	
Trade and other receivables	(894,578,911)	(620,802,768)	(33,113,470)	(7,418,656	
Amounts due from related parties	133,353,924	(13,047,973)	(15,050,094)	(54,836,115	
Trade and other payables	(439,863,490)	121,914,552	(1,466,508)	(999,786	
Amounts due to related parties	(144,545,426)	21,515,665	2,651,108	_	
Cash generated from operating activities	2,209,468,782	2,822,217,307	364,049,541	364,044,023	
Interest paid	487,833,502	(506,571,577)	(163,945,575)	(143,835,444	
Income tax paid	(506,422,256)	(462,423,561)	_	_	
Employee benefits paid	(58,074,587)	(152,320,973)	(3,197,904)	(8,090,760)	
Net cash from operating activities	1,157,138,437	1,700,901,196	196,906,062	212,117,819	

	GR	OUP	COMPANY		
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Cash flows from investing activities					
Interest received	218,405,324	150,924,100	120,047,566	114,918,099	
Dividend received	_	7,088,000	_	_	
(Investments)/disposal in other investments	(115,475,331)	6,409,881	(115,475,329)	6,409,881	
(Investment)/disposal of Subsidiary	_	_	(75,000,000)	(383,267,473)	
Investment in gratuity fund	(31,674,000)	(23,456,000)	_	_	
Additions to bearer plants	(211,390,000)	(335,629,000)	_	_	
Additions to consumable biological assets	(438,000)	(28,764,000)	_	_	
Investment in live stock	(20,284,000)	(147,511,000)	_	_	
Additions to property, plant and equipment	(420,804,390)	(857,805,894)	(15,245,259)	(18,288,951	
Acquisition of intangible assets	(13,632,499)	(68,676,718)	_	_	
Proceeds from sale of trees	8,020,000	50,167,000	_	_	
Proceeds from sale of property, plant and equipment	79,653,225	94,676,313	8,501,000	_	
Proceeds from assets held for sale	_	14,188,695	_	_	
Acquisition of non-controlling interest in subsidiaries	(190,972,000)	_	_	_	
Disposal of subsidiary (net of cash)	1,286,196,546	_	_	_	
Additions to the investment properties	(119,159,260)	_	_	_	
Net cash from/(used in) investing activities	468,445,615	(1,138,388,623)	(77,172,022)	(280,228,444	
Cash flows from financing activities					
Proceeds from issue of shares	_	775,000,005	_	775,000,005	
Share issuing cost	(35,671,225)	(39,700,000)	_	(39,700,000	
Receipts of interest bearing borrowings	3,575,138,157	3,173,460,541	1,580,000,000	1,550,112,500	
Proceeds from share issued by subsidiary to NCI	374,972,690	37,617,512	_	_	
Repayments of interest bearing borrowings	(2,810,824,356)	(3,372,045,143)	(393,896,000)	(1,525,000,000	
Payment of lease liabilities (2019: repayment of lease principal)	191,647,668	(26,669,434)	(15,022,800)	-	
Dividend paid	(186,942,629)	(136,527,501)	(186,942,629)	(136,527,500	
Payments to NCI	_	(366,484,682)	_	_	
Net cash from financing activities	725,024,969	44,651,298	984,138,571	623,885,005	
Net increase in cash and cash equivalents	2,350,609,021	607,163,871	1,103,872,611	555,774,380	
Cash and cash equivalents at 1 April	1,056,602,620	446,554,656	1,082,109,987	526,335,607	
Effect of movement in exchange rates	1,183,969	2,884,093	_		
Cash and cash equivalents at 31 March	3,408,395,610	1,056,602,620	2,185,982,598	1,082,109,987	

Figures in brackets indicate deductions.

The Accounting Policies and Notes from pages 57 to 159 are an integral part of these Financial Statements.

## GROUP STRUCTURE



#### 1. REPORTING ENTITY

#### 1.1 DOMICILE AND LEGAL FORM

Sunshine Holdings PLC (the Company) is a public limited liability Company incorporated and domiciled in Sri Lanka. The ordinary shares of the Company are listed on the Colombo Stock Exchange of Sri Lanka. The registered office and principle place of business of the Company is located at No. 60, Dharmapala Mawatha, Colombo 03.

Total staff strength of the Company and the Group on 31 March 2020 was as follow:

Group 2,663 (31 March 2019 - 9,680)

Company 20 (31 March 2019 - 18)

#### 1.2 CONSOLIDATED FINANCIAL STATEMENTS

The Consolidated Financial Statements of Sunshine Holdings PLC as at and for the year ended 31 March 2020 comprise the financial information of Company and its subsidiaries (together referred to as "the Group" and encompass the Company and its subsidiaries (together referred to as the "Group").

Sunshine Holdings PLC does not have an identifiable parent of its own. The Financial Statements of all companies in the Group are prepared for a common financial year, which ends on 31 March.

#### 1.3 PARENT ENTITY AND ULTIMATE PARENT ENTITY

Sunshine Holdings PLC does not have an identifiable parent of its own. The Company is the ultimate parent of the Group companies.

# 1.4 PRINCIPAL BUSINESS ACTIVITIES, NATURE OF OPERATIONS OF THE GROUP AND OWNERSHIP BY THE COMPANY IN ITS SUBSIDIARIES AND ASSOCIATES.

The Group structure is given on page 56.

Entity	Principal business activity
Sunshine Holdings PLC	Managing portfolio of investments
Subsidiaries	
Sunshine Healthcare Lanka Ltd.	Importing and distributing of pharmaceutical products islandwide
Healthguard Pharmacy Ltd.	Engage in buying and selling of pharmaceutical items and healthcare through its chains of pharmacies
Estate Management Services (Pvt) Ltd.	Providing expert management services to Watawala Plantations PLC, Watawala Dairy Limited and Watawala Tea Ceylon Limited.
Watawala plantations PLC	Engage in cultivation, manufacture and sale of crude palm oil

Entity	Principal business activity
Watawala Dairy Ltd.	Engage in dairy farming
Watawala Tea Ceylon Ltd.	Buying and adding value to tea for local and export markets
Zesta Tea Ceylon (Shenzhen) Co. Limited	Wholesale, retail and import and export of tea leaves, tea set and accessories and raw materials
Sunshine Packaging Lanka Ltd.	Engaging in renting out premises and earn rental income.
Norris Canal Properties (Pvt) Ltd.	Engage in renting out premises and earn rental income.
Sunshine Energy (Pvt) Ltd.	Investing in power generating companies
Waltrim Energy Ltd.	Develop a Hydropower Plant and
Waltrim Hydropower (Pvt) Ltd.	produce hydro electric energy
Elgin Hydropower (Pvt) Ltd.	
Upper Waltrim Hydropower (Pvt) Ltd.	
Sky Solar (Pvt) Ltd.	Produce electricity units using Solar Panels
Associate	
Strategic Business Innovator (Pvt) Ltd.	Providing corporate business advisory services

There were no significant changes in the nature of the principal activities of the Group during the financial year under review.

#### 2. BASIS OF ACCOUNTING

#### 2.1 STATEMENT OF COMPLIANCE

These Consolidated Financial Statements of the Group and the Separate Financial Statements of the Company have been prepared and presented in accordance with the Sri Lanka Accounting Standards (SLFRSs and LKASs) laid down by The Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka) and in compliance with the requirements of the Companies Act No. 07 of 2007.

The Board of Directors is responsible for the preparation and presentation of the Financial Statements of the Company and its Subsidiaries as per provisions of Companies Act No. 07 of 2007 and the Sri Lanka Accounting Standards (SLFRSs/LKASs).

The Board of Directors acknowledges this responsibility as set out in the "Statement of Directors' Responsibility for Financial Statements", "Annual Report of the Board of Directors" and in the statement appearing with the Statement of Financial Position of this Annual Report.

The Financial Statements were authorised for issue by the Directors on 27 May 2020.

These Financial Statements, except for information on cash flows have been prepared following the accrual basis of accounting.

Details of the Group's significant accounting policies followed during the year are given on Notes 10 to 44 on pages 67 to 158.

This is the first set of the Group's Annual Financial Statements in which SLFRS 16 on "Leases" has been applied. The related changes to significant accounting polices are described in Note 7.

These financial statements include the following components:

- a Consolidated Statement of Profit or Loss and Other Comprehensive Income providing information on the financial performance of the Group and the Company for the year under review; (Refer pages 46 and 47).
- a Statement of Financial Position providing information on the financial position of the Group and Company as at the year end; (Refer page 48 and 49).
- a Statement of Changes in Equity depicting all changes in shareholders' funds during the year under review of the Group and the Company; (Refer pages 50 and 52).
- a Statement of Cash Flows providing information to the users, on the ability of the Group and the Company to generate cash and cash equivalents and the needs of the entity to utilise those cash flows; (Refer pages 54 to 55).
- Notes to the Financial Statements comprising accounting policies and other explanatory information.
   (Refer pages 57 to 159)

#### 2.2 MATERIALITY AND AGGREGATION

Each item which is similar in nature is presented separately if material. Items of dissimilar nature or function are presented separately unless they are immaterial as permitted by the Sri Lanka Accounting Standard LKAS 1 – "Presentation of Financial Statements".

#### 2.3 GOING CONCERN

The Directors have made an assessment of the Group's ability to continue as a going concern and is satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on a going concern basis.

#### 2.4 OFFSETTING

Financial assets and financial liabilities are offset and the net amount reported in the SOFP, only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or to realise the assets and settle the liabilities simultaneously. Income and expenses are not offset in the Income Statement, unless required

or permitted by an Accounting Standard or Interpretation (issued by the IFRS Interpretations Committee and Standard Interpretations Committee) and as specifically disclosed in the Significant Accounting Policies of the Group.

#### 2.5 COMPARATIVE INFORMATION

Comparative information including quantitative, narrative and descriptive information is disclosed in respect of the previous period in the Financial Statements in order to enhance the understanding of the current period's Financial Statements and to enhance the inter period comparability.

The presentation and classification of the Financial Statements of the previous year are amended, where relevant for better presentation and to be comparable with those of the current year.

The Group initially applied SLFRS 16 at 1 April 2019, using the modified retrospective approach. Under this approach, comparative information is not restated.

#### 3. FUNCTIONAL AND PRESENTATION CURRENCY

These Consolidated Financial Statements are presented in Sri Lankan Rupees (LKR), which is the Group's functional currency, except for the foreign subsidiary whose functional currency is different as it operates in a different economic environment.

#### 4. USE OF ESTIMATE AND JUDGEMENTS

In preparing these Consolidated Financial Statements, management has made judgements and estimates that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

#### (a) JUDGEMENTS

Information about judgements made in applying accounting policies that have the most significant effects on the amounts recognised in the financial statements is included in the following Notes:

- Note 10 revenue recognition: whether revenue is recognised over time or at a point in time;
- Note 24 consolidation: whether the Group has the control over an investee
- Note 25 equity-accounted investees: whether the Group has significant influence over an investee
- Note 34.3 lease term: whether the Group is reasonably certain to exercise extension options.

## (b) ASSUMPTIONS AND ESTIMATION UNCERTAINTIES

Information about assumptions and estimation uncertainties at 31 March 2020 that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities in the next financial year is included in the following Notes:

- Note 35 measurement of defined benefit obligations: key actuarial assumptions;
- Note 14 recognition of current tax expense;
- Note 27 recognition of deferred tax assets: availability of future taxable profit against which deductible temporary differences and tax losses carried forward can be utilised;
- Note 22 determining the fair value of biological assets on the basis of significant unobservable inputs;
- Note 44 recognition and measurement of provisions and contingencies: key assumptions about the likelihood and magnitude of an outflow of resources
- Note 6 impairment of financial and non-financial assets
- Note 47 potential impact of COVID-19 on financial reporting.

#### 5. BASIS OF MEASUREMENT

The Consolidated Financial Statements have been prepared on the historical cost basis and applied consistently which no adjustments being made for inflationary factors affecting the financial statements except for the following material items in the Statement of Financial Position.

Items	Measurement bases
Investment property	Fair value
Financial assets at fair value through profit or loss (FVTPL)	Fair value
Financial assets at fair value through other comprehensive income (FVOCI)	Fair value
Defined benefit obligations	Present value of the defined benefit obligation
Biological assets measured at fair value;	Fair value less costs to sell
Derivative financial instruments	Fair value

#### 6. SIGNIFICANT ACCOUNTING POLICIES

The Group has consistently applied the following accounting policies to all periods presented in these Consolidated Financial Statements except if mentioned otherwise.

#### **6.1 BASIS OF CONSOLIDATION**

#### **Business combinations**

The Group accounts for business combinations using the acquisition method when control is transferred to the Group. The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable

net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognised in profit or loss immediately. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities. The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognised in profit or loss. Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, other contingent consideration is remeasured at fair value at each reporting date and subsequent changes in the fair value of the contingent consideration are recognised in profit or loss.

#### **Subsidiaries**

Subsidiaries are entities controlled by the Group. The Group "controls" an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the Consolidated Financial Statements from the date on which control commences until the date on which control ceases.

#### Non-controlling interests

NCI are measured initially at their proportionate share of the acquiree's identifiable net assets at the date of acquisition. Changes in the Group's interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions

#### Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related NCI and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value when control is lost.

#### Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated. Unrealised gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

#### **6.2 FOREIGN CURRENCY**

#### Foreign currency transactions

Transactions in foreign currencies are translated into the respective functional currencies of Group companies at the exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Non-monetary assets and liabilities that are measured at fair value in a foreign currency are translated into the functional currency at the exchange rate when the fair value was determined. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. Foreign currency differences are generally recognised in profit or loss and presented within finance costs.

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated at the exchange rates at the reporting date. The income and expenses of foreign operations are translated at the exchange rates at the dates of the transactions. Foreign currency differences are recognised in OCI and accumulated in the translation reserve, except to the extent that the translation difference is allocated to NCI.

#### **6.3 IMPAIRMENT OF ASSETS**

#### 6.3.1 FINANCIAL INSTRUMENTS AND CONTRACT ASSETS

The Group recognises loss allowances for ECLs on financial assets measured at amortised cost.

Loss allowances for trade receivables is always measured at an amount equal to lifetime Expected Credit Loss (ECL).

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

#### Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

#### Credit-impaired financial assets

At each reporting date, the Group assesses whether financial assets carried at amortised cost and debt securities at FVOCI are credit-impaired. A financial asset is "credit-impaired" when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract;
- the disappearance of an active market for a security because of financial difficulties.

## Presentation of allowance for ECL in the Statement of Financial Position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

For debt securities at FVOCI, the loss allowance is charged to profit or loss and is recognised in OCI.

#### **6.3.2 NON-FINANCIAL ASSETS**

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than biological assets, investment property, inventories and deferred tax assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Goodwill is tested annually for impairment. For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination. The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount. Impairment losses are recognised in profit or loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### **6.4 PROVISIONS**

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current

market assessments of the time value of money and, where appropriate, the risks specific to the liability.

## 7. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES

The Group has initially applied SLFRS 16 on "Leases" from 1 April 2019.

#### 7.1 SLFRS 16 LEASES

The Group applied SLFRS 16 using the modified retrospective approach, under which Right of Use of underlying asset (ROU asset) and lease liability were recognised at equal amounts as at 1 April 2019. Accordingly, the comparative information presented for 2018 is not restated. The details of the changes in accounting policies are disclosed below. Additionally, the disclosure requirements in SLFRS 16 have not generally been applied to comparative information.

#### 7.1.1 DEFINITION OF A LEASE

Previously, the Group determined at contract inception whether an arrangement was or contained a lease under IFRIC 4 – "Determining whether an Arrangement Contains a Lease". The Group now assesses whether a contract is or contains a lease based on the definition of a lease, as explained in page 125.

On transition to SLFRS 16, the Group elected to apply the practical expedient to KPMG to confirm the assessment of which transactions are leases. The Group applied SLFRS 16 only to contracts that were previously identified as leases. Contracts that were not identified as leases under LKAS 17 and IFRIC 4 were not reassessed for whether there is a lease under SLFRS 16. Therefore, the definition of a lease under SLFRS 16 was applied only to contracts entered into or changed on or after 1 April 2019.

#### 7.1.2 AS A LESSEE

As a lessee, the Group leases office premises, warehouses and sales outlets. The Group previously classified these leases as operating leases under LKAS 17 based on its assessment of whether the lease transferred substantially all of the risks and rewards incidental to ownership of the underlying asset to the Group. Under SLFRS 16, the Group recognises right-of-use assets and lease liabilities for leases of office premises, warehouses and sales outlets – i.e. these leases are on-balance sheet.

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices.

However, for leases of office premises, warehouses and sales outlets; the Group has elected not to separate non-lease components and account for the lease and associated non-lease components as a single lease component.

On transition, for these leases, lease liabilities were measured at the present value of the remaining lease payments, discounted at the Group's incremental borrowing rate as at 1 April 2019.

The Group used a number of practical expedients when applying SLFRS 16 to leases previously classified as operating leases under LKAS 17. In particular, the Group:

- on its assessment of whether leases are onerous under LKAS 37 on "Provisions, Contingent Liabilities and Contingent Assets" immediately before the date of initial application as an alternative to performing an impairment review;
- did not recognise right-of-use assets and liabilities for leases for which the lease term ends within 12 months of the date of initial application;
- did not recognise right-of-use assets and liabilities for leases of value assets below Rs. 1 Mn. (i.e. IT equipment);
- excluded initial direct costs from measuring the right-of-use asset at the date of initial application;
- used hindsight when determining the lease term;
- applied a single discount rate to leases with similar characteristics.

## 7.1.3 LEASES CLASSIFIED AS FINANCE LEASES UNDER LKAS 17

The Group leases a number of items. These leases were classified as finance leases under LKAS 17. For these finance leases, the carrying amount of the right-of-use asset and the lease liability at 1 April 2019 were determined at the carrying amount of the lease asset and lease liability under LKAS 17 immediately before that date.

#### 7.2 AS A LESSOR

The Group leases out its investment property, including own property and right-of-use assets. The Group has classified these leases as operating leases.

For lease out under finance leases, Group recognises an asset at an amount equal to the net investment in the lease. Lease payments received from operating leases are recognised as income on straight-line basis.

The Group is not required to make any adjustments on transition to SLFRS 16 for leases in which it acts as a lessor.

The Group has applied SLFRS 15 "Revenue from Contracts with Customers" to allocate consideration in the contract to each lease and non-lease component.

As at 1 April 2019	Group Rs.	Company Rs.
Operating lease commitments at 31 March 2019 as disclosed under LKAS 17 in the Group's Consolidated Financial Statements	240,408,074	31,889,303
Discounted using the incremental borrowing rate at 1 April 2019	174,011,000	26,378,451
Finance lease liabilities recognised as at 31 March 2019	327,766,663	_
- Recognition exemption for leases of low-value assets	_	(15,473,484)
- Recognition exemption for leases with less than 12 months of lease term at transition	(64,699,664)	_
– Extension options reasonably certain to be exercised	29,615,312	27,300,830
Lease liabilities recognised at 1 April 2019	466,693,311	38,205,797

## 7.3 IFRIC INTERPRETATION 23 UNCERTAINTY OVER INCOME TAX TREATMENT

The Interpretation addresses the accounting for income taxes when tax treatments involve uncertainty that affects the application of LKAS 12 Income Taxes. It does not apply to taxes or levies outside the scope of LKAS 12, nor does it specifically include requirements relating to interest and penalties associated with uncertain tax treatments. The Interpretation specifically addresses the following:

- Whether an entity considers uncertain tax treatments separately
- The assumptions an entity makes about the examination of tax treatments by taxation authorities
- How an entity determines taxable profit (tax loss), tax bases, unused tax losses, unused tax credits and tax rates
- How an entity considers changes in facts and circumstances

The Company/Group determines whether to consider each uncertain tax treatment separately or together with one or more other uncertain tax treatments and uses the approach that better predicts the resolution of the uncertainty.

The Company/Group applies significant judgement in identifying uncertainties over income tax treatments. Since the Company/ Group operates in a complex environment, it assessed whether the Interpretation had an impact on its Financial Statements.

Upon adoption of the Interpretation, the Company/Group considered whether it has any uncertain tax positions and company determined that it is probable that its tax treatments will be accepted by the taxation authorities. The Interpretation did not have an impact on the financial statements of the Company/Group.

#### 7.4 IMPACT ON THE FINANCIAL STATEMENTS

#### 7.4.1 IMPACT ON TRANSITION

On transition to SLFRS 16, the Group recognised additional right-of-use assets and additional lease liabilities. The impact on transition is summarised below:

As at 1 April 2019	Group Rs.	Company Rs.
Right-of-use assets – property, plant and equipment and lease hold right to land	538,871,578	38,205,797
Lease liabilities	466,693,311	38,205,797

Refer Note 34.2 and Note 34.3, 19 and 21.

When measuring lease liabilities for leases that were classified as operating leases, the Group discounted lease payments using its incremental borrowing rate at 1 April 2019. The weighted average rate applied is 14%.

<sup>\*</sup> Impact on statement of changes in equity

	Retained earnings Group Rs.
Opening balance as at 1 April 2019	5,488,287,477
Impact due to initial application of SLFRS 16	25,835,075
Opening balance under SLFRS 16 application as at 1 April 2019	5,514,122,552

#### 8. STANDARDS ISSUED BUT NOT YET ADOPTED

A number of new standards and amendments to standards are effective for annual periods beginning after 1 January 2020 and earlier application is permitted; however, the Group has not early adopted them in preparing these Consolidated Financial Statements.

The following amended/new standards are not expected to have a significant impact on the Group's Consolidated Financial Statements.

- Amendments to References to Conceptual Framework in SLFRS Standards.
- Definition of a Business (Amendments to SLFRS 3).
- SLFRS 17 "Insurance Contracts".
- Interest benchmark reforms.
- Definition of a material (Amendments to LKAS 1 and LKAS 8) SLFRS 17 "Insurance Contracts" establishes principles for the
  recognition, measurement, presentation and disclosure of insurance contracts. SLFRS 17 introduces a new measurement
  model for insurance contracts and becomes effective in 2023.

#### 9. OPERATING SEGMENTS

#### Accounting policy –

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses relating to transactions with any of the Group's other components, whose operating results are regularly reviewed by the Group's Chief Operating Decision Maker (CODM) to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

Segment results that are reported to the Group's CEO (being the CODM) include items that are directly attributable to a segment as well as those that can be allocated on a reasonable basis. Unallocated items comprise mainly corporate assets, head office expenses and tax assets and liabilities.

#### 9.1 BASIS FOR SEGMENTATION

The Group has the following seven strategic divisions, which are reportable segments. These divisions offer different products and services, and are managed separately based on the Group's management and internal reporting structure.

Healthcare	Marketing pharmaceuticals, nutraceuticals, medical diagnostic equipment and surgical products
Agribusiness	Cultivate oil palm, and dairy
Consumer goods	Sale of tea
Energy	Power generation from renewable energy sources
Investment	Managing portfolio of investments
Management services	Providing management services
Rental business	Renting out of premises

Segment performance is evaluated based on operating profits or losses which are measured differently from operating profits or losses in the Consolidated Financial Statements. Income taxes are managed on a group basis and are not allocated to operating segments.

The Group's Management Committee reviews internal management reports from each division at least monthly.

#### Information about reportable segments

Information related to each reportable segment is set out below. Segment profit (loss) before tax is used to measure performance because management believes that this information is the most relevant in evaluating the results of the respective segments relative to other entities that operate in the same industries.

2020	Healthcare Rs.	Agribusiness Rs.	Consumer goods Rs.	
External revenues	11,150,105,066	3,839,078,000	5,448,416,504	
Inter-segment revenue	_	_	_	
Segment revenue	11,150,105,066	3,839,078,000	5,448,416,504	
Segment profit/(loss) before tax	750,973,278	934,381,238	425,549,310	
Interest income	38,803,564	12,342,715	15,162,232	
Interest expense	(146,719,834)	(193,099,811)	(6,917,874)	
Depreciation and amortisation	(201,752,178)	(331,780,000)	(127,610,556)	
Other material non-cash items  — Impairment losses on trade and other receivables	(12,924,708)	-	(24,075,800)	
Segment assets	6,158,349,660	6,987,543,000	1,700,388,897	
Capital expenditure	(124,500,327)	(359,184,999)	(36,215,484)	
Segment liabilities	3,555,603,977	2,389,390,000	435,382,831	

2019	Healthcare	Agribusiness	Consumer goods	
	Rs.	Rs.	Rs.	
External revenues	9,314,768,314	7,121,756,000	5,859,499,638	
Inter-segment revenue	_	_	_	
Segment revenue	9,314,768,314	7,121,756,000	5,859,499,638	
Segment profit/(loss) before tax	501,728,345	804,525,000	685,043,251	
Interest income	63,432,087	34,813,000	2,782,004	
Interest expense	(92,912,112)	(211,338,000)	(18,861,624)	
Depreciation and amortisation	(129,379,363)	(477,486,000)	(66,142,647)	
Other material non-cash items				
– Impairment losses on trade and other receivables	(25,116,900)	_	(13,862,424)	
Segment assets	5,753,161,356	10,125,112,000	1,647,896,822	
Capital expenditure	(121,604,147)	(841,845,000)	(76,598,664)	
Segment liabilities	3,173,914,643	4,640,391,000	598,555,452	

REPORTABLE SEGMENTS				Total	
	Energy Rs.	Investment Rs.	Management Service Rs.	Rental business Rs.	Rs.
	312,762,696	497,330,868	_	24,534,526	21,272,227,660
	_	_	_	10,288,235	10,288,235
	312,762,696	497,330,868	_	34,822,761	21,282,515,895
	33,368,351	312,812,421	197,598,388	200,745,303	2,855,428,289
	19,043,543	120,047,566	75,421,300	1,245,118	282,066,037
	(78,434,344)	(183,975,056)	(155,676)	(17,020,274)	(626,322,869)
	(108,417,960)	(17,965,558)	(2,861,096)	(4,954,540)	(795,341,888)
	_	-	-	-	(37,000,508)
	2,236,507,706	7,027,287,578	9,029,686,263	1,009,192,172	34,148,955,276
	(131,402,820)	(15,245,259)	_	(119,159,259)	(785,708,148)
	892,171,302	3,098,127,380	21,247,329	281,541,760	10,673,464,579

REPORTABLE SEGMENTS				Total	
	Energy Rs.	Investment Rs.	Management Service Rs.	Rental business Rs.	Rs.
	355,771,519	514,907,500	_	19,034,815	23,185,737,786
	_	_	_	_	_
	355,771,519	514,907,500	_	19,034,815	23,185,737,786
	162,200,908	240,636,058	708,076,483	(87,987,599)	3,014,222,446
	4,459,983	114,918,099	7,074,541	51,816	227,531,530
	(47,618,391)	(178,218,809)	(7,396,446)	(20,122,530)	(576,467,912)
	(75,324,600)	(5,999,124)	(11,456)	_	(754,343,190)
	(2,656,285)	_	(644,467)	(28,657,612)	(70,937,688)
	1,945,018,981	5,581,778,780	8,582,062,217	627,074,245	34,262,104,401
	(328,907,522)	(18,288,951)	(98,000)	_	(1,387,342,284)
	919,647,022	1,778,798,500	5,702,789	229,746,880	11,346,756,286

#### 9.2 OPERATING SEGMENTS

Reconciliations of information on reportable segments to IFRS measures

	2020 Rs.	2019 Rs.
Revenue		
Total revenue for reportable segments	21,282,515,895	23,185,737,786
Elimination of inter-segment revenue	(451,627,629)	(543,749,888)
Elimination of discontinued operations	-	_
Consolidated revenue	20,830,888,266	22,641,987,898
Profit before tax		
Total profit before tax for reportable segments	2,855,428,289	3,014,222,446
Elimination of inter-segment profit	(292,051,364)	(1,132,645,845)
Consolidated profit before tax from operations	2,563,376,925	1,881,576,601
Assets		
Total assets for reportable segments	34,148,955,276	34,262,104,401
Elimination of inter-segment assets	(11,314,491,863)	(12,201,723,371)
Consolidated total assets	22,834,463,413	22,060,381,030
Liabilities		
Total liabilities for reportable segments	10,673,464,579	11,346,756,286
Elimination of inter-segment liabilities	(288,707,634)	(279,210,156)
Consolidated total liabilities	10,384,756,945	11,067,546,130

2020	Reportable segment totals Rs.	Adjustments Rs.	Consolidated totals Rs.
Other material items			
Interest income	282,066,037	(17,575,548)	264,490,489
Interest expense	(626,322,869)	17,575,547	(608,747,322)
Capital expenditure	(785,708,148)	_	(785,708,148)
Depreciation and amortisation	(795,341,888)	_	(795,341,888)
Impairment losses on trade and other receivables	(37,000,508)	-	(37,000,508)

2019	Reportable segment totals Rs.	Adjustments Rs.	Consolidated totals Rs.
Other material items			
Interest income	227,531,530	943,853	228,475,383
Interest expense	(576,467,912)	16,399,630	(560,068,282)
Capital expenditure	(1,387,342,284)	(95,757,764)	(1,483,100,048)
Depreciation and amortisation	(754,343,190)	34,635,953	(719,707,237)
Impairment losses on trade and other receivables	(70,937,688)	52,925,382	(18,012,306)

#### 9.3 GEOGRAPHIC INFORMATION

The agribusiness and consumer goods segments are managed on a worldwide basis, but operate manufacturing facilities and sales offices primarily in Sri Lanka.

The geographic information analyses the Group's revenue and assets by the Company's country of domicile and other countries. In presenting the geographic information, segment revenue has been based on the geographic location of customers and segment assets were based on the geographic location of the assets.

	2020 Rs	
Revenue		
Sri Lanka	21,104,298,089	22,805,132,723
China	61,726,752	189,889,525
Singapore	17,720,577	38,088,613
Philippines	16,604,866	22,176,079
Japan	19,108,520	13,141,577
Other countries	63,057,091	117,309,269
	21,282,515,895	23,185,737,786
Segment assets		
Sri Lanka	34,105,984,591	34,168,873,783
Other countries	42,970,685	93,230,618
	34,148,955,276	34,262,104,401

#### **10. REVENUE**

#### Accounting policy –

SLFRS 15 – "Revenue from Contracts with Customers", establishes a comprehensive framework for determining whether, how much and when revenue is recognised. The Group recognises revenue when a customer obtains control of the goods or services. Judgement is used to determine the timing of transfer of control – at a point in time or over time.

#### **A. REVENUE STREAMS**

The Group generates revenue primarily from investment, healthcare, plantation, consumer goods, energy and other sectors.

	GROUP		COMPANY	
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Revenue from contracts with customers	20,796,065,505	22,622,953,083	497,330,868	514,907,500
Other revenue Rentals from investment property	34,822,761	19,034,815	_	_
Rentals from livesument property	20,830,888,266	22,641,987,898	497,330,868	514,907,500

#### B. DISAGGREGATION OF REVENUE FROM CONTRACTS WITH CUSTOMERS

In the following table, revenue from contacts with customers is disaggregated by primary geographical market, major products and service lines and timing of revenue recognition. The table also includes a reconciliation of the disaggregated revenue with the Group's reportable segments (see Note 9).

	GROUP			COMPANY	
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Primary geographic markets					
Local	20,652,670,458	22,261,335,570	497,330,868	514,907,500	
Exports	178,217,808	380,652,328	_	_	
	20,830,888,266	22,641,987,898	497,330,868	514,907,500	
Major product/service lines					
Investments	55,991,474	16,430,382	497,330,868	514,907,500	
Healthcare	11,150,105,066	9,314,768,314	_	_	
Plantations	3,839,078,000	7,076,483,230	_	_	
Consumer Goods	5,448,416,504	5,859,499,638	_	_	
Energy	312,762,696	355,771,519	_	_	
Rental business	24,534,526	19,034,815	_	_	
	20,830,888,266	22,641,987,898	497,330,868	514,907,500	
Timing of revenue recognition					
Products transferred at a point in time	20,806,353,740	22,622,953,083	497,330,868	514,907,500	
Products and services transferred over time	24,534,526	19,034,815	_	_	
Revenue from contracts with customers	20,830,888,266	22,641,987,898	497,330,868	514,907,500	
Other revenue	_	_	_	_	
External revenue as reported in Note 9	20,830,888,266	22,641,987,898	497,330,868	514,907,500	

#### **C. CONTRACT BALANCES**

These refer to the Group's rights to consideration for work completed but not billed at the reporting date. There were no contract balances as at the reporting date.

#### D. PERFORMANCE OBLIGATIONS AND REVENUE RECOGNITION POLICIES

Revenue is measured based on the consideration specified in a contract with a customer. The Group recognises revenue when it transfers control over a good or service to a customer.

The following table provides information about the nature and timing of the satisfaction of performance obligation in contacts with customers, including significant payment terms and related revenue recognition policies:

Type of product/service	Nature of timing of satisfaction of performance obligations, including significant payment terms	Revenue recognition under SLFRS 15
Investments	Dividend income is recognised in profit or loss on the date on which the Group's right to receive payment is established.	Dividend income is recognised in profit or loss on the date on which the Group's right to receive payment is established. This is now under the scope of SLFRS 9.
Healthcare	Customers obtain control of the goods sold when the goods are delivered to and have been accepted at their premises. Invoices are generated at that point in time.	Revenue is recognised when a customer obtains control of the goods or services. Determining the timing of the transfer of control is at a point in time.
Plantations	Customers obtain the control of the produce after the customer acknowledgement at the dispatch point.	Revenue is recognised point in time, at the time of dispatch after the customer acknowledgement.
Consumer Goods	Customers obtain control of the goods sold when the goods are delivered to and have been accepted at their premises. Invoices are generated at that point in time.	Revenue is recognised when a customer obtains control of the goods or services. Determining the timing of the transfer of control is at a point in time.
Energy	This includes income from generating electricity units and transferred to Ceylon Electricity Board of Sri Lanka.	Revenue is recognised point in time as the electricity units are transferred to Ceylon Electricity Board of Sri Lanka.
Rental business	This includes rental income earned from renting out investment property owned by the Subsidiary.	Revenue is recognised over time as the rent income is recognised on a straight line basis over the term of the agreement.

#### 11. OTHER INCOME

#### Accounting policy -

#### Gains and losses on disposal of an item of property, plant and equipment.

Profit or loss is determined by comparing the net sales proceeds with the carrying amounts of property, plant and equipment.

#### Grants

Grants are recognised initially as deferred income when there is a reasonable assurance that they will be received and that the Group will comply with the conditions associated with the grant. Grants that compensate the Group for expenses incurred are recognised in Statement of Profit or Loss on a systematic basis in the periods in which the expenses are recognised. Grants that compensate the Group for the cost of an asset are recognised in Statement of Profit or Loss on a systematic basis over the useful life of the asset.

#### Gains and losses on the disposal of investments.

Such gains and losses are recognised in Statement of Profit or Loss.

#### Dividend income

Dividend income is recognised in profit or loss on the date on which the Group's right to receive payment is established.

#### Service income

Service income is recognised in profit or loss as per terms of the agreement on the basis of services rendered.

	GROUP		COMPANY	
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Dividend income	_	7,088,000	-	_
Gain on sale of property, plant and equipment	44,059,002	78,376,481	2,011,685	_
Amortisation of capital grants	50,555,000	56,823,000	_	_
Profit on sale of trees (Note 11.1)	7,747,000	33,105,000	_	_
Fair value gain on investment properties (Note 23)	116,267,064	_	_	_
Lease rent – bungalow and others	134,129	7,356,000	_	_
Income from investment fund	31,674,000	23,456,000	_	_
Gain on sale of investments	43,749,239	_	_	_
Scrap sales	_	20,026	_	_
Sundry income (Note 11.3)	111,675,737	84,500,489	910,808	72,848
Rentincome	25,807,361	55,420,506	_	_
Service income	_	_	306,972,559	283,950,180
Change in fair value of quoted shares	4,422,113	(11,017,276)	4,422,113	(11,017,276)
Change in fair value of livestock (Note 22.3)	12,634,000	(24,493,000)	_	_
Change in fair value of unharvested crop	10,526,000	2,128,000	_	_
Change in fair value of biological assets (Note 11.2)	(6,656,000)	9,479,000	_	
	452,594,645	322,242,226	314,317,165	273,005,752

- **11.1** Income from sale of trees of Watawala Plantations PLC, a subsidiary of the Company, represents the disposal of trees recognised as consumable biological assets and bears biological assets at the reporting date.
- **11.2** The (loss)/gain on fair value of trees in Watawala Plantations PLC, a subsidiary of the Company, represents the unrealised gain from valuation of trees/timber at the reporting date.
- **11.3** Sundry income mainly includes commission income received from foreign suppliers for securing contracts with Government to Sunshine Healthcare Lanka Limited amounting to Rs.  $77.7 \, \text{Mn}$ . (2019 Rs.  $75.4 \, \text{Mn}$ ).

## 12. OPERATING PROFIT

## Accounting policy —

Operating profit is the result generated from the continuing principal revenue-producing activities of the Group as well as other income and expenses related to operating activities. Operating profit excludes net finance costs, share of profit of equity-accounted investees and income taxes.

## **Expenses**

All expenditure incurred in the running of the business has been charged to income in arriving at the profit for the year. Repairs and renewals are charged to Statement of Profit or Loss in the year in which the expenditure is incurred.

## Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred, except to the extent that they are directly attributable to the acquisition, construction or production of a qualifying asset, in which case they are capitalised as part of the cost of that asset.

	GRO	OUP	COMI	PANY
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Staff costs (Note 12.1)	2,414,396,816	4,541,157,583	297,465,212	289,521,114
Statutory audit fees - KPMG	9,124,380	6,721,000	1,550,000	1,500,000
– Other auditors	1,690,456	2,161,000	_	_
Audit related – KPMG	2,271,400	1,561,974	970,000	1,465,189
Non-audit – KPMG	4,486,196	32,076	3,476,226	32,076
– Other auditors	1,009,290	2,069,733	1,009,290	1,936,152
Provision/(Reversal) for doubtful debts	37,000,508	(22,673,239)	_	_
Depreciation				
– Property, plant and equipment	555,677,295	508,242,444	17,942,996	5,245,999
– Immovable lease assets	11,433,000	17,158,385	_	_
– Biological assets – bearer	297,574,312	192,050,000	_	_
Amortisation of intangible assets	34,056,660	29,858,361	22,562	753,125
Amortisation – Leasehold right to bare land	9,690,135	7,034,000	_	_

## 12.1 STAFF COSTS

	GRO	DUP	COMI	PANY
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Defined benefit plan (Gratuity)	110,473,610	298,038,486	15,108,292	14,409,308
Defined contribution EPF and ETF	206,548,655	393,023,177	26,566,821	24,588,838
Salaries, wages and other staff cost	2,113,499,019	3,853,147,119	256,023,509	250,522,968
	2,414,396,816	4,541,157,583	297,465,212	289,521,114

## 13. NET FINANCE COST

## Accounting policy —

The Group's finance income and finance costs include:

- Interest income
- Interest expenses
- The foreign currency gain or losses on financial assets and financial liabilities

Interest income or expenses is recognised using the effective interest method.

The "effective interest rate" is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instruments to:

- the gross carrying amount of the financial assets; or
- the amortised cost of the financial liability.

In calculating interest income and expenses, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired) or to the amortised cost of the liability. However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial assets. if the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

	GRO	GROUP		PANY
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Interest income from related companies	_	_	17,575,548	16,730,630
Exchange gain	46,085,165	77,551,283	3,055	_
Interest income on other deposits/loans	218,405,324	150,924,100	102,468,963	98,187,469
Finance income	264,490,489	228,475,383	120,047,566	114,918,099
Interest on overdrafts and loans	534,256,783	483,879,972	180,331,879	178,218,809
Finance expense on lease liabilities	74,490,539	76,188,310	3,643,177	_
Finance cost	608,747,322	560,068,282	183,975,056	178,218,809
Net finance cost	(344,256,833)	(331,592,899)	(63,927,490)	(63,300,710)

#### 14. INCOME TAX EXPENSE

## Accounting policy -

Tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in Statement of Profit or Loss except to the extent that it relates to a business combination, or items recognised directly in equity or in Other Comprehensive Income.

The Group has determined that interest and penalties relating to income taxes, including uncertain tax treatments, do not meet the definition of income taxes, and therefore accounted for them under LKAS 37 – "Provisions, Contingent Liabilities and Contingent Assets".

#### Current tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes, if any. It is measured using tax rates enacted or substantively enacted at the reporting date. Current tax also includes any tax arising from dividends.

Current tax assets and liabilities are offset only if certain criteria are met.

#### Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Refer Note 27 for detail accounting policy.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are offset only if certain criteria are met.

## Withholding tax on dividends

Tax withheld on dividend income from subsidiaries and equity accounted investees is recognised as an expense in the Statement of Profit or Loss at the same time as the liability to pay the related dividend is recognised.

## 14.1 AMOUNT RECOGNISED IN PROFIT OR LOSS

	GRO	DUP	COMPANY	
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Current tax expense				
Current income tax expense (Note 14.1.1)	541,450,003	473,491,505	_	4,365,938
Changes in estimates relating to prior years	20,447,174	(19,152,020)	(4,365,938)	_
Unclaimable economic service charges (ESC)	1,013,891	18,264,615	_	_
WHT on dividends from subsidiaries	90,537,142	150,245,840	_	_
	653,538,210	622,849,940	(4,365,938)	4,365,938
<b>Deferred tax expenses</b> Origination and reversal of deferred tax assets (Note 27.2)	19,485,816	(160,281,957)	(10,846,237)	(23,720,940)
Origination and reversal of deferred tax liabilities (Note 27.3)	57,715,332	273,374,459	7,486,858	104,828
	77,201,148	113,092,502	(3,359,379)	(23,616,112)
Tax expense	730,739,358	735,942,442	(7,725,317)	(19,250,174)

Tax expense on continuing operations excludes the Group's share of the tax expenses of equity-accounted investee of Rs. Nil (2018 – Rs. Nil), which has been included in "share of profit of equity-accounted investee, net of tax".

# 14.1.1 CURRENT TAXES

## Company

In terms of the Inland Revenue Act No. 24 of 2017 and subsequent gazette notifications thereto, the Company is liable for income tax at 28% (2018 - 28%) on its taxable income.

# Group

In accordance with the provision of the Inland Revenue Act No. 24 of 2017 and subsequent gazette notifications thereto, the subsidiary companies of the Company are liable for income tax at the following rates:

			Rate
For the year ended 31 March		2020 %	2019 %
Sunshine Healthcare Lanka Limited		28	28
Estate Management Services (Private) Li	mited – Interest income	28	28
Watawala Plantations PLC	<ul> <li>Profits from cultivation</li> </ul>	14	14
	<ul> <li>Profits from bulk tea exports</li> </ul>	14	14
	<ul> <li>Profits from packeted tea exports</li> </ul>	14	14
	<ul> <li>Profits from other activities</li> </ul>	28	28
Healthguard Pharmacy Limited		28	28
Watawala Tea Ceylon Limited		28	28
Sunshine Packaging Limited		28	28
Sunshine Energy Limited		28	28
Sky Solar (Pvt) Ltd.		28	28
Waltrim Energy Limited		28	28
Waltrim Hydropower (Private) Limited		10	10
Hatton Plantations PLC		14	14
Norris Canal Properties (Pvt) Ltd.		28	_

 $Watawala\ Tea\ Australia\ Pty\ Ltd., is\ liable\ for\ income\ tax\ at\ 30\%\ as\ per\ the\ tax\ regulation\ in\ Australia.$ 

#### WALTRIM HYDROPOWER (PRIVATE) LIMITED

Pursuant to the agreement entered into with the Board of Investments (BOI) of Sri Lanka, profit of the subsidiary was exempted from income tax for a period of five years reckoned from the year of assessment as may be determined by the Board in which the subsidiary commenced to make profits or any year of assessment not later than two years from the date of commencement of operations of the subsidiary whichever was earlier. Accordingly, the subsidiary was exempt from February 2014.

After the expiration of the aforesaid tax exemption period, the profit of the Company is taxed at the rate of 10% for a period of two years and at 20% thereafter. Accordingly, the Company has become liable for income tax at a rate of 10% from the year 2019.

## UPPER WALTRIM HYDROPOWER (PRIVATE) LIMITED AND ELGIN HYDROPOWER (PRIVATE) LTD.

Pursuant to the agreement entered into with the Board of Investments (BOI) of Sri Lanka, profit of the Upper Waltrim Hydropower (Private) Limited and Elgin Hydropower (Private) Ltd., shall qualify for tax exemption period of seven years as stipulated in the Inland Revenue Act No. 10 of 2006 as amended by Inland Revenue (Amendment) Act No. 8 of 2012 (Section 17A) based on proposed investment of more than Sri Lankan Rupees Five Hundred Million (Rs. 500 Mn.) in fixed assets in the Project.

For the above purpose, the "year of assessment" shall be reckoned from the year in which the enterprise commences to make profits or any year of assessment not later than two years reckoned from the date of commencement of commercial operations whichever is earlier as such.

The exemption period for Upper Waltrim Hydropower (Private) Limited commenced from financial year 2017/18.

The exemption period for Elgin Hydropower (Private) Ltd., commenced from financial year 2020/21.

#### WATAWALA DAIRY LIMITED

Watawala Dairy Limited enjoys a tax exemption period of five years from the year in which the enterprise commences to make profits or any year of assessment not later than two years reckoned from the date of commencement of commercial operations whichever is earlier, under Section 17 (2) of the Board of Investment of Sri Lanka Law No. 4 of 1978 and in accordance with the provisions of the Inland Revenue Act No. 10 of 2006.

After the expiration of the tax exemption period, the profit and income of the Company shall be charged at the rate of twenty percent (20%) for any year of assessment immediately succeeding the last date of the tax exemption period during which the profit and income of the entity is exempted from income tax.

#### 14.2 AMOUNT RECOGNISED IN OCI

	GROUP           e year ended 31 March         2020 Rs.         2019 Rs.		COMPANY	
For the year ended 31 March			2020 Rs.	2019 Rs.
Items that will not be reclassified to profit or loss Remeasurement of defined benefit liability/ (asset) (Note 27.2)	434,921	41,516,040	(634,692)	658,294
Equity investments at FVOCI – net change in fair value (Note 27.3)	11,296,155	(6,277,711)	11,296,156	(6,277,311)
	11,731,076	35,238,329	10,661,464	(5,619,017)

## 14.3 AMOUNTS RECOGNISED DIRECTLY IN EQUITY

There were no items recognised directly in equity during the year ended 31 March 2020.

# 14.4 RECONCILIATION OF EFFECTIVE TAX RATE

# Group

	%	2020 Rs.	%	2019 Rs.
Profit before tax		2,563,376,925		1,881,576,601
Tax using the Company's domestic tax rate	28	717,745,539	28	526,841,448
Effect of the tax rates in subsidiaries	-6	(156,373,504)	7	127,885,700
Tax effect of:				
Non-deductible/Allowable expenses	2	40,063,570	10	194,603,852
Tax-exempt income	-1	(22,350,362)	-19	(364,503,710)
Changes in estimates relating to prior years	1	20,447,174	-1	(19,152,020)
Recognition of previously unrecognised tax losses	-1	(37,545,240)	-1	(11,335,785)
Unclaimable Economic Service Charges (ESC)	0	1,013,891	0	18,264,615
WHT on dividends from subsidiaries	4	90,537,142	2	150,245,840
	25	653,538,210	33	622,849,940

## Company

	%	2020 Rs.	%	2019 Rs.
Profit before tax from continuing operations		312,812,421		240,636,058
Tax using the Company's domestic tax rate	28	87,587,478	28	67,378,096
Tax effect of:  Non-deductible expenses and allowable expenses	20	62,264,726	3	53,124,805
Tax-exempt income and non-taxable income	-45	(141,000,822)	-6	(116,136,964)
Recognition of previously unrecognised tax losses	-3	(8,851,382)	_	_
Changes in estimates relating to prior years	-1	(4,365,938)	_	_
	-1	(4,365,938)		4,365,938

# 14.5 TAX LOSSES CARRIED FORWARD

and the second s				
	GROUP		COM	PANY
For the year ended 31 March	2020	2019	2020	2019
	Rs.	Rs.	Rs.	Rs.
Tax loss brought forward	3,182,472,157	2,471,075,043	220,157,655	255,439,994
Reassessment of previous year tax losses	227,649,385	(35,347,455)	151,729,963	(35,282,339)
Tax loss for the year of assessment	592,764,852	843,552,543	88,622,736	_
Set-off against the current taxable income	(271,861,400)	(96,807,974)	(120,234,809)	_
Tax loss carried forward	3,731,024,994	3,182,472,157	340,275,545	220,157,655

The tax losses for which no deferred tax asset was recognised are as follows:

	GROUP  2020 2019  Rs. Rs.		GROUP		COM	PANY
For the year ended 31 March			2020 Rs.	2019 Rs.		
Expire	3,731,024,994	3,182,472,157	340,275,545	220,157,655		
Never expire	_	_	_	_		
	3,731,024,994	3,182,472,157	340,275,545	220,157,655		

# 15. ADJUSTED EARNINGS BEFORE INTEREST, TAX, DEPRECIATION AND AMORTISATION (ADJUSTED EBITDA)

Management has presented the performance measure adjusted EBITDA because it monitors this performance measure at a consolidated level and it believes that this measure is relevant to an understanding of the Group's financial performance.

Adjusted EBITDA is calculated by adjusting profit from continuing operations to exclude the impact of taxation, net financier costs, depreciation, amortisation, impairment losses/reversals related to goodwill, intangible assets, property, plant and equipment and the premeasurement of disposal groups and share of profit of equity-accounted investees.

Adjusted EBITDA is not a defined performance measure in SLFRS. The Group's definition of adjusted EBITDA may not be comparable with similarly titled performance measures and disclosers by other entities.

## Reconciliation of adjusted EBITDA to profit from continuing operations – Group

	- · · · · · · · · · · · · · · · · · · ·	
For the year ended 31 March	2020 Rs.	2019 Rs.
Profit from continuing operations	1,832,637,567	1,145,634,159
Income tax expense	730,739,358	735,942,442
Profit before tax	2,563,376,925	1,881,576,601
Adjustment for –		
Net finance costs	344,256,833	331,592,899
Depreciation	864,684,606	717,450,829
Amortisation	43,746,795	36,892,361
Share of loss of equity-accounted investee, net of tax	1,413,934	5,161,319
Adjusted EBITDA	3,817,479,093	2,972,674,009

## **16. EARNINGS PER SHARE**

## Accounting policy —

The Group presents basic and diluted earnings per share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

## 16.1 BASIC EARNINGS PER SHARE

The earnings per share is computed on the profit attributable to ordinary shareholders after tax and non-controlling interest divided by the weighted average number of ordinary shares during the year.

For the year ended 31 March 2020	GROUP	COMPANY
Due 6th familie and a statile stabilist to the annual of the Consequent (Da)	1 1 47 0 45 0 44	720 577 770
Profit for the year, attributable to the owners of the Company (Rs.)	1,147,045,944	320,537,738
Weighted average number of ordinary shares (basic)	149,554,103	149,554,103
Basic earnings per share (Rs.)	7.67	2.14
For the year ended 31 March 2019	GROUP	COMPANY
Profit for the year, attributable to the owners of the Company (Rs.)	646,984,059	259,886,232
Profit for the year, attributable to the owners of the Company (Ns.)	040,304,033	239,000,232
Weighted average number of ordinary shares (basic)	145,910,189	145,910,189
Basic earnings per share (Rs.)	4.43	1.78

#### 16.1.1 WEIGHTED AVERAGE NUMBER OF SHARES

	2020	2019
Issued ordinary shares as at 1 April	149,554,103	136,492,280
Effect of shares issued via scrip dividends	_	826,761
Effect of shares issued via private placement	_	8,591,149
Weighted average number of shares	149,554,103	145,910,190

#### 16.2 DILUTED EARNINGS PER SHARE

There was no dilution of ordinary shares outstanding at any time during the year. Therefore, diluted earnings per share is the same as basic earning per share as shown in Note 16.1.

## 17. DIVIDEND PER SHARE

#### Accounting policy —

Dividend declared by the Board of Directors after the reporting date is not recognised as a liability and is disclosed as a Note to the Financial Statements.

The Board of Directors of the Company has declared a final dividend of Rs. 0.75 per share (2019 – first and final dividend of Rs. 1.25 per share) for the financial year ended 31 March 2020.

	2020	2019
Dividend declared (Rs.)	112,165,577	186,942,629
Number of ordinary shares	149,554,103	149,554,103
Dividend per share (Rs.)	0.75	1.25

## Compliance with Sections 56 and 57 of Companies Act No. 07 of 2007

As required by Section 56 of the Companies Act No. 07 of 2007, the Board of Directors of the Company satisfied the solvency test in accordance with Section 57, prior to declaring the final dividend. A statement of solvency duly completed and signed by the Directors on 27 May 2020 has been audited by Messrs KPMG.

#### 17.1 DIVIDEND PAID DURING THE YEAR

	2020 Rs.	2019 Rs.
Final dividend of Rs. 0.75 per share (2019 – first and final dividend of Rs. 1.25 per share)	112,165,577	186,942,629

## 18. FINANCIAL ASSETS AND LIABILITIES

## **FINANCIAL ASSETS**

## RECOGNITION AND INITIAL MEASUREMENT

Trade receivables and debt securities issued are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

#### CLASSIFICATION AND SUBSEQUENT MEASUREMENT OF FINANCIAL ASSETS

On initial recognition, a financial asset is classified as measured at: amortised cost; FVOCI (Fair value through OCI) – debt investment; FVOCI – equity investment; or FVTPL (Fair value through profit or loss).

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- · it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. This includes all derivative financial assets. On initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

#### FINANCIAL ASSETS - BUSINESS MODEL ASSESSMENT

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to Management.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

# FINANCIAL ASSETS – ASSESSMENT WHETHER CONTRACTUAL CASH FLOWS ARE SOLELY PAYMENTS OF PRINCIPAL AND INTEREST

For the purposes of this assessment, "principal" is defined as the fair value of the financial asset on initial recognition. "Interest" is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument.

#### FINANCIAL ASSETS - SUBSEQUENT MEASUREMENT AND GAINS AND LOSSES

Financial assets at FVTPL	These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.
Financial assets at amortised cost	These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.
Debt investments at FVOCI	These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.
Equity investments at FVOCI	These assets are subsequently measured at fair value. Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCl and are never reclassified to profit or loss.

#### NON-DERIVATIVE FINANCIAL LIABILITIES

The Group initially recognises debt securities issued and subordinated liabilities on the date that they are originated. All other financial liabilities (including liabilities designated at fair value through profit or loss) are recognised initially on the trade date at which the Group becomes a party to the contractual provisions of the instrument.

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled or expired.

Financial assets and liabilities are offset and the net amount presented in the Statement of Financial Position when, and only when, the Group has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Group has the following non-derivative financial liabilities: trade and other payables, amounts due to related parties and bank overdrafts.

Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition these financial liabilities are measured at amortised cost using the effective interest method.

## **DERECOGNITION**

## A. FINANCIAL ASSETS

The Group derecognised a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Group entered into transactions whereby it transfers assets recognised in its Statement of Financial Position, but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets were not derecognised.

## **B. FINANCIAL LIABILITIES**

The Group derecognised a financial liability when its contractual obligations are discharged or cancelled, or expired. The Group also derecognised a financial liability when its terms are modified and the cash flows of the modified liability were substantially different, in which case a new financial liability based on the modified terms was recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) was recognised in profit or loss.

## **OFFSETTING**

Financial assets and financial liabilities were offset and the net amount presented in the Statement of Financial Position when, and only when, the Group currently has a legally enforceable right to set-off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

# CLASSIFICATION OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The following table provides a reconciliation between line item in the Statement of Financial Position and categories of financial instruments:

31 March 2020	Mandatorily at FVTPL Rs.	FVOCI – Equity instruments Rs.	Amortised cost	Total carrying value Rs.
Financial assets				
Investment in unquoted shares	_	537,522,639	-	537,522,639
Investment in quoted shares	75,890,853	_	_	75,890,853
Investment in unit trust	7,346,627	_	_	7,346,627
Investment fund	343,725,000	_	_	343,725,000
Derivative instruments	234,792,226	_	_	234,792,226
Investment in debentures	_	_	106,419,178	106,419,178
Trade and other receivables	_	_	4,295,571,105	4,295,571,105
Amounts due from related parties	_	_	78,704,645	78,704,645
Cash and cash equivalents	_	_	4,572,232,065	4,572,232,065
Total financial assets	661,754,706	537,522,639	8,484,659,334	9,683,936,679
Financial liability				
Loans and borrowings	_	_	5,283,746,339	5,283,746,339
Bank overdraft	_	_	1,163,836,455	1,163,836,455
Trade and other payables	_	_	1,779,294,948	1,779,294,948
Amounts due to related parties	_	_	27,513,242	27,513,242
Total financial liabilities	_		8,254,390,984	8,254,390,984

31 March 2019	Mandatorily at FVTPL Rs.	FVOCI – Equity instruments Rs.	Amortised cost	Total carrying value Rs.
	NS.	NS.	NS.	NS.
Financial assets				
Investment in unquoted shares	_	594,319,053	_	594,319,053
Investment in quoted shares	61,297,280	_	_	61,297,280
Investment in unit trust	8,461,934	_	_	8,461,934
Investment fund	312,051,000	_	_	312,051,000
Derivative instruments	203,742,135	_	_	203,742,135
Trade and other receivables	_	_	3,748,583,413	3,748,583,413
Amounts due from related parties	_	_	27,998,528	27,998,528
Cash and cash equivalents	_	_	1,883,372,118	1,883,372,118
Total financial assets	585,552,349	594,319,053	5,029,237,255	6,209,108,657
Financial liability				
Loans and borrowings	_	_	4,412,962,430	4,412,962,430
Bank overdraft	_	_	826,769,498	826,769,498
Trade and other payables	_	_	2,293,649,406	2,293,649,406
Amounts due to related parties	_	_	25,190,848	25,190,848
Total financial liabilities	_	_	7,558,572,182	7,558,572,182

#### 19. PROPERTY, PLANT AND EQUIPMENT

## Accounting policy —

#### Recognition and measurement

Property, plant and equipment are recorded at cost less accumulated depreciation and accumulated impairment losses if any.

The cost of property, plant and equipment is the cost of purchase or construction together with any expenses incurred in bringing the asset to its working condition for its intended use.

Expenditure incurred for the purpose of acquiring, extending or improving assets of a permanent nature by means of which to carry on the business or to increase the earning capacity of the business has been treated as capital expenditure. The cost of self-constructed assets includes the cost of materials and direct labour, any other costs directly attributable to bringing the asset to a working condition for its intended use, and the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs on qualifying assets.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items or major components of property, plant and equipment.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate.

#### Restoration costs

Repairs and maintenance are charged to the Statement of Profit or Loss during the financial period in which they are incurred. The cost of major renovations is included in the carrying amount of the asset when it is probable that future economic benefits in excess of the originally assessed standard of performance of the existing asset will flow to the Company. Major renovations are depreciated over the remaining useful life of the related asset.

# Capital work-in-progress

Capital work-in-progress is stated at cost and not depreciated. Depreciation on capital work-in-progress commences when the assets are ready for the intended use. These are expenses of a capital nature directly incurred in the construction of buildings, major plants/machineries and system developments awaiting capitalisation. Capital work-in-progress is stated at cost less any accumulated impairment loss.

#### Leasehold assets

The determination of whether an arrangement is, a lease is based on the substance of the arrangement at inception date, whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

Finance leases that transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognised in finance costs in the Statement of Profit or Loss.

A leased asset is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

The cost of improvements on leased hold property is capitalised and depreciated over the unexpired period of the lease or the estimated useful lives of the improvements, whichever is lower.

## Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Group and its cost can be measured reliably.

#### Accounting policy

#### Derecognition

The carrying amount of an item of property, plant and equipment is derecognised on disposal; or when no future economic benefits are expected from its use. Gains and losses on derecognition are recognised in Statement of Profit or Loss and gains are not classified as revenue.

#### Depreciation

Depreciation is recognised in Statement of Profit or Loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment.

Assets held under finance leases are depreciated over the shorter of the lease term and the useful lives of equivalent owned assets unless it is reasonably certain that the Group will have ownership by the end of the lease term. Expected useful life of lease assets are determined by reference to comparable owned assets or over the term of lease, which is shorter. As no finite useful can be determined related carrying value of freehold land is not depreciated though it is subject to impairment testing.

Depreciation of an asset begins when it is available for use and ceases at the earlier of the dates on which the asset is classified as held for sale or is derecognised.

The estimated useful lives for the current and comparative periods are as follows:

Freehold assets	Years
Buildings	15-40
Roads and bridges	40
Sanitation, water, and electricity	20
Plant and machinery	13
Furniture and fittings	05-10
Equipment	05-08
Computer equipment	03-05
Computer software	04-06
Motor vehicles	04-05
Electrical equipment	02
Diagnostics and analyser equipment	04
Medical equipment	04
Hydropower plant	20
Fence and security lights	03
ROU assets	02-05

Leasehold assets	Years
Bare land	53
Roads and bridges	40
Improvements to land	30
Vested other assets	30
Buildings	25
Plant and machinery	13
Sanitation, water, and electricity	20
Water supply system	20
Mini-hydropower plant	10
Motor vehicles	04-05

Depreciation methods, useful life and residual values are re-assessed at the reporting date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

## IMPAIRMENT OF NON-FINANCIAL ASSETS

The carrying amount to Groups non-financial assets are reviewed at each reporting date to determine if there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill and intangible assets that have indefinite lives or that are not yet available for use, the recoverable amount is estimated at each reporting date or more frequently, if events or changes in circumstances indicate that they might be impaired.

## CALCULATION OF RECOVERABLE AMOUNT

The recoverable amount of an asset or cash-generating unit is the great of its value in use and its fair value less costs to sell. In assessing value in use, estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and other risk specific to the asset. A cash generating unit is the smallest identifiable assets group that generates cash flows that are largely independent from other assets and groups.

## PROVISION FOR/REVERSAL OF IMPAIRMENT

The carrying value of property, plant and equipment is reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If any such indication exists and where the carrying value exceed the estimated recoverable amount the assets are written down to their recoverable amount. Impairment losses are recognised in the Statement of Comprehensive Income unless it reverses a previous revaluation surplus for the same asset.

## 19.1 RECONCILIATION OF CARRYING AMOUNT

## A. GROUP

## COST

	Balance as at 1 April 2018	Additions	Disposals	Transfers	Balance as at 31 March 2019	
	Rs.	Rs.	Rs.	Rs.	Rs.	
Freehold assets						
Land	192,240,816	_	_	_	192,240,816	
Buildings	1,781,312,555	219,025,500	(51,640,774)	266,686,004	2,215,383,285	
Plant and machinery	1,909,438,586	77,065,251	(18,466)	_	1,986,485,371	
Power plant	1,253,618,771	_	_	717,429,627	1,971,048,398	
Tools	_	68,200,000	_	_	68,200,000	
Furniture and fittings	199,249,375	4,101,194	(7,879,898)	2,673,326	198,143,997	
Equipment	272,073,404	18,083,781	(6,428,538)	_	283,728,647	
Computer equipment	108,801,427	10,995,859	(274,996)	3,323,577	122,845,867	
Motor vehicles	887,391,449	112,290,500	(100,741,666)	582,500	899,522,783	
Electrical equipment	34,031,549	1,525,427	(7,290,186)	17,910	28,284,700	
Medical equipment	254,768,341	86,777,417	_	_	341,545,758	
Other	347,649,100	27,898,000	_	(3,797,000)	371,750,100	
Right-of-use assets (Note 34)	_	_	_	_	_	
Capital work-in-progress	806,344,908	231,842,965	(3,058,267)	(986,915,944)	48,213,662	
	8,046,920,281	857,805,894	(177,332,791)	_	8,727,393,384	
Leasehold assets						
Roads and bridges	484,000	_	_	_	484,000	
Improvements to land	3,340,000	_	_	_	3,340,000	
Vested other assets	3,305,000	_	_	_	3,305,000	
Buildings	93,279,000	_	_	_	93,279,000	
Water supply system	3,838,000	_	_	_	3,838,000	
Machinery	32,506,000	_	_	_	32,506,000	
Mini-hydropower plant	1,540,000	_	_	_	1,540,000	
Motor vehicles	34,787,340	_	(7,425,060)	_	27,362,280	
Mature plantations	257,202,000	_	_	_	257,202,000	
	430,281,340	_	(7,425,060)	_	422,856,280	
Total cost	8,477,201,621	857,805,894	(184,757,851)	_	9,150,249,664	

a 31 March 2020	Adjustment related To disposal of a Subsidiary	Transfers	Disposals	Additions	Recognition of right-of-use asset on initial application of SLFRS 16	Balance as at 1 April 2019
s. Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
						<u>'</u>
45,372,996	_	(146,867,820)	_	_	_	192,240,816
	(710,804,000)	-	(9,349,019)	50,034,708	_	2,215,383,285
	(927,722,000)	_	(7,560,000)	36,530,002	_	1,986,485,371
1,991,822,527	_	_	_	20,774,129	_	1,971,048,398
124,597,500	_	56,397,500	_		_	68,200,000
	(35,948,000)	_	(1,570,302)	62,634,589	_	198,143,997
	(113,779,000)	_	_	14,705,155	_	283,728,647
	(16,846,000)	(121,737)	_	11,372,627	_	122,845,867
0) 715,564,785	(164,673,000)	_	(80,843,998)	61,559,000	_	899,522,783
28,579,102	_	_	(9,484,774)	9,779,176	_	28,284,700
311,243,901	_	(37,191,179)	_	6,889,322	_	341,545,758
0) 245,657,057	(127,687,000)	(1,043)	_	1,595,000	_	371,750,100
364,860,578	_	_	_	_	364,860,578	_
0) 136,191,844	(555,000)	(56,397,500)	_	144,930,682	_	48,213,662
0) 7,122,054,480	(2,098,014,000)	(184,181,779)	(108,808,093)	420,804,390	364,860,578	8,727,393,384
0) 5,000	(479,000)	_	_	_	_	484,000
0) 1,135,000	(2,205,000)	_	_	_	_	3,340,000
0) 1,201,000	(2,104,000)	_	_	_	_	3,305,000
0) 35,894,000	(57,385,000)	_	_	_	_	93,279,000
0) 89,000	(3,749,000)	_	_	_	_	3,838,000
0) 23,208,000	(9,298,000)	_	_	_	_	32,506,000
0) 1,042,000	(498,000)	_	_	_	_	1,540,000
22,401,280		_	(4,961,000)	_	_	27,362,280
0) –	(257,202,000)	_	_	_	_	257,202,000
0) 84,975,280	(332,920,000)	_	(4,961,000)	_	_	422,856,280
0) 7,207,029,760	(2,430,934,000)	(184,181,779)	(113,769,093)	420,804,390	364,860,578	9,150,249,664

#### **ACCUMULATED DEPRECIATION**

	Balance as at 1 April 2018	Charge for the year	Disposals	Balance as at 31 March 2019	
	Rs.	Rs.	Rs.	Rs.	
Freehold assets					
Buildings	276,351,574	56,299,479	(44,214,499)	288,436,554	
Plant and machinery	961,831,158	130,797,942	(15,579)	1,092,613,521	
Power plant	215,853,491	68,594,363	_	284,447,854	
Tools	_	1,026,667	_	1,026,667	
Furniture and fittings	120,678,445	19,506,934	(6,429,112)	133,756,267	
Equipment	175,486,954	26,553,058	(6,187,778)	195,852,234	
Computer equipment	89,446,321	12,410,606	(147,277)	101,709,650	
Motor vehicles	544,888,794	114,307,230	(97,103,551)	562,092,473	
Electrical equipment	35,668,182	5,841,702	(7,290,186)	34,219,698	
Medical equipment	165,528,852	41,547,463	_	207,076,315	
Right-of-use assets (Note 34)	_	_	_	_	
Other	56,796,264	31,357,000	_	88,153,264	
	2,642,530,035	508,242,444	(161,387,982)	2,989,384,497	
Leasehold assets					
Roads and bridges	303,000	12,000	_	315,000	
Improvements to land	2,860,000	110,000	_	2,970,000	
Vested other assets	1,152,000	47,000	_	1,199,000	
Buildings	93,518,000	-	_	93,518,000	
Water supply system	3,838,000	_	_	3,838,000	
Machinery	32,506,000	_	_	32,506,000	
Mini-hydropower plant	1,540,000	_	_	1,540,000	
Motor vehicles	18,211,002	8,618,385	(7,070,037)	19,759,350	
Mature plantations	196,394,000	8,371,000	_	204,765,000	
	350,322,002	17,158,385	(7,070,037)	360,410,350	
Total accumulated depreciation	2,992,852,037	525,400,829	(168,458,019)	3,349,794,847	
Carrying value	5,484,349,584			5,800,454,817	

- Assets in estates that are held under leasehold right to use have been taken into books of the Group retrospective from 18 June 1992. For this purpose, the Board of Directors of Watawala Plantations PLC is decided at its meeting on 8 March 1995 that those assets would be taken at their book value as they appeared in the books of the JEDB/SLSPC, on the date immediately preceding the date of formation of Watawala Plantations PLC.
- The assets shown above includes assets vested in the Watawala Plantations PLC and Hatton Plantations PLC the subsidiaries of the Company, by Gazette Notification on the date of formation of the subsidiary (18 June 1992) and all the investments made in the fixed assets by subsidiary since its formation.
- Investment by the Group on mature and immature plantations are shown separately under biological assets mature/immature explanations.
- The transfer of immature plantation to mature plantations commences at the time the plantation is ready for commercial harvesting.
- As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year.
   The net book value of the property, plant and equipment at the time of disposal amounting to Rs. 1,069 Mn. has been derecognised during the year.

Balance as at 1 April 2019 Rs.	Charge for the year	Disposals	Transfers	Disposal of subsidiary	Balance as at 31 March 2020
	Rs.	Rs.	Rs.	Rs.	Rs.
288,436,554	53,227,232			(183,745,000)	157.918.786
		(6.707.000)			
1,092,613,521	83,928,574	(6,397,000)		(570,763,000)	599,382,095
284,447,854	98,935,590	_		_	383,383,444
1,026,667	5,611,820	_	_	_	6,638,487
133,756,267	20,267,670	(947,467)	_	(30,358,000)	122,718,470
195,852,234	14,719,399	_	_	(100,851,000)	109,720,633
101,709,650	11,586,851	_	(121,737)	(15,463,000)	97,711,764
562,092,473	100,898,984	(68,959,719)	_	(118,602,000)	475,429,738
34,219,698	6,370,160	-		_	40,589,858
207,076,315	43,461,135	_	_	_	250,537,450
_	127,331,253	_	_	_	127,331,253
88,153,264	8,436,987	_	_	(62,165,000)	34,425,251
2,989,384,497	574,775,655	(76,304,186)	(121,737)	(1,081,947,000)	2,405,787,229
315,000	3,000	_	_	(313,000)	5,000
2,970,000	43,000	_	_	(1,964,000)	1,049,000
1,199,000	41,000	_	_	(869,000)	371,000
93,518,000	-	_	_	(57,624,000)	35,894,000
3,838,000	_	_	_	(3,749,000)	89,000
32,506,000	_	_	_	(9,298,000)	23,208,000
1,540,000			_	(498,000)	1,042,000
	4,826,712	(4,961,000)		(430,000)	
19,759,350		(4,961,000)	_	(205.050.000)	19,625,062
204,765,000	1,194,000	- (4.004.000)		(205,959,000)	-
360,410,350	6,107,712	(4,961,000)		(280,274,000)	81,283,062
3,349,794,847	580,883,367	(81,265,186)	(121,737)	(1,362,221,000)	2,487,070,291
5,800,454,817					4,719,959,469

# B. COMPANY

## COST

	Balance as at 1 April 2018	Additions	Balance as at 31 March 2019	Balance as at 1 April 2019	
	Rs.	Rs.	Rs.	Rs.	
Freehold assets					
Furniture and fittings	2,786,980	148,561	2,935,541	2,935,541	
Equipment	1,573,953	307,500	1,881,453	1,881,453	
Computer equipment	5,390,836	462,890	5,853,726	5,853,726	
Motor vehicles	_	17,370,000	17,370,000	17,370,000	
Right-of-use assets					
	9,751,769	18,288,951	28,040,720	28,040,720	

# ACCUMULATED DEPRECIATION

	Balance as at 1 April 2018	Additions	Balance as at 31 March 2019	Balance as at 1 April 2019	
	Rs.	Rs.	Rs.	Rs.	
Freehold assets					
Furniture and fittings	1,929,011	527,057	2,456,068	2,456,068	
Equipment	729,671	960,890	1,690,561	1,690,561	
Computer equipment	3,802,400	312,605	4,115,005	4,115,005	
Motor vehicles	_	3,445,447	3,445,447	3,445,447	
Right-of-use assets					
	6,461,082	5,245,999	11,707,081	11,707,081	
Carrying value	3,290,687		16,333,639	16,333,639	

	Balance as at 31 March 2020	Transfers	Disposals	Additions	Recognition of right-of-use asset on initial application of SLFRS 16
	Rs.	Rs.	Rs.	Rs.	Rs.
Freehold assets					
Furniture and fittings	7,463,366			4,527,825	_
Equipment	5,221,387		_	3,339,934	_
Computer equipment	6,609,489	(121,737)	_	877,500	_
Motor vehicles	17,370,000		(6,500,000)	6,500,000	_
Right-of-use assets	38,205,797				38,205,797
	74,870,039	(121,737)	(6,500,000)	15,245,259	38,205,797

	Balance as at 31 March 2020 Rs.	Transfers Rs.	Disposals Rs.	Additions Rs.	Recognition of right-of-use asset on initial application of SLFRS 16 Rs.
Freehold assets					
Furniture and fittings	2,926,111			470,043	_
Equipment	2,156,491			465,930	_
Computer equipment	4,770,823	(121,737)		777,555	_
Motor vehicles	6,928,965		(10,685)	3,494,203	_
Right-of-use assets	12,735,266			12,735,266	_
	29,517,656	(121,737)	(10,685)	17,942,997	_
	45,352,383	_			

#### 19.2 TITLE RESTRICTION ON PROPERTY, PLANT AND EQUIPMENT

There are no restrictions that existed on the title of the property, plant and equipment of the Group as at the reporting date.

## 19.3 ACQUISITION OF PROPERTY, PLANT AND EQUIPMENT DURING THE YEAR

During the financial year, the Group acquired property, plant and equipment to the aggregate value of Rs.  $421 \, \text{Mn.} (2019 - \text{Rs.} 858 \, \text{Mn.})$ . Cash payments amounting to Rs.  $421 \, \text{Mn.} (2019 - \text{Rs.} 858 \, \text{Mn.})$ . were made during the year for purchase of property plant and equipment.

## 19.4 CAPITALISATION OF BORROWING COSTS

There is no capitalisation of borrowing cost relating to the acquisition of property, plant and equipment by the Group during the year (2019 - 92 Mn.).

# 19.5 AMOUNT OF CONTRACTUAL COMMITMENTS FOR THE ACQUISITION OF PROPERTY, PLANT AND EQUIPMENT

The Group had no contractual commitments for the acquisition of property, plant and equipment as at the reporting date. (2019: Nil).

## 19.6 THE DETAILS OF FREEHOLD LAND AND BUILDINGS WHICH ARE STATED AT VALUATION - GROUP

Location	E	Extent		Revalued amount		Total revalued	V	'alue carried at co	ost
	Land (Perches)	Building (Square feet)	Building	Land	Building	amount	Land	Building	Total
	(i cicies)	(Square reet)		Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
No. 130/6, Sri Wickrama Mawatha, Colombo 15	117	31,105	1	74,587,500	69,501,500	144,089,000	33,393,196	38,435,509	71,615,609
No. 60/46, Sri Wickrama Road, Colombo 15	25.6	_	_	17,408,000	_	17,408,000	11,979,800	_	11,979,800
				91,995,500	69,501,500	161,497,000	45,372,996	38,435,509	83,595,409

The land and buildings were revalued as at 31 March 2020, by Mr S Sivaskantha, B.Sc Est, Mgt & Val (SL), Diploma in Valuation, a professional valuer in Sri Lanka. The fair value is determined based on an open market value using existing use basis.

#### 19.7 MEASUREMENT OF FAIR VALUES

## **FAIR VALUE HIERARCHY**

The fair value of property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The independent valuers provide the fair value of the Group's investment property portfolio every three years.

The fair value measurement of all of the investment properties has been categorised as a Level 3 fair value based on the inputs to the valuation techniques used.

 $The \ valuer \ has \ considered \ the \ potential \ impact \ of \ COVID-19 \ in \ his \ report \ when \ arriving \ at \ the \ market \ rate.$ 

## VALUATION TECHNIQUES AND SIGNIFICANT UNOBSERVABLE INPUTS

The table below sets out the significant unobservable inputs used in measuring land and building categorised as Level 3 in the fair value hierarchy as at 31 March 2020.

Location and address of the property	Significant unobservable inputs	Range of estimates for unobservable inputs	Estimated fair value would increases or decreases
No. 130/6, Sri Wickrama Mawatha, Colombo 15	Land – Price per perch	Rs. 637,500 – Rs. 850,000	Price per perch for land increases, decreases
	Building – Price per square feet	Rs. 2,000 – Rs. 5,000	Price per square feet for building increases, decreases
No. 60/46, Sri Wickrama Road, Colombo 15	Land – Price per perch	Rs. 680,000 – Rs. 850,000	Price per perch for land increases, decreases

Significant assumptions used by the valuer	
Yield/Discount rate	25% per annum

## 19.8 IMPAIRMENT OF PROPERTY, PLANT AND EQUIPMENT

The Board of Directors has assessed the potential impairment loss of property, plant and equipment as at 31 March 2020. Based on the assessment, no impairment provision is required to be made in the financial statements as at the reporting date in respect of property, plant and equipment.

## 19.9 PROPERTY, PLANT AND EQUIPMENT PLEDGED AS SECURITY

None of the property, plant and equipment have been pledged as securities as at the reporting date.

## 19.10 TEMPORARILY IDLE PROPERTY, PLANT AND EQUIPMENT

There are no temporarily idle property, plant and equipment as at the reporting date.

# 19.11 COMPENSATION FROM THIRD PARTIES FOR ITEMS OF PROPERTY, PLANT AND EQUIPMENT

There were no compensation received/receivable from third parties for items of property, plant and equipment that were impaired, lost or given up.

#### **20. INTANGIBLE ASSETS**

## Accounting policy -

#### Recognition and measurement

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is reflected in the Statement of Profit or Loss in the year in which the expenditure is incurred.

The useful lives of intangible assets are assessed as either finite or indefinite.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the Statement of Profit or Loss when the asset is derecognised.

#### Goodwill

Goodwill arising on an acquisition represents the excess of the cost of the acquisition over the Group's interest in the net fair value of identifiable assets and liabilities of acquired entity.

Goodwill arising from business combinations is included in intangible assets whereas goodwill on acquisition of associate is included in investment in associates and is tested for impairment as part of the overall balance.

The excess of the purchase price over the carrying amount of non-controlling interest, when the Group increases its interest in an existing subsidiary, is recognised in equity.

Goodwill is tested annually for impairment, and is carried at cost less accumulated impairment losses. Impairment losses on goodwill are not reversed. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold. Goodwill is allocated to cash-generating units for the purpose of impairment testing. The allocation is made to those cash-generating units or Groups that are expected to benefit from the business combination which the goodwill arose.

## Research and development costs

The costs on research activities undertaken with the prospect of gaining new scientific or technical knowledge is expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Group can demonstrate:

- a. the technical feasibility of completing the intangible asset so that it will be available for use or sale.
- b. its intention to complete the intangible asset and use or sell it.
- c. its ability to use or sell the intangible asset.
- d. how the intangible asset will generate probable future economic benefits. Among other things, the entity can demonstrate the existence of a market for the output of the intangible asset or the intangible asset itself or, if it is to be used internally, the usefulness of the intangible asset.
- e. the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset.
- $f. \quad \text{its ability to measure reliably the expenditure attributable to the intangible asset during its development.} \\$

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit. Amortisation is recorded in cost of sales. During the period of development, the asset is tested for impairment annually.

#### Accounting policy —

#### Brand name

Brands acquired as part of a business combination, are capitalised as part of a brand name if the Brand meets the definition of an intangible asset and the recognition criteria are satisfied. Brand names are reviewed for impairment, annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired.

#### Computer software

Computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These costs are amortised over their estimated useful lives and carried at its cost less accumulated amortisation and accumulated impairment losses. Costs associated with maintaining computer software programmes are recognised as expense incurred.

Development costs that are directly attributable to the production of identifiable and unique software products controlled by the Group and that will probably generate economic benefits exceeding costs beyond one year are recognised as intangible assets and amortised over the useful lives.

Directly attributable costs, capitalised as part of the software product include the software development employee cost and an appropriate portion of relevant overheads. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period. When the computer software is an integral part of the related hardware which cannot operate without the specific software is treated as property, plant and equipment.

#### Subsequent expenditure

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands, is recognised in Statement of Profit or Loss as incurred.

#### Project development cost

The cost incurred to commence the electricity generation on hydropower plants of Elgin Hydropower (Private) Limited and Upper Waltrim Hydropower (Private) Ltd., subsidiaries of the Company, have been capitalised as project development cost.

#### Amortisation

Amortisation is recognised in Statement of Profit or Loss on a straight-line basis over the estimated useful lives of intangible assets, other than goodwill and brand name, from the date on which they are available for use. The estimated useful lives are as follows;

Software licence	02-06 years
Software development cost	02-05 years
Brand	20 years

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

## **20.1 RECONCILIATION OF CARRYING AMOUNT**

	GROUP		
	Software Rs.	Brand Rs.	Total Rs.
Cost			
Balance as at 1 April 2018	164,326,198	59,150,000	223,476,198
Acquisitions	68,676,718	_	68,676,718
Balance as at 31 March 2019	233,002,916	59,150,000	292,152,916
Balance as at 1 April 2019	233,002,916	59,150,000	292,152,916
Acquisitions	13,632,499	_	13,632,499
Transfers/Disposals	(7,411,080)	_	(7,411,080)
Balance as at 31 March 2020	239,224,335	59,150,000	298,374,335

	GROUP		
	Software	Brand	Total
	Rs.	Rs.	Rs.
Accumulated amortisation			
Balance as at 1 April 2018	58,049,496	11,830,000	69,879,496
Amortisation	26,900,861	2,957,500	29,858,361
Balance as at 31 March 2019	84,950,357	14,787,500	99,737,857
Balance as at 1 April 2019	84,950,357	14,787,500	99,737,857
Amortisation	34,057,021	2,957,500	37,014,521
Transfers/Disposals	(4,320,764)	_	(4,320,764)
Balance as at 31 March 2020	114,686,614	17,745,000	132,431,614
Carrying value as at 31 March 2019	148,052,559	44,362,500	192,415,059
Carrying value as at 31 March 2020	124,537,721	41,405,000	165,942,721

## 20.1.1 BRAND ACQUISITION

The Group has recognised the brand "HEALTHGUARD" upon the acquisition of Healthguard Pharmacy Limited, on 19 December 2010 and the brand has been valued by an independent valuer, Quasar Capital Advisors (Pvt) Ltd. The value of the brand is tested for impairment on every reporting date. The Board of Directors has decided to amortise the brand for 20 years beginning from the year 2014/15.

	COMPANY		
	2020 Rs.	2019 Rs.	
Software			
Cost			
Balance as at 1 April	3,012,500	3,012,500	
Balance as at 31 March	3,012,500	3,012,500	
Accumulated amortisation			
Balance as at 1 April	2,985,253	2,232,128	
Amortisation	22,562	753,125	
Balance as at 31 March	3,007,815	2,985,253	
Carrying value as at 31 March	4,685	27,247	

#### ASSESSMENT OF IMPAIRMENT OF INTANGIBLE ASSETS

The Board of Directors has assessed the potential impairment loss of intangible assets as at 31 March 2020. Based on the assessment, no impairment provision is required to be made in the Financial Statements as at the reporting date.

#### TITLE RESTRICTION ON INTANGIBLE ASSETS

There are no restrictions that existed on the title of the intangible assets of the Company/Group as at the reporting date.

#### INTANGIBLE ASSETS PLEDGED AS SECURITY

None of the intangible assets have been pledged as security as at the reporting date.

#### ACQUISITION OF INTANGIBLE ASSETS DURING THE YEAR

During the financial year, the Group acquired intangible assets to the aggregate value of Rs. 14 Mn. (2019 – Rs. 69 Mn.). Cash payments amounting to Rs. 14 Mn. (2019 – Rs. 69 Mn.) were made during the year.

## AMOUNT OF CONTRACTUAL COMMITMENTS FOR THE ACQUISITION OF INTANGIBLE ASSETS

There are no contractual commitments for the acquisition of intangible assets as at the reporting date.

## FULLY AMORTISED INTANGIBLE ASSETS IN USE

Intangible assets include fully amortised computer software which are in use in the normal business activities to the gross carrying value of Rs.  $23 \, \text{Mn.} (2019 - \text{Rs.} 18 \, \text{Mn.})$ .

#### 21. LEASEHOLD LAND

## LEASEHOLD RIGHT TO LAND OF JEDB/SLSPC ESTATES

	G	ROUP
	2020 Rs.	2019 Rs.
Cost/Revaluation		
Balance as at 1 April	372,840,000	372,840,000
Adjustment to right-of-use asset on application of SLFRS 16	174,011,000	_
Adjustment related to disposal of a subsidiary	(112,956,000	_
Balance at 31 March	433,895,000	372,840,000
Accumulated amortisation		
Balance as at 1 April	188,877,000	181,843,000
Amortisation	10,283,000	7,034,000
Adjustment related to disposal of a subsidiary	(6,704,000	_
Balance as at 31 March	192,456,000	188,877,000
Carrying amount	241,439,000	183,963,000

The lease of JEDB/SLSPC estates handed over to the subsidiary, Watawala Plantations PLC for the period of 53 years are all executed. The leasehold rights to the land on all these estates are taken in to the books of the subsidiary as at 18 June 1992 immediately after formation of the subsidiary Watawla Plantations PLC in terms of a ruling obtained from the Urgent Issue Task Force (UITF) of The Institute of Chartered Accountants of Sri Lanka. The bare land are revalued at the value established for this land by valuation specialists, D R Wickramasinghe, just prior to the formation of the subsidiary.

The leasehold rights to land is recorded in accordance with the Statement of Recommended Practice for the Right-to-Use of land on lease which was approved by the Council of The Institute of Chartered Accountants of Sri Lanka on 19 December 2012. Corresponding liability is shown as a lease payable to JEDB/SLSPC.

As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. The net book value of the lease hold land at the time of disposal amounting to Rs. 106 Mn. has been derecognised during the year.

#### 22. BIOLOGICAL ASSETS

#### Accounting policy -

Biological assets shall be qualified for recognition if the Group controls the assets as a result of past event. It is probable that future economic benefits associated with the assets will flow to the Group and fair value or cost of the asset can be measured reliably.

#### Livestock

A biological asset is a living animal or plant. Livestock are measured at their fair value less estimated costs to sell with any change therein recognised in Statement of Profit or Loss. Estimated cost to sell includes all costs that would be necessary to sell the assets such as transport cost, commission etc.

The fair value of livestock is determined based on market prices of livestock of similar age, breed and genetic merit. The fair value represent the estimated amount for which cattle could be sold on the date of valuation between a willing buyer and willing seller in an arm's length transaction after proper marketing where in the parties had each acted knowledgeably, prudently and without compulsion.

#### Mature and immature plantations

The costs directly attributable to re-planting and new planting are classified as immature plantations up to the time of harvesting the crop.

Since the market determined prices or values are not available and for which alternative estimates of fair value are determined to be clearly unreliable, the Group measures immature and mature plantations of bearer biological assets such as tea, rubber, oil palm etc. at its cost less any accumulated depreciation and any accumulated impairment losses on initial recognition in line with the ruling given by The Institute of Chartered Accountants of Sri Lanka to measure bearer biological assets under LKAS 16 – "Property, Plant and Equipment".

Nurseries are carried at cost as the fair value cannot be easily determined. The costs consist of direct materials, direct labour and appropriate proportion of other directly attributable overheads. Once the fair value of such a biological asset becomes reliably measurable, the Group measures it at its fair value less cost to sell.

All expenses incurred in land preparation, planting and development of crops up to maturity or up to the harvesting of the crop are capitalised as biological assets. All expenses subsequent to maturity are recognised directly in Statement of Profit or Loss. General charges incurred on the re-plantation and new plantations are apportioned based on the labour days spent on respective re-planting and new planting and capitalised on immature areas. The remaining portion of the general charges is expensed in the accounting period in which it is incurred.

Where infilling results in an increase in the economic life of a relevant field beyond its previously assessed standard of performance, the costs are capitalised and depreciated over the remaining useful life at rates applicable to mature plantations. Infilling costs that are not capitalised are charged to the Statement of Profit or Loss in the year in which they are incurred.

The cost of areas coming into bearing are transferred to mature plantations and depreciated over their useful lives as follows:

	Freehold Years	Leasehold Years
Tea	33	30
Rubber	20	20
Palm Oil	20	20
Caliandra	10	_
Coconut	33	_

#### TIMBER PLANTATION

Timber plantation is measured at fair value on initial recognition and at the end of each reporting period at fair value less cost to sell which includes all the cost that would be necessary to sell the assets including transportation costs.

Gain or loss arising on initial recognition of timber plantations at fair value less costs to sell and from the change in fair values less costs of plantations at each reporting date are included in the Statement of Profit or Loss for the period in which they arise. All costs incurred in maintaining the assets are included in Statement of Profit or Loss in the year in which they are incurred.

	GROUP	
	2020 Rs.	2019 Rs.
Biological assets – Bearer (22.1)	2,763,947,000	3,338,804,000
Biological assets – Consumables (22.2)	31,657,000	738,496,000
Biological assets – Livestock (22.3)	695,538,000	662,620,000
	3,491,142,000	4,739,920,000
Non-current	3,449,345,000	4,694,037,000
Current	41,797,000	45,883,000
	3,491,142,000	4,739,920,000

#### 22.1 BIOLOGICAL ASSETS - BEARER

	Nursaries Rs.	Immature plantations Rs.	Mature plantations Rs.	Total 2020 Rs.	Total 2019 Rs.
Cost					
Balance as at 1 April	18,558,000	577,933,000	4,068,002,000	4,664,493,000	4,357,848,000
Fair value of growing crops	_	_	10,526,000	10,526,000	(3,151,000)
Additions	3,427,000	207,963,000	_	211,390,000	335,629,000
Impairment losses and write-downs	_	_	_	_	(2,317,000)
Disposal	_	_	_	_	(23,516,000)
Adjustment related to disposal of a subsidiary	(2,162,000)	(40,706,000)	(964,046,000)	(1,006,914,000)	_
Balance as at 31 March	19,823,000	745,190,000	3,114,482,000	3,879,495,000	4,664,493,000
Accumulated depreciation Balance as at 1 April Charged for the year	_		1,325,689,000	1,325,689,000	1,157,155,000 192,050,000
Disposals for the year	_	_	_	_	(23,516,000)
Adjustment related to disposal of a subsidiary	_	_	(377,302,000)	(377,302,000)	_
Balance as at 31 March	_	_	1,115,548,000	1,115,548,000	1,325,689,000
Carrying value As at 31 March 2020	19,823,000	745,190,000	1,998,934,000	2,763,947,000	-
As at 31 March 2019	18,558,000	577,933,000	2,742,313,000	_	3,338,804,000

Investments in biological assets – plantations since the formation of the Company have been classified as shown above and includes bearer biological assets comprising mainly tea and palm plantations. Bearer biological assets together with any unmanaged biological assets are stated at cost.

## **DISPOSAL OF SUBSIDIARY**

As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. The net book value of the biological assets – bearer at the time of disposal amounting to Rs. 630 Mn. has been derecognised during the year.

The requirement of recognition of bearer biological assets at its fair value less cost to sell under LKAS 41 was superseded by the ruling issued on 2 March 2012, by The Institute of Chartered Accountants of Sri Lanka. Accordingly, Watawala Plantations PLC, a subsidiary of the Company has elected to measure the bearer biological assets at cost using LKAS 16 – "Property, Plant and Equipment".

#### 22.2 BIOLOGICAL ASSETS - CONSUMABLES

	Nursaries Rs.	Immature plantations Rs.	Mature plantations	Total 2020 Rs.	Total 2019 Rs.
Cost					
Balance as at 1 April	1,420,000	150,538,000	586,538,000	738,496,000	717,321,000
(Loss)/gain arising from changes in fair value less costs to sell	_	_	(6,656,000)	(6,656,000)	9,480,000
Additions	438,000	_	_	438,000	28,764,000
Decrease due to harvest	_	_	(273,000)	(273,000)	(17,062,000)
Disposal	_	_	_	_	(7,000)
Adjustment related to disposal of a subsidiary	(1,858,000)	(125,806,000)	(572,684,000)	(700,348,000)	_
Transfers	_	(24,732,000)	24,732,000	_	_
Balance as at 31 March	_	_	31,657,000	31,657,000	738,496,000

The mature consumer biological assets are stated at fair value determined based on an independent valuation of timber/ tree reserves performed by Messrs S Sivakantha, Bsc Estate Management and Valuation. The key assumptions and judgements include the following:

- Expected rate of return p.a. 14% (2019 13.5%)
- Maturity for harvesting 25 years (2019 25 years)
- Number of trees valued 7,574 (2019 74,372)

 $Immature\ consumer\ biological\ assets\ comprising\ trees\ under\ 5\ years\ old\ are\ carried\ at\ cost\ less\ accumulated\ impairment\ losses.$ 

#### **DISPOSAL OF SUBSIDIARY**

As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. The net book value of the biological assets – consumables at the time of disposal amounting to Rs. 700 Mn. has been derecognised during the year.

## **SENSITIVITY ANALYSIS**

The financial impact on the value appearing in the Statement of Financial Position due to change of selling price and variation of discount rate is given below:

# SENSITIVITY VARIATION SALES PRICE (USING 10% ESTIMATED VARIATION)

Simulations made for the timber show that a rise or decrease by 10% of the estimated future selling price has the following effect on the net present value of biological assets:

	2020 Rs.	2019 Rs.
Value stand as now	31,657,000	586,538,000
Value stand as at 10% (2019: 5% to 10%) positive variance	34,823,000	616,545,239
Value stand as at 10% (2019: 5% to 10%) negative variance	28,492,000	556,528,883

#### SENSITIVITY VARIATION DISCOUNT RATE (USING 1.0% VARIATION)

Simulations made for the timber trees show that a rise or decrease by 1.0% of the discount rate has the following effect on the net present value of biological assets:

	2020 Rs.	2019 Rs.
Value stand as now	31,657,000	586,536,561
Value stand as at 1% positive variance	31,974,000	591,448,576
Value stand as at 1% negative variance	31,341,000	581,761,742

## 22.3 BIOLOGICAL ASSETS - LIVESTOCK

	GROUP	
	2020 Rs.	2019 Rs.
Balance as at 1 April	662,620,000	539,602,000
Additions	24,120,000	159,205,000
Disposals during the year	(3,836,000)	(11,694,000)
Gain/(loss) arising from changes in fair value less costs to sell	12,634,000	(24,493,000)
Balance as at 31 March	695,538,000	662,620,000

#### **SENSITIVITY ANALYSIS**

The financial impact on the value appearing in the Statement of Financial Position due to change of selling price and variation of discount rate is given below:

## SENSITIVITY VARIATION SALES PRICE (USING 10% ESTIMATED VARIATION)

Simulations made for livestock show that an increase or decrease by 10% of the estimated future selling price has the following effect on the fair value of biological assets:

	2020 Rs.	2019 Rs.
Value stand as now	695,538,000	662,620,000
Value stand as at 10% positive variance	927,623,000	906,710,576
Value stand as at 10% negative variance	463,452,000	418,530,296

## SENSITIVITY VARIATION COST (USING 10% VARIATION)

Simulations made for livestock show that an increase or decrease by 10% of the estimated future cost has the following effect on the fair value of biological assets:

	2020 Rs.	2019 Rs.
Value stand as now	695,538,000	662,620,000
Value stand as at 10% positive variance	862,149,000	844,913,000
Value stand as at 10% negative variance	528,926,000	480,328,000

## **SENSITIVITY VARIATION DISCOUNT RATE (USING 1.0% VARIATION)**

Simulations made for livestock show that an increase or decrease by 1% of the estimated future discount rate has the following effect on the fair value of biological assets:

	2020 Rs.	2019 Rs.
Value stand as now	695,538,000	662,620,000
Value stand as at 1% positive variance	709,754,000	679,968,000
Value stand as at 1% negative variance	684,788,000	646,085,000

## SENSITIVITY VARIATION ON YIELD (USING 1.0% VARIATION)

Simulations made for livestock show that an increase or decrease by 10% of the estimated future cost has the following effect on the fair value of biological assets:

	2020 Rs.	2019 Rs.
Value stand as now	695,538,000	662,620,000
Value stand as at 1% positive variance	709,166,000	709,166,000
Value stand as at 1% negative variance	616,513,000	616,513,000

#### LKAS 41 – AMENDED-VALUATION OF GROWING CROPS ON BEARER PLANTS

The amendment became effective for the period beginning on or after 1 January 2016. The growing crops on bearer plants should be fair valued and recognised in the Financial Statements.

The volume of produce growing on bearer plants are measured considering the estimated crop of the last harvesting cycle of the year as follows:

Tea-Three days crop (50% of 6 days cycle), Oil palm-five days crop (50% of 10 days cycle) and Rubber-One day's crop.

Produce that grows on mature bearer plantations are measured at fair value less cost to sell. The value of the unharvested green leaves is measured using the bought leaf formula recommended by the Sri Lanka Tea Board and the value of unharvested fresh fruit bunches(FFB) of oil palm is measured using the actual price used to purchase FFB from outgrowers. The rubber crop is fair valued using RSS prices.

		GROUP	
		2020 Rs.	2019 Rs.
Balance as at 1 April	4	5,883,000	49,034,000
Change during the year		(4,086,000)	(3,151,000)
Balance as at 31 March	4	1,797,000	45,883,000

## **MEASUREMENT OF FAIR VALUES**

#### A. FAIR VALUE HIERARCHY

The fair value measurements for the timber have been categorised as Level 3 fair values based on the inputs to the valuation techniques used. The fair value measurements of livestock have been categorised as Level 2 fair values based on observable market sales data.

## **B. LEVEL 3 FAIR VALUES**

The following table shows a breakdown of the total gains (losses) recognised in respect of Level 3 fair values (Timber):

		ROUP
	202 R:	
Gain included in "other income"		
Change in fair value (unrealised)	(6,656,000	9,479,000

#### C. VALUATION TECHNIQUES AND SIGNIFICANT UNOBSERVABLE INPUTS

The following table shows the valuation techniques used in measuring Level 2 and Level 3 fair values, as well as the significant unobservable inputs used:

Туре	Valuation technique	Significant unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement		/(loss)
				Increase	Decrease
Biological Assets	Fair value less cost	Consumable	The estimated fair value increase/ (decrease) if:		
	to sell	- Expected selling price	- the estimated future selling prices were higher/(lower) - 10%	3,166,000	(3,195,000)
		- Expected rate of return p.a. 14%	- the expected rate of return were lower/(higher) - 1%	317,000	(316,000)
		Livestock	The estimated fair value increase/ (decrease) if:		
		- Expected selling price	- the estimated future selling prices were higher/(lower) - 10%	232,085,000	(232,086,000)
		- Estimated future cost	- the estimated future cost were lower/(higher) - 1%	166,611,000	(166,612,000)
		- Risk adjusted discount rate - 19.36%	- the risk adjusted discount rate were lower/(higher) - 1%	14,216,000	(10,750,000)
		- Yield	- the risk yield were higher/(lower) - 1%	(24,966,000)	(709,754,000)

# RISK MANAGEMENT STRATEGY RELATED TO AGRICULTURAL ACTIVITIES

## REGULATORY AND ENVIRONMENTAL RISKS

The Group is subject to laws and regulations in various countries in which it operates. The Group has established environmental policies and procedures aimed at compliance with local environmental and other laws.

## SUPPLY AND DEMAND RISK

The Group is exposed to risks arising from fluctuations in the price and sales volume. When possible, the Group manages this risk by aligning its harvest volume to market supply and demand. Management performs regular industry trend analyses for projected harvest volumes and pricing.

# CLIMATE AND OTHER RISKS

The Group's plantations are exposed to the risk of damage from climatic changes, diseases, forest fires and other natural forces. The Group has extensive processes in place aimed at monitoring and mitigating those risks, including regular forest health inspections and industry pest and disease surveys.

## 23. INVESTMENT PROPERTY

# Accounting policy –

#### Recognition and measurement

Investment property is initially measured at cost and subsequently at fair value with any change therein recognised in profit or loss.

Any gain or loss on disposal of investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss. When investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings.

Rental income from investment property is recognised as revenue on a straight-line basis over the term of the lease.

#### 23.1 RECONCILIATION OF CARRYING AMOUNT

		GROUP		
	Land Rs.	Building Rs.	Total Rs.	
Balance as at 1 April 2018	202,150,000	125,055,000	327,205,000	
Balance as at 31 March 2019	202,150,000	125,055,000	327,205,000	
Balance as at 1 April 2019 (Note 23.1.1)	202,150,000	125,055,000	327,205,000	
Transfer from property, plant and equipment (Note 23.1.2)	146,867,820	_	146,867,820	
Additions	119,159,260	_	119,159,260	
Fair value	112,965,470	3,301,594	116,267,064	
Balance as at 31 March 2020	581,142,550	128,356,594	709,499,144	

Changes in fair values are recognised as gains in profit or loss and included in "other income". All gains are unrealised.

**23.1.1** Investment property as at 1 April 2018 comprises a commercial property that is leased to Abans Electricals PLC. This lease contains an initial period of 3-5 years from 2018 to 2023. Subsequent renewals are negotiated with the lessee and no contingent rents are charged.

## 23.1.2 DETAILS OF LAND AND BUILDING UNDER INVESTMENT PROPERTY

	Ex	xtent		Revalue	Revalued amount		
Location	Land (Perches)	Building (Square feet)	Number of Buildings	Land	Building	Carrying value after revaluation	Carrying value if carried at cost
				Rs.	Rs.	Rs.	Rs.
No. 75A, Kandawala Road,	105.50	42.767.5	2	200,500,000	120.756.504	776.056.504	200 112 607
Ratmalana	195.50	42,367.5	2	208,600,000	128,356,594	336,956,594	200,112,693
No. 107/11, Pasbatel Road, Mattakkuliya	108.43	_	_	64,515,850	_	64,515,850	104,828,000
No. 60/52, Sri Wickrama Mawatha, Mattakkuliya	137.86	_	_	82,026,700	_	82,026,700	66,846,080
No. 75, Norris Canal Road, Colombo 10	28.50	_	_	226,000,000	_	226,000,000	94,353,000
		-	_	581,142,550	128,356,594	709,499,144	466,139,773

The land and buildings were revalued as at 31 March 2020, by Mr S Sivaskantha, B.Sc Est, Mgt & Val (SL), Diploma in Valuation, a professional valuer in Sri Lanka. The fair value is determined based on an open market value using existing use basis.

# 23.2 MEASUREMENT OF FAIR VALUES

## **FAIR VALUE HIERARCHY**

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. The independent valuers provide the fair value of the Group's investment property portfolio every three years.

The fair value measurement of all of the investment properties has been categorised as a Level 3 fair value based on the inputs to the valuation techniques used.

The valuer has considered the potential impact of COVID-19 in his report when arriving at the market rate.

#### VALUATION TECHNIQUES AND SIGNIFICANT UNOBSERVABLE INPUTS

The table below sets out the significant unobservable inputs used in measuring land and building categorised as Level 3 in the fair value hierarchy as at 31 March 2020:

Location and address of the property	Method of valuation	Significant unobservable inputs	Range of estimates for unobservable inputs	Estimated fair value would increases or decreases
No. 75A, Kandawala Road,	Market Based Valuation	Land – Price per perch	Rs. 1,050,000 – Rs. 1,350,000	Price per perch for land increases, decreases
Ratmalana.		Building – Price per square feet	Rs. 5,000 – Rs. 5,750	Price per square feet for Building increases, decreases
No. 107/11, Pasbatel Road, Mattakkuliya	Market Based Valuation	Land – Price per perch	Rs. 595,000 – Rs. 850,000	Price per perch for land increases, decreases
No. 60/52, Sri Wickrama Mawatha, Mattakkuliya	Market Based Valuation	Land – Price per perch	Rs. 595,000 – Rs. 850,000	Price per perch for land increases, decreases
No. 75, Norris Canal Road, Colombo 10	Market Based Valuation	Land – Price per perch	Rs. 8,000,000 – Rs. 8,500,000	Price per perch for land increases, decreases

Significant assumptions used by the valuer:

Yield/discount rate 25% per annum

# 23.3 INCOME FROM INVESTMENT PROPERTY SITUATED AT NO 75.A, KANDAWALA ROAD, RATMALANA AND NO. 75, NORRIS CANAL ROAD, COLOMBO 10

	GR	OUP
	<b>2020</b> Rs.	2019 Rs.
Rent income from investment property (Note 10)	24,534,526	19,034,815
Direct operating expenses (including maintenance) generating rent income	(4,695,527)	(2,886,603)
Net profit from investment property carried at fair value	19,838,999	16,148,212

#### 24. INVESTMENT IN SUBSIDIARIES

## Accounting policy -

## Recognition and measurement

Subsidiaries are entities controlled by the Group. The Group "controls" an entity when it is exposed to, or has right to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Financial Statements of subsidiaries are included in the Consolidated Financial Statements from the date on which control commenced until the date on which control ceases.

Investments in subsidiaries are recognised at cost of acquisition and thereafter it is carried at cost less any impairment losses in the separate Financial Statements of the Company. The net assets of each subsidiary are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the recoverable amount of the investment is estimated and the impairment loss is recognised to the extent of its net assets loss.

COMPANY		2020					
	Holding %	Number of shares	Cost Rs.	Impairment Rs.	Carrying value Rs.		
Unquoted							
Sunshine Healthcare Lanka Limited	100	8,274,535	446,657,088	_	446,657,088		
Estate Management Services (Private) Limited	60	19,340,618	1,864,918,516	_	1,864,918,516		
Sunshine Energy (Pvt) Ltd.	70	42,125,000	557,908,231	_	557,908,231		
Sunshine Packaging Lanka Limited (Note 24.1)	100	91,479,334	696,500,000	(177,581,884)	518,918,116		
Elgin Hydropower (Private) Limited	_	1	10	_	10		
Upper Waltrim Hydropower (Private) Ltd.	_	1	10	_	10		
			3 565 983 855	(177 581 884)	3 388 401 971		

**24.1** The Board of Directors of Sunshine Packaging Lanka Limited, fully owned subsidiary of Sunshine Holdings PLC, decided to discontinue the manufacture and sell metal cans and allied products for the food canning industry with effect from 31 August 2017. Subsequent to discontinue the operation, the Company is engaged in renting out premises and earn rental income. However, considering the net asset position and future cash flows of the subsidiary the Board has decided to make a further provision for probable impairment of investment during last year amounting to Rs. 87.8 Mn. Further, the Group has made an additional investment of Rs. 75 Mn. during the year.

**24.2** The Board of Directors of Sunshine Holdings PLC carried out an internal assessment of the potential implications of COVID-19 outbreak on its subsidiaries and are of the view that there is no additional provision for impairment needed against its investments in subsidiaries as at reporting date.

## 24.3 GROUP'S INDIRECT HOLDINGS

	2020 %	2019 %
Watawala Plantations PLC	44.54	44.54
Watawala Tea Ceylon Limited	60.00	60.00
Watawala Tea Australia Pty Limited	_	44.54
Hatton Plantations PLC	_	45.39
Watawala Dairy Limited	44.54	30.40
Zesta Tea Ceylon (Shenzhen) Co. Limited	60.00	60.00
Healthguard Pharmacy Limited	100.00	100.00
Waltrim Energy Ltd.	42.41	60.59
Waltrim Hydropower (Pvt) Ltd.	42.41	60.20
Elgin Hydropower (Private) Limited	42.41	60.59
Upper Waltrim Hydropower (Pvt) Ltd.	42.41	60.59
Sky Solar (Pvt) Ltd.	70.00	100.00
Norris Canal Properties (Pvt) Ltd.	100.00	-

- **24.3.1** Waltrim Energy Limited was previously known as Sunshine Energy Limited.
- 24.3.2 Waltrim Hydropower (Pvt) Limited was previously known as Sunshine Power (Private) Limited.

## 24.4 DISPOSAL OF SUBSIDIARY

Estate Management Services (Pvt) Ltd, a subsidiary of the Company, has disposed 51% of ordinary shares in issue in Hatton Plantations PLC at Rs. 8.30 per share on 28 May 2019. The remaining interest of 24.65% initially transferred to Assets Held for Sale as there is a contractual obligation with the buyer to sell the balance stake. Out of the remaining stake, 12.37% sold on 27 July 2019 by accepting partly on the mandatory offer made by the buyer and the balance stake of 12.28% sold on 26 December 2019. Accordingly, the Group has fully disposed shares held in Hatton Plantations PLC as of 31 March 2020.

The gain on disposal of the subsidiary is recorded as part of profit for the period in the income statement. Considering the nature of transaction and transitional arrangement of establishing the subsidiary as explained above, the gain on sale of subsidiary has been reported separately and not as part of operating profits.

COMPANY	2019			2019			
	Carrying value Rs.	Impairment Rs.	Cost Rs.	Number of shares	Holding %		
11							
Unquoted							
Sunshine Healthcare Lanka Limited	446,657,088	-	446,657,088	8,274,535	100		
Estate Management Services (Private) Limited	1,864,918,516	_	1,864,918,516	19,340,618	60		
Sunshine Energy (Pvt) Ltd.	557,908,231	_	557,908,231	42,125,000	100		
Sunshine Packaging Lanka Limited (Note 24.1)	443,918,116	(177,581,884)	621,500,000	77,056,250	100		
Elgin Hydropower (Private) Limited	10	_	10	1	_		
Upper Waltrim Hydropower (Private) Limited	10	_	10	1	_		
	3,313,401,971	(177,581,884)	3,490,983,855				

# THE AGGREGATE EFFECTS OF ACQUISITION AND DISPOSAL OF SUBSIDIARIES ARE AS FOLLOWS:

	Carrying amount Rs.
Total assets	3,348,872,000
Total liabilities	(1,846,387,000)
Carrying amount of the former subsidiary's net assets (100%)	1,502,485,000
Fair value of the consideration received	1,477,356,546
Fair value of retained non-controlling investment (24.35%)	365,855,341
Gain associated with the loss of control attributable to the former controlling interest	340,726,887

# EFFECT ON THE DISPOSAL ON THE FINANCIAL POSITION

	Carrying amount Rs.
Property and equipment – Net book value	1,068,713,000
Leasehold right to land – Net book value	106,252,000
Biological assets – Bearer	629,612,000
Biological assets – Consumables	700,348,000
Other long term investments – Unit Energy Lanka (Private) Limited	16,453,000
Other long term investments – Waltrim Hydro Power (Private) Limited	8,233,000
Harvested crop	419,186,000
Inventories – Input materials	50,464,000
Trade and other receivables	158,451,000
Cash and cash equivalents	191,160,000
Loans and borrowings	(118,845,000)
SLSPC/JEDB Lease creditors	(315,425,000)
Interest in suspense	122,868,000
Provision for employees' end of service indemnity	(1,000,284,000)
Deferred income	(127,588,000)
Deferred tax	(52,089,000)
Current tax liability	(7,435,000)
Trade and other payables	(347,589,000)
Net assets	1,502,485,000
Consideration received, satisfied in cash	1,477,356,546
Cash and cash equivalents disposed of	(191,160,000)
Net cash inflows	1,286,196,546

#### THE AGGREGATE CASH INFLOWS ARISING FROM THE DISPOSAL ARE AS FOLLOW:

	Carrying amount Rs.
Net identifiable assets disposed (as above)	1,502,485,000
Fair value at retained non-controlling investment (24.35%)	(365,855,341)
Gain on disposal	340,726,887
Cash proceeds from disposal	1,477,356,546
Less: Cash and cash equivalents in subsidiaries disposed	(191,160,000)
Net cash inflow on disposal	1,286,196,546

## 25. EQUITY ACCOUNTED IN INVESTEE

## Accounting policy ——

 $The \ Group's \ interest \ in \ equity-accounted \ investees \ comprise \ interests \ in \ associates.$ 

Associates are those entities in which the Group has significant influence, but not control, over the financial and operating policies. Interests in associates are accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the Consolidated Financial Statements include the Group's share of the profit or loss and OCI of equity-accounted investees, until the date on which significant influence ceases.

## Transactions eliminated on consolidation

Unrealised gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

## 25.1 ASSOCIATE - COMPANY

	Holding %	Number of shares	2020 Rs.	2019 Rs.
Strategic Business Innovator (Pvt) Ltd.				
Cost				
Balance as at March	20	900,000	9,000,000	9,000,000
Provision for impairment				
Provision made during the year			(7,648,541)	_
Balance as at 31 March			(7,648,541)	_
Carrying amount as at 31 March			1,351,459	9,000,000

## 25.2 ASSOCIATE - GROUP

	2020 Rs.	2019 Rs.
Interests in associate	1,384,362	2,798,296
Balance as at 31 March	1,384,362	2,798,296

The Group has a stake of 20% (900,000 shares) in Strategic Business Innovator (Pvt) Ltd.

Strategic Business Innovator (Pvt) Ltd. is the only Associate which the Group owns. The associate was formed through the partnership of Sunshine Holdings PLC and SBI Ven Holdings Pte. Ltd. (Head Office: Singapore), a subsidiary company of SBI Holdings (Japan). The SBI Group is a key player in the Japanese securities industry and has keen interests in the financial services sector in Japan.

# VALUE OF THE EQUITY ACCOUNTED ASSOCIATE

	2020 Rs.	2019 Rs.
Balance as at 1 April	2,798,296	7,959,614
Acquisitions during the year	_	_
Current year's share of total comprehensive income	(4, 447, 07.4)	(5.4.64.74.0)
Included in profit or loss	(1,413,934)	(5,161,318)
Balance as at 31 March	1,384,362	2,798,296

The following table summarises the financial information of Strategic Business Innovators (Pvt) Ltd. as included in its own Financial Statements, adjusted for fair value adjustments at acquisition and differences in accounting policies. The table also reconcile the summarised financial information to the carrying amount of the Group's interest in Strategic Business Innovation (Pvt) Ltd.:

	2020 Rs.	2019 Rs.
Percentage ownership interest (%)	20	20
Financial position of equity accounted associate		
Non-current assets	6,731,789	12,613,467
Current assets	232,937	1,448,439
Non-current liabilities	_	_
Current liabilities	(42,910)	(70,420)
Net assets (100%)	6,921,816	13,991,486
Group's share of net assets (20%)	1,384,362	2,798,296
Elimination of unrealised profit on downstream sales	_	_
Carrying amount of interest in associate	1,384,362	2,798,296
Revenue	773,243	3,043,763
Profit for the year, net of tax (100%)	(7,069,668)	(25,806,593)
Group's share of net profit (20%)	(1,413,933)	(5,161,319)
Other comprehensive income (100%)	_	_
Total comprehensive income (100%)	(7,069,668)	(25,806,593)
Total comprehensive income (20%)	(1,413,934)	(5,161,319)
Elimination of unrealised profit on downstream sales	_	_
Group's share of total comprehensive income (20%)	(1,413,934)	(5,161,318)

There are no restrictions on the ability of the associate to transfer funds to the investor in the form of cash dividends, or repayment of loans or advances.

The Company has neither contingent liabilities nor capital and other commitments towards its associate company.

# **26. OTHER INVESTMENTS, INCLUDING DERIVATIVES**

See accounting policies in Note 18.

# **DERIVATIVE FINANCIAL INSTRUMENTS**

The Group holds derivative financial instruments to hedge its foreign currency and interest rate risk exposures. Embedded derivatives are separated from the host contract and accounted for separately if the host contract is not a financial asset and certain criteria are met.

Derivatives are initially measured at fair value. Subsequent to initial recognition, derivatives are measured at fair value, and changes therein are generally recognised in profit or loss.

The Group's financial instruments are summarised as follows:

		GROUP		GROUP COMPANY	
For the year ended 31 March	Notes	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Fair value through profit or loss – FVTPL	26.1	426,962,480	381,810,214	83,237,480	69,759,214
Fair value through other comprehensive income – FVOCI	26.2	537,522,639	594,319,053	537,522,639	577,866,053
Derivative instruments	26.3	234,792,226	203,742,135	234,792,226	203,742,135
Amortised cost	26.4	106,419,178	_	106,419,178	_
		1,305,696,523	1,179,871,402	961,971,523	851,367,402
Non-current investments		1,070,904,297	976,129,267	727,179,297	647,625,267
Current investments		234,792,226	203,742,135	234,792,226	203,742,135
		1,305,696,523	1,179,871,402	961,971,523	851,367,402

Information about the Group's exposure to credit and market risk, and fair value measurement, is included in Notes 39 and 40.

# 26.1 FAIR VALUE THROUGH PROFIT OR LOSS - FVTPL

		GROUP		COMPANY	
For the year ended 31 March	Notes	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Investment in quoted shares	26.1.1	75,890,853	61,297,280	75,890,853	61,297,280
Investment in unit trust	26.1.2	7,346,627	8,461,934	7,346,627	8,461,934
Investment fund	26.1.3	343,725,000	312,051,000	_	_
		426,962,480	381,810,214	83,237,480	69,759,214

# 26.1.1 INVESTMENT IN QUOTED SHARES

		2020			2019	
Group and Company	Number of shares	Cost Rs.	Fair Value Rs.	Number of shares	Cost Rs.	Fair value Rs.
Dialog Axiata PLC	413,581	4,512,610	4,880,256	568,581	-	5,174,087
John Keells Holdings PLC	25,848	3,853,708	3,773,808	-	_	-
Commercial Bank of Ceylon PLC	52,966	6,256,471	4,528,593	50,935	6,065,408	5,027,285
Hatton National Bank PLC – Non-voting	31,738	4,908,521	3,998,988	17,929	2,983,094	2,635,563
Hatton National Bank PLC	21,690	2,980,773	3,190,599	_	_	_
Ceylon Cold Stores PLC	3,450	1,966,500	2,656,500	_	-	_
Hayleys Fabric PLC	79,850	758,575	974,170	274,850	2,903,195	2,336,225
Distilleries Company of Sri Lanka PLC	320,000	4,602,500	5,408,000	230,000	3,335,000	3,335,000
Hemas Holdings PLC	83,971	7,479,089	5,835,985	83,971	7,479,089	6,297,825
Tokyo Cement PLC	134,000	2,412,000	3,845,800	_	_	_
Ceylon Hotels Corporation PLC	234,662	5,779,655	2,229,289	234,662	5,779,655	2,158,890
Aitken Spence Hotels Holdings PLC	18,000	1,456,128	370,800	18,000	1,456,128	426,600
Ceylinco Insurance PLC	6,976	4,726,182	5,720,320	10,000	6,774,917	9,004,000
People's Leasing and Finance PLC	300,000	4,987,297	4,410,000	300,000	5,010,000	4,020,000
Chevron Lubricants Lanka PLC	59,000	8,684,000	4,183,100	49,000	8,085,000	3,067,400
Sampath Bank PLC	38,575	8,770,604	6,152,713	26,967	6,768,826	4,856,757
Access Engineering PLC	115,750	2,050,350	2,118,225	137,000	3,527,429	1,781,000
Central Finance Company PLC	59,511	5,867,862	5,665,447	56,864	5,622,150	4,805,008
Cargills Ceylon PLC	18,286	3,217,600	3,474,340	18,286	3,217,600	3,657,200
LVL Energy Fund Limited	343,600	3,436,000	2,473,920	343,600	3,436,000	2,714,440
Total		88,706,425	75,890,853		78,695,871	61,297,280
Fair value adjustment		(12,815,572)			(17,398,591)	
Fair value		75,890,853			61,297,280	

# **26.1.2 INVESTMENT IN UNIT TRUSTS**

	2020			2019		
Group and Company	Number of units	Cost Rs.	Market value Rs.	Number of units	Cost Rs.	Market value Rs.
Investment in unit trusts	523,467	7,082,049	7,346,627	481,147	8,036,452	8,461,934
Total cost		7,082,049			8,036,452	
Fair value adjustment		264,578			425,482	
Market value		7,346,627			8,461,934	

# **26.1.3 INVESTMENT FUND**

	GROUP		
For the year ended 31 March	2020 Rs.	2019 Rs.	
Balance as at 1 April	312,051,000	288,595,000	
Gain on increase in net asset value during the year	31,674,000	23,456,000	
Carrying value as at 31 March	343,725,000	312,051,000	

The fund managed by Guardian Fund Management Limited, comprises mainly listed debentures and fixed term deposits. The average yield for the year was 12.31% (2019 - 12.80%).

The carrying value of the investment fund represents the following:

	G	ROUP
For the year ended 31 March	2020 Rs.	2019 Rs.
Quoted shares	20,269,000	20,947,635
Debentures	183,966,000	183,742,753
Fixed deposits	119,956,000	78,539,243
Unit trusts	13,861,000	24,551,849
Cash at bank	3,266,000	343,445
Sales proceeds receivables	-	3,493,125
Interest receivables	927,000	1,439,700
Dividend receivables	219,000	26,005
Purchase awaiting settlements	-	(678,009)
Debenture WHT payables	-	(354,746)
Income tax recoverable on FD	1,261,000	
	343,725,000	312,051,000

# 26.2 FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME - FVOCI

		GROUP		COM	PANY
For the year ended 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Investment in unquoted shares	26.2.1	537,522,639	594,319,053	537,522,639	577,866,053
		537,522,639	594,319,053	537,522,639	577,866,053

# **26.2.1 INVESTMENT IN UNQUOTED SHARES**

	GR	OUP	COMPANY		
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
TATA Communication Lanka Limited	328,732,056	449,990,321	328,732,056	449,990,321	
Lanka Commodity Brokers Limited	208,790,583	127,875,732	208,790,583	127,875,732	
Unit Energy Lanka (Pvt) Ltd.	_	16,453,000	_	_	
	537,522,639	594,319,053	537,522,639	577,866,053	

Group and Company	Unit Energy Lanka (Pvt) Ltd.	Lanka Commodity Brokers Limited	TATA Communication	Total
	Rs.	Rs.	Lanka Limited Rs.	Rs.
Cost as of 1 April 2018	10,763,000	117,692,727	75,000,000	203,455,727
Balance as at 31 March 2019	10,763,000	117,692,727	75,000,000	203,455,727
Cost as of 1 April 2019	10,763,000	117,692,727	75,000,000	203,455,727
Adjustment related to disposal of subsidiary	(10,763,000)	_	_	(10,763,000)
Balance as at 31 March 2020	_	117,692,727	75,000,000	192,692,727
Fair value				
Balance as at 1 April 2018	_	8,859,561	353,894,797	362,754,358
Increase in fair valuation during the year	5,690,000	1,323,444	21,095,524	28,108,968
Balance as at 31 March 2019	5,690,000	10,183,005	374,990,321	390,863,326
Balance as at 1 April 2019	5,690,000	10,183,005	374,990,321	390,863,326
Increase in fair valuation during the year		80,914,851	(121,258,265)	(40,343,414)
Adjustment related to disposal of subsidiary	(5,690,000)	_	_	(5,690,000)
Balance as at 31 March 2020	_	91,097,856	253,732,056	344,829,912
Carrying value of investment as at 31 March 2019	16,453,000	127,875,732	449,990,321	594,319,053
Carrying value of investment as at 31 March 2020	_	208,790,583	328,732,056	537,522,639

In the year 2016, Watawala Plantations PLC, a subsidiary of the Company has received Rs. 10,763,000 worth of investment from Unit Energy Lanka (Pvt) Limited against their land rights. In September 2017, this investment was vested from Watawala Plantations PLC to Hatton Plantations PLC (between two subsidiaries). This investment represents 5% of investment in Unit Energy Lanka (Private) Limited. The Group has changed the measurement of the investment to the fair value method during 2019.

### **DISPOSAL OF SUBSIDIARY**

As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. Accordingly, the carrying amount of the investment in Unit Energy Lanka (Private) Limited. at the time of disposal amounting to Rs. 16 Mn. has been derecognised during the year.

### **EQUITY SECURITIES DESIGNATED AS AT FVOCI**

As at 1 April 2018, the Group designated the investment shown below as equity securities at FVOCI because these equity securities represent investment that the Group intends to hold for the long term for strategic purposes.

	Percentage of Holding	Fair value at 31 March 2020 Rs.	Dividend income recognised during 2020 Rs.
Lanka Commodity Brokers Limited	15.55	208,790,583	4,623,671
TATA Communication Lanka Limited	10	328,732,056	45,689,874
		537,522,639	50,313,545

No strategic investments were disposed during the year 2020, and there were no transfer of any cumulative gain or loss within equity relating to these investments.

# **26.3 DERIVATIVE INSTRUMENTS**

	COMPAN	Y/GROUP
For the year ended 31 March	2020 Rs.	2019 Rs.
Interest rate and exchange rate swaps	234,792,226	203,742,135
	234,792,226	203,742,135

During 2019, Group had entered into a derivative agreement for fixed interest rate and fixed exchange rate with Standard Chartered Bank Sri Lanka for the loan obtained from Standard Chartered Bank Mauritius of Rs. 1.4 Bn. (USD 9.15 Mn.) in April 2018.

#### **26.4 AMORTISED COST**

During the year, Company/Group has invested Rs. 100 Mn. in unlisted rated senior unsecured redeemable Type A – 3 years debentures issued by National Savings Bank with fixed Interest Rate of 11% per annum payable annually.

	GROUP/COMPANY	
	2020 Rs.	2019 Rs.
Investment made	100,000,000	_
Interest accrued	6,419,178	_
Balance as at 31 March	106,419,178	_

For the year ended 31 March	Credit rating	Maturity date	Number of debentures	Carrying value	Interest
National Savings Bank	AA+	10 September 22	1,000,000	106,419,178	11%

# 26.5 COVID-19 IMPACT ON INVESTMENT VALUATION

Due to the outbreak of COVID-19, the Colombo Stock Exchange was not operating in March and accordingly the active market price was considered to be the markets values prevailed as at 31 March 2020 for the valuation of quoted equity investments. This approach is in line with the guidance issued by CA Sri Lanka in April 2020.

#### 27. DEFERRED TAXATION

### Accounting policy -

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss;
- temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and
- taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; such reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. For this purpose, the carrying amount of investment property measured at fair value is presumed to be recovered through sale, and the Group has not rebutted this presumption.

Deferred tax assets and liabilities are offset only if certain criteria are met.

# 27.1 COMPOSITION OF NET AND GROSS DEFERRED TAX ASSET/(LIABILITY)

	GROUP		COMPANY	
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Composition of net differed tax asset/(liability)				
Net deferred tax asset	65,787,835	57,495,834	32,017,938	17,997,095
Net deferred tax liability	(533,907,412)	(512,234,939)	_	_
	(468,119,577)	(454,739,105)	32,017,938	17,997,095

	GROUP		COMPANY	
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Composition of gross deferred tax asset/(liability)				
Gross deferred tax asset	286,009,995	464,590,290	34,590,779	24,379,234
Gross deferred tax liability	(754,129,572)	(919,329,395)	(2,572,841)	(6,382,139)
	(468,119,577)	(454,739,105)	32,017,938	17,997,095

# 27.2 DEFERRED TAX ASSET (GROSS)

		GR	OUP	COM	PANY
For the year ended 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Balance as at 1 April		464,590,290	262,791,893	24,379,234	_
Charge/(reversal) for the year recognised in profit or loss		(19,485,216)	160,282,357	10,846,237	23,720,940
Charge/(reversal) for the year recognised in other comprehensive income		434,921	41,516,040	(634,692)	658,294
Adjustment related to disposal of a subsidiary	27.6	(159,530,000)	_	_	_
Balance as at 31 March		286,009,995	464,590,290	34,590,779	24,379,234

# **27.3 DEFERRED TAX LIABILITY (GROSS)**

		GRO	OUP	COM	IPANY
For the year ended 31 March	Notes	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Balance as at 1 April		919,329,395	639,677,225	6,382,139	_
Charge/(reversal) for the year recognised in profit or loss		57,715,332	273,374,459	7,486,858	104,828
Charge/(reversal) for the year recognised in other comprehensive income		(11,296,155)	6,277,711	(11,296,156)	6,277,311
Adjustment related to disposal of a Subsidiary	27.6	(211,619,000)	_	_	_
Balance as at 31 March		754,129,572	919,329,395	2,572,841	6,382,139
Net deferred tax asset/(liability)	27.1	(468,119,577)	(454,739,105)	32,017,938	17,997,095

### 27.4 RECONCILIATION OF DEFERRED TAX LIABILITIES AND DEFERRED TAX ASSETS

	20	20	2019	
Group	Temporary difference	Tax effect	Temporary difference	Tax effect
	Rs.	Rs.	Rs.	Rs.
Property, plant and equipment	(1,698,799,571)	(356,166,476)	(2,393,236,360)	(449,213,016)
Lease creditor – ROU	44,909,627	10,190,216	_	_
Biological assets – Bearer	(2,614,188,000)	(365,986,000)	(3,136,967,000)	(439,175,460)
Biological assets – Consumable	_	_	(86,280,000)	(12,079,000)
Retirement benefit obligation	524,878,926	112,527,572	1,468,354,003	239,686,835
Fair value gain on investment property	(79,041,767)	(22,131,695)	(44,674,182)	(12,508,771)
Capital gain on land	(159,801,070)	(15,980,107)	_	_
Capital grants	46,157,000	6,462,000	176,104,000	24,654,100
Trade receivable impairment provision	24,103,403	6,748,953	14,571,045	4,079,893
Fair value gain on investments at FVOCI	17,924,447	5,018,845	(22,418,968)	(6,277,311)
Tax losses carried forward	769,767,190	151,197,115	870,337,011	196,093,625
	(3,124,089,815)	(468,119,577)	(3,154,210,450)	(454,739,105)

	2020		20	)19
Group	Temporary difference	Tax effect	Temporary difference	Tax effect
	Rs.	KS.	Rs.	KS.
Unrecognised deferred tax assets on tax losses:				
Sunshine Holdings PLC	340,275,545	95,277,152	220,157,655	61,644,143
Sunshine Packaging (Pvt) Ltd.	387,540,463	108,511,330	435,533,559	121,949,397
Sunshine Energy (Pvt) Ltd.	_	_	_	_
Waltrim Energy Ltd.	30,619,403	_	_	_
Waltrim Hydropower (Pvt) Ltd.	71,290,796	14,258,159	112,065,568	22,413,114
Upper Waltrim Hydropower (Pvt) Ltd.	332,474,314	_	130,796,897	36,623,131
Elgin Hydropower (Private) Limited	8,464,114	1,184,976	_	_
Sky Solar (Pvt) Ltd.	19,852,134	5,161,555	_	_
Watawala Dairy Ltd.	1,770,741,035	_	_	_
	2,961,257,804	224,393,172	898,553,679	242,629,785

The deferred tax assets and liabilities are arrived by applying the relevant tax rate applicable for the sources of income of the Company and its subsidiaries.

With the introduction of the Inland Revenue Act No. 24 of 2017 which became effective from 1 April 2018, the Group will have taxable income from the year ended 31 March 2019. As such, the Group will be eligible to claim its brought forward tax losses against its future taxable income within a period of six years.

Accordingly, during the year ended 31 March 2020, the Group recognised a deferred tax asset amounting to Rs. 151 Mn. ( $2019-Rs.\ 196\ Mn.$ ) arising from brought forward tax losses as at 31 March 2020 after assessing the availability of future taxable profits for utilisation based on the five year profit projection approved by the Board. The deferred tax asset recognised will be tested for impairment on an annual basis and deferred tax asset recognised may be written off if required. Accordingly, unrecognised deferred tax asset as at reporting date was Rs. 236 Mn. ( $2019-Rs.\ 243\ Mn.$ ).

#### **DEFERRED TAX LIABILITY ARISING FROM REVALUATION GAIN**

Deferred tax recognised in profit or loss for Sunshine Packaging Lanka Limited amounted to Rs. 42,143,017 (2019 - Rs. 12,508,771) includes deferred tax on revaluation surplus of Rs. 47,975,776 (2019 - Rs. 44,674,182) relating the revaluation of the buildings and the capital gain on land amounting to Rs. 200,113,200 (2019 - Nil) as at reporting date.

Due to uncertainties that exist on the interpretation of the new tax law relating to freehold land for tax purposes, significant judgement was exercised to determine the provision required for deferred taxes on capital gains applicable to freehold land.

Having discussed internally and based on market practices, Sunshine Packaging Lanka Limited and Norris Canal Properties (Pvt) Limited is of the view that the freehold land used in the business falls under the category "Investment Assets" and accordingly Sunshine Packaging Lanka Limited, Norris Canal Properties (Pvt) Limited will be liable for capital gain tax at a rate of 10% on the revaluation surplus in excess of the deemed cost of investment assets as at 30 September 2017. In the event it is deemed that freehold land be considered as "Capital Assets used in the business", Sunshine Packaging Lanka Limited would have to make an additional deferred tax charge in the Statement of Profit or Loss for the year ended 31 March 2020 amounting to Rs. 28,764,193 (2019 – Rs. 23,077,075) with a consequential increase in the deferred tax liability on the Statement of Financial Position.

#### 27.5 RECOVERABILITY OF DEFERRED TAX ASSETS

During the year ended 31 March 2020, the Group has recognised a deferred tax asset amounting to Rs. 151,197,115 arising from tax losses as at 31 March 2020 after assessing the availability of future taxable profits for utilisation based on the five years profit projection approved by the Board. The Board of Directors of Company/Group had revised the business plan and approved incorporating the potential implications of COVID-19 outbreak on business operations. Based on the profit projections, the Board is confident on the availability future taxable profits against which deferred tax asset of Rs. 151,197,115 could be utilised. The deferred tax asset recognised will be tested for impairment on an annual basis and deferred tax asset recognised may be written off, if required.

# 27.6 IMPACT DUE TO CORPORATE INCOME TAX RATE CHANGE

As provided for in LKAS 12 – "Income Taxes", deferred tax assets and liabilities should be measured at the tax rate that are expected to be applied in the period in which the asset will be realised or the liability will be settled, based on the tax rate (and tax laws) that have been enacted or substantively enacted by the reporting date.

As per the proposed changes by the government, the standard tax rate of 28% applicable to the Company/Group is proposed to be reduced at 24%. However as these changes have not been considered to be substantially enacted as at the reporting date. Accordingly, the prevailing income tax rate of 28% has been used for the deferred tax computation as at 31 March 2020.

### 27.7 DISPOSAL OF SUBSIDIARY

As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. Accordingly, the deferred tax assets and deferred tax liability balances at the time of disposal amounting to Rs. 160 Mn. and Rs. 22 Mn. respectively have been derecognised during the year.

	20	020	2019	
Company	Temporary difference	Tax effect	Temporary difference	Tax effect
	Rs.	Rs.	Rs.	Rs.
Property, plant and equipment	(27,113,163)	(7,591,686)	(374,387)	(104,828)
Lease creditor – ROU	26,826,174	7,511,329	_	_
Retirement benefit obligation	96,712,325	27,079,450	87,068,694	24,379,234
Fair value gain on investments at FVOCI	17,924,447	5,018,845	(22,418,968)	(6,277,311)
	114,349,783	32,017,938	64,275,339	17,997,095

### 28. INVENTORIES

## Accounting policy -

### Recognition and measurement

Inventories other than produce stock and nurseries are stated at the lower of cost and net realisable value, after making due allowances for obsolete and slow moving items. The Group uses weighted average cost/FIFO formula in assigning the cost of inventories. The cost includes expenses in acquiring stocks, production and conversion cost and other costs incurred in bringing them to their existing location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less, the estimated cost of completion and the estimated costs necessary to make the sale.

The value of each category of inventory is determined on the following basis:

- Raw materials and consumables are valued at cost on a weighted average/purchase price basis
- Nurseries are valued at cost.
- · Agricultural produce harvested from biological assets are measured at fair value less cost to sell at the point of harvest.
- Medical Items are valued at actual cost, on first in first out basis.
- Other sundry stocks are valued at actual cost, on first in first out basis
- Finished good are valued at lower of cost or net realisable value
- Work in progress are valued at actual cost

		GROUP		
As at 31 March	Notes	2020 Rs.	2019 Rs.	
Medical items		2,114,900,811	2,296,046,794	
Harvested crop	28.1	39,160,000	408,179,000	
Input materials and consumables		690,416,909	676,679,916	
Finished goods		84,136,764	169,486,134	
Work in progress		51,900,877	64,432,005	
Goods in transit		225,435,937	312,750,384	
Machinery spares		10,695,494	11,039,612	
		3,216,646,792	3,938,613,845	
Less: Provision for impairment of inventories	28.2	(39,435,606)	(32,203,640)	
		3,177,211,186	3,906,410,205	

### 28.1. HARVESTED CROP

As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. The value of the Harvested crop at the time of disposal amounted to Rs. 420 Mn.

## 28.2 PROVISION FOR IMPAIRMENT OF INVENTORIES

	G	GROUP		
As at 31 March	2020 Rs.	2019 Rs.		
Balance as at 1 April	32,203,640	28,130,146		
Charge during the year	11,736,627	4,073,494		
Reversal during the year	(1,509,821	_		
Written-off during the year	(2,994,840	_		
Balance as at 31 March	39,435,606	32,203,640		

The Board of Directors has assessed the potential impairment loss of inventory as at 31 March 2020 by considering the potential impact of COVID-19 on net realisable value based on the implications on subsequent selling prices and cost to complete in additional to the normal assessment process.

# 29. CURRENT TAX ASSETS/LIABILITIES

	GR	GROUP COMPANY		
As at 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Current tax assets	9,893,358	9,893,358	3,158,748	3,158,748
Current tax liabilities	(223,047,621)	(232,129,915)	_	(4,365,938)
	(213,154,263)	(222,236,557)	3,158,748	(1,207,190)
Balance as at 1 April	222,236,557	159,142,694	1,207,190	(3,158,748)
Adjustment related disposal of a subsidiary	(7,435,000)	_	_	_
Current income tax expense	541,540,003	473,491,505	_	4,365,938
Changes in estimate relating to prior years	20,537,174	(19,152,020)	(4,365,938)	_
WHT on dividends from subsidiaries	90,537,142	150,245,840	_	_
WHT on scrip dividend	2,174,225			
Payment during the year	(506,422,256)	(462,423,561)	_	_
Set off against WHT/ESC	(149,923,582)	(79,067,901)	_	_
Balance as at 31 March	213,154,263	222,236,557	(3,158,748)	1,207,190

# **30. TRADE AND OTHER RECEIVABLES**

The accounting policy for trade and other receivables has been given in Note 18.

		GROUP COMPANY			PANY
As at 31 March	Notes	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Trade receivables		3,137,435,477	2,373,492,991	-	_
Less: Provision for impairment	30.1	(56,815,760)	(33,821,437)	_	_
		3,080,619,717	2,339,671,554	_	_
Staff loan recoverable		23,266,138	64,729,763	_	54,796
Receivable from principals		495,762,799	559,007,668	_	_
Other receivables		142,558,381	177,469,159	33,214,124	10,145,865
Withholding tax recoverable		59,340,868	46,213,296	46,139,066	41,552,687
ESC recoverable		75,382,505	69,481,426	14,177,151	10,329,820
VAT recoverable		143,345,978	156,934,203	_	_
Advances and deposits		290,198,308	358,087,879	2,238,543	572,249
		1,229,854,977	1,431,923,394	95,768,884	62,655,417
Less: Provision for impairment	30.2	(14,903,589)	(23,011,535)	_	_
		1,214,951,388	1,408,911,859	95,768,884	62,655,417
		4,295,571,105	3,748,583,413	95,768,884	62,655,417

### **30.1 PROVISION FOR IMPAIRMENT OF TRADE RECEIVABLES**

	GR	GROUP		COMPANY	
As at 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Balance as at 1 April	33,821,437	56,494,676	_	_	
Charge during the year	37,000,508	(22,673,239)	_	_	
Written-off during the year	(14,006,185)	_	_	_	
Balance as at 31 March	56,815,760	33,821,437	_	_	

# **30.2 PROVISION FOR IMPAIRMENT OF OTHER RECEIVABLES**

	GROUP		COMPANY		
As at 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Balance as at 1 April	23,011,535	_	_	_	
(Write off)/Charge during the year	(8,107,946)	23,011,535	_	_	
Balance as at 31 March	14,903,589	23,011,535	_	_	

A provision made for the impairment of other receivables during 2019 include provisions made against irrecoverable ESC receivables and other receivables of Rs. 15 Mn. and Rs. 8 Mn. respectively. Further, irrecoverable VAT receivable amounting to Rs. 26 Mn. and irrecoverable ESC receivables of Rs. 2 Mn. had been written-off during 2019.

# **B. CREDIT AND MARKET RISKS, AND IMPAIRMENT LOSSES**

Information about the Group's exposure to credit and market risks, and impairment losses for trade receivables is included in Note 40.

## COVID-19 IMPACT ON IMPAIRMENT PROVISION

The Board of Directors has assessed the potential impairment loss of trade debtors as at 31 March 2020 by considering the potential impact of COVID-19 on recoverability when assessing the specific debtors.

# **31. AMOUNTS DUE FROM RELATED PARTIES**

The accounting policy for amount due from related parties has been given in Note 18.

	GR	GROUP CON		MPANY	
As at 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Sunshine Packaging Lanka Ltd.	_	_	221,822,187	205,371,140	
Waltrim Energy Limited	_	_	9,002,202	_	
Elgin Hydropower (Pvt) Ltd.	_	_	5,760,796	_	
Upper Waltrim Hydropower (Pvt) Ltd.	_	_	1,369,387	_	
Sunshine Tea (Pvt) Ltd.	5,236,645	6,057,068	5,565	_	
Waltrim Hydropower (Pvt) Ltd.	_	_	1,179,934	_	
Sunshine Energy (Pvt) Ltd.	_	_	946,655	_	
Norris Canal Properties (Pvt) Ltd.	_	23,460	_	23,460	
Pyramid Lanka (Private) Limited	73,468,000	21,918,000	690,644	_	
Sky Solar (Pvt) Ltd.	_	_	_	20,332,676	
	78,704,645	27,998,528	240,777,370	225,727,276	

#### **CREDIT AND MARKET RISKS, AND IMPAIRMENT LOSSES**

Information about the Group's exposure to credit and market risks, and impairment losses for amount due from related parties is included in Note 40.

#### **32. CASH AND CASH EQUIVALENTS**

# Accounting policy —

The accounting policy for cash and cash equivalents has been given in Note 18.

Cash and cash equivalents in the Statement of Financial Position comprise cash at banks and in hand with a maturity of three months or less.

#### Statement of Cash Flows

The Statement of Cash Flows has been prepared using the Indirect Method of preparing Cash Flows in accordance with the Sri Lanka Accounting Standard (LKAS) 7, "Statement of Cash Flows".

Cash and cash equivalents comprise short term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value. The cash and cash equivalents include cash in-hand, balances with banks and short-term deposits with banks.

For cash flow purposes, cash and cash equivalents are presented net of bank overdrafts.

		GROUP		COM	PANY
As at 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Cash at bank		3,606,837,907	459,256,342	1,543,672,487	51,809,138
Fixed deposits		954,421,031	1,410,019,091	694,772,340	1,030,122,310
Call deposits		_	20	_	_
USD saving deposits		_	_	_	_
TR/Import margins		212,220	6,263,259	_	_
Cash in hand		10,760,907	7,833,406	37,791	178,539
		4,572,232,065	1,883,372,118	2,238,482,618	1,082,109,987
Bank overdraft	32.1	(1,163,836,455)	(826,769,498)	(52,500,020)	_
Cash and cash equivalents in the Statement of Cash Flows		3,408,395,610	1,056,602,620	2,185,982,598	1,082,109,987

# **32.1 BANK OVERDRAFTS**

As at	31 March 2020 Rs.	31 March 2019 Rs.	Security
Sunshine Holdings PLC			
Hatton National Bank PLC	24,890,545	_	N/a
Nations Trust Bank	27,609,474	_	N/a
	52,500,020	_	
Estate Management Services (Pvt) Ltd.			
Commercial Bank of Ceylon PLC	237,420	_	N/a
	237,420	_	

As at	31 March 2020 Rs.	31 March 2019 Rs.	Security
Watawala Plantations PLC			
Hatton National Bank PLC	36,476,000	-	Corporate Guarantee (Rs. 25 Mn.) from Watawala Plantations PLC
Seylan Bank PLC	4,315,000	-	Corporate Guarantee (Rs. 25 Mn.) from Watawala Plantations PLC
Nations Trust Bank	_	-	Corporate Guarantee (Rs. 25 Mn.) from Watawala Plantations PLC
MCB Bank Limited	56,868,000	_	N/a
Commercial Bank of Ceylon	140,000	_	N/a
	97,799,000	_	
<b>Watawala Dairy Limited</b> Hatton National Bank PLC	46,527,000	43,026,309	Corporate Guarantee (Rs. 25 Mn.) from Watawala Plantations PLC
Seylan Bank PLC	24,163,000	24,835,483	Corporate Guarantee (Rs. 25 Mn.) from Watawala Plantations PLC
Nations Trust Bank	43,483,000	42,891,208	Corporate Guarantee (Rs. 25 Mn.) from Watawala Plantations PLC
	114,173,000	110,753,000	
Sunshine Healthcare Lanka Limited MCB Bank Limited	188,601,046	142,045,948	Unsecured
Sampath Bank PLC	7,367,717	3,851,844	Unsecured
Nations Trust Bank PLC	89,704,384	101,212,374	<ul> <li>A. Primary concurrent mortgage over stocks and book Debts for Rs. 100 Mn.</li> <li>B. Bank Overdraft agreement for Rs. 100 Mn. Trade finance agreement (held) <ul> <li>Overall Counter Indemnity (held)</li> <li>Foreign exchange agreement (held)</li> <li>Board Resolution (held)</li> </ul> </li> </ul>
Commercial Bank of Ceylon	89,978,656	96,470,486	Unsecured
Hatton National Bank PLC	193,662,768	172,524,148	Unsecured
Seylan Bank PLC	36,244,190	20,476,138	Unsecured
Standard Chartered Bank Ltd.	73,519,923	13,143,876	A. Concurrent mortgage over stocks and book debts for Rs. 350 Mn. located at No. 130/6, Sri Wickrama Mawatha, Colombo 15
National Development Bank PLC	97,005,601	_	A. Primary concurrent Mortgage Bond over stocks and book debts for Rs. 200 Mn.
	776,084,285	549,724,814	
<b>Watawala Tea Ceylon Ltd.</b> Hatton National Bank PLC	3,511,218	_	Unsecured
Commercial Bank of Ceylon PLC	4,544,047	80,313,744	Unsecured
MCB Bank Limited	9,687,729	31,130,986	Unsecured
Standard Chartered Bank Ltd.	19,806,879	_	Unsecured
	37,549,873	111,444,730	

As at	31 March 2020 Rs.	31 March 2019 Rs.	Security
Healthguard Pharmacy Ltd.			
Hatton National Bank PLC	-	31,464,807	Unsecured
Nation Trust Bank	14,982,811	_	A. Primary Mortgage Bond over stocks for Rs. 50,000,000
Commercial Bank of Ceylon	-	178,644	A. Floating Primary Mortgage Bond     No. FCC/09/46 dated 12 October 2009 for     Rs. 5,000,000     B. Insurance Policy bearing No. FAR201,6-09
			for Rs. 410,350,000
Standard Chartered Bank	12,233,023		Unsecured
	27,215,834	31,643,451	
Sunshine Packaging Lanka Ltd.			
Hatton National Bank PLC	17,949,576	16,361,483	N/a
	17,949,576	16,361,483	
<b>Waltrim Energy Ltd.</b> Nation Trust Bank	9,819,814	_	Corporate guarantee by Sunshine Energy (Pvt) Ltd.
	9,819,814	_	5,
Waltrim Hydropower (Pvt) Ltd. Hatton National Bank PLC	327,104	6,842,020	N/a
	327,104	6,842,020	
Upper Waltrim Hydropower (Pvt) Ltd.			
DFCC Bank PLC	2,178,764	_	N/a
	2,178,764	_	
Elgin Hydropower (Private) Ltd.			
DFCC Bank PLC	9,048,733	_	N/a
	9,048,733	_	
Sky Solar (Pvt) Ltd.			
NDB Bank PLC	18,953,033	_	N/a
	18,953,033		
Total	1.163.836.455	826.769.498	

## **33. CAPITAL AND RESERVES**

## Accounting policy —

#### Ordinary shares

Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity. Income tax relating to transaction costs of an equity transaction is accounted for in accordance with LKAS 12.

# Repurchase and reissue of ordinary shares (treasury shares)

When shares recognised as equity are repurchased, the amount of the consideration paid, which includes directly attributable costs, is recognised as a deduction from equity. Repurchased shares are classified as treasury shares and are presented in the treasury share reserve. When treasury shares are sold or reissued subsequently, the amount received is recognised as an increase in equity and the resulting surplus or deficit on the transaction is presented within share premium.

### **33.1 STATED CAPITAL**

		Number of shares		Va	lue
As at 31 March	Notes	2020	2019	2020 Rs.	2019 Rs.
Balance at the beginning		149,554,103	136,492,280	1,641,715,247	798,504,357
Scrip dividend	33.1.A	_	1,138,746	_	68,210,885
Private placement	33.1.B	_	11,923,077	_	775,000,005
Balance as at 31 March		149,554,103	149,554,103	1,641,715,247	1,641,715,247

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per individual present at meetings of the shareholders or one vote per share in the case of a poll.

### **ISSUE OF ORDINARY SHARES**

**33.1.A** On 28 June 2018, an ordinary resolution was passed at the Annual General Meeting of shareholders to approve the issue of ordinary shares of 1,138,746 in the form of scrip dividends for a value of Rs. 68,210,885.

**33.1.B** On 28 June 2018, a special resolution was passed at Extraordinary General Meeting of the shareholders to approve the issue of ordinary shares of 11,923,077 in the form of a private placement to SBI Ven Holdings Pte. Ltd. for a value of Rs. 775,000,005.

The following table summarises the information relating to each of the Group's subsidiaries that has material NCI, before any intra-group eliminations:

31 March 2020	Estate Management Services (Pvt) Ltd. Rs.	Watawala Plantations PLC Rs.	Watawala Tea Ceylon Ltd. Rs.	Waltrim Energy Ltd. Rs.	Watawala Dairy Ltd. Rs.	
NCI percentage (%)	40	55	40	42	55	
Non-current assets	7,370,241,153	5,776,728,000	227,202,217	834,645,067	2,368,957,749	
Current assets	1,659,445,110	5,776,728,000	1,473,186,680	119,170,649	90,602,376	
Non-current liabilities	_	(1,120,599,000)	(60,295,800)	_	(90,602,376)	
Current liabilities	(21,247,329)	(520,669,000)	(375,087,030)	(86,540,800)	(479,984,133)	
Net assets	9,008,438,934	9,912,188,000	1,265,006,066	867,274,916	1,888,973,616	
Net assets attributable to NCI	3,603,375,574	5,496,902,977	506,002,427	367,837,310	1,047,549,208	
Revenue	_	2,743,634,000	5,448,416,504	-	584,087,228	
Profit	177,641,541	985,081,000	297,035,929	78,798	(165,655,234)	
Other comprehensive income	254,437,964	(20,265,000)	7,378,774		(193,811)	
Total comprehensive income	432,079,505	964,816,000	304,414,703	78,798	(165,849,045)	
Profit allocated to NCI	71,056,617	546,286,519	118,814,372	33,421	(91,865,767)	
OCI allocated to NCI	101,775,186	(11,238,158)	2,951,510	_	(107,480)	
Cash flows from operating activities	(41,980,897)	1,058,975,000	309,300,049	(42,409,163)	(134,633,954)	
Cash flows from investment activities	1,672,852,089	(769,667,000)	(453,225)	171,995	(39,511,409)	
Cash flows from financing activities	(2,984,016)	(401,023,000)	(135,459,974)	20,000,000	167,193,583	
Net increase/(decrease) in cash and cash equivalents	1,627,887,176	(111,715,000)	173,386,851	(22,237,168)	(6,951,780)	

### **33.2 NATURE AND PURPOSE OF RESERVES**

### **RESERVE ON EXCHANGE GAIN OR LOSS**

The translation reserve comprises all foreign currency differences arising from the translation of the financial statements of foreign operations, as well as the effective portion of any foreign currency differences arising from hedges of a net investment in a foreign operation.

#### **FAIR VALUE RESERVE**

The fair value reserve comprises:

- $\,-\,$  the cumulative net change in the fair value of equity securities designated at FVOCI; and
- the cumulative net change in fair value of debt securities at FVOCI until the assets are derecognised or reclassified. This amount is reduced by the amount of loss allowance.

### **GENERAL RESERVE**

This reserve has been allocated for the purpose of future distribution.

# **33.3 NON-CONTROLLING INTERESTS**

See accounting policies in Note 6.1.

Total	Intra-group elimination Rs.	Sky Solar (Pvt) Ltd. Rs.	Sunshine Energy (Pvt) Ltd. Rs.	Elgin Hydropower (Pvt) Ltd. Rs.	Upper Waltrim Hydropower (Pvt) Ltd. Rs.	Waltrim Hydropower (Pvt) Ltd. Rs.	
		30	30	42	42	42	
		190,647,813	614,305,751	712,797,825	565,332,599	381,925,524	
		10,006,009	300,819,090	39,711,213	74,889,011	79,635,270	
		(8,962,220)	_	(321,377,186)	(253,652,677)	(13,151,313)	
		(61,908,673)	(5,640,942)	(180,871,746)	(112,134,525)	(87,128,055)	
		129,782,929	909,483,899	250,260,106	274,434,408	361,281,426	
4,035,566,113	(7,673,650,407)	38,934,879	272,845,170	106,142,819	116,395,865	153,230,291	
		23,466,439	_	82,137,700	125,038,062	82,120,494	
		971,488	11,953,830	(23,795,137)	(3,957,672)	6,784,742	
		-	_	(493,459)	(358,756)	(322,598)	
		971,488	11,953,830	(24,288,596)	(4,316,428)	6,462,144	
685,591,623	46,282,053	291,446	3,586,149	(10,092,231)	(1,678,567)	2,877,613	
(3,238,425)	(96,121,209)	_	-	(209,291)	(152,159)	(136,823)	
		26,616,781	(96,571,490)	84,679,024	90,757,851	(8,636,182)	
		(79,133,105)	(141,771,406)	(32,969,688)	(9,426,450)	(220,561)	
		36,397,500	339,301,465	(67,906,124)	(91,588,803)	21,403,497	
		(16,118,824)	100,958,569	(16,196,788)	(10,257,402)	12,546,754	

31 March 2019	Estate Management Services (Pvt) Ltd. Rs.	Watawala Plantations PLC Rs.	Hatton Plantations PLC Rs.	Watawala Tea Ceylon Ltd. Rs.	
NCI percentage (%)	40	55	54.61	40	
Non-current assets	8,554,700,169	5,988,934,000	2,547,562,000	221,893,944	
Current assets	27,362,048	713,476,000	875,139,312	1,426,002,880	
Non-current liabilities	_	(2,049,537,600)	(1,427,310,000)	(47,209,871)	
Current liabilities	(5,702,789)	(730,396,400)	(431,705,000)	(551,345,581)	
Net assets	8,576,359,428	3,922,476,000	1,563,686,312	1,049,341,373	
Net assets attributable to NCI	3,430,543,771	2,175,405,190	853,929,095	419,736,549	
Revenue	_	3,081,760,000	4,039,996,000	5,859,499,638	
Profit	708,076,483	762,976,000	(112,589,000)	488,937,994	
OCI	1,251,287	(23,090,000)	(216,212,000)	(2,509,347)	
Total comprehensive income	709,327,770	739,886,000	(328,801,000)	486,428,647	
Profit allocated to NCI	283,230,593	423,146,490	(61,484,853)	195,575,198	
OCI allocated to NCI	500,515	(12,805,714)	(118,073,373)	(1,003,739)	
Cash flows from operating activities	(821,472)	1,197,405,279	127,462,668	549,118,380	
Cash flows from investment activities	723,419,376	(712,352,528)	(27,489,000)	(34,280,158)	
Cash flows from financing activities	(787,271,697)	(535,480,751)	(170,242,668)	(452,625,026)	
Net increase/(decrease) in cash and cash equivalents	(64,673,793)	(50,428,000)	(70,269,000)	62,213,196	

# **34. LOANS AND BORROWINGS**

# Accounting policy —

The accounting policy for loans and borrowings has been given in Note 18.

# **Borrowing costs**

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets which are assets that necessary take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Capitalisation of borrowing costs commences when it incurs expenditure for the asset, it incurs borrowing costs and it undertakes activities that are necessary to prepare the asset for their intended use or sell. It ceases capitalisation when substantially all the activities necessary to prepare the qualifying asset for its intended use are completed. Capitalisation of borrowing costs shall be suspended, if it suspends active development of a qualifying asset.

Group borrows funds generally and uses them for qualifying assets such as immature plantations of tea, rubber and palm oil. The Group determines the amount of borrowing costs eligible for capitalisation by applying a capitalisation rate to the expenditure on the above biological assets. For this purpose Group uses weighted average of the borrowing costs applicable to the general borrowings.

All other borrowing costs are recognised in Statement of Profit or Loss in the period in which they are incurred. Investment income earned on the temporary investment of specific borrowings, pending their expenditure on qualifying assets is deducted from the borrowing cost eligible for capitalisation.

Total	Intra-group elimination	Elgin Hydropower (Pvt) Ltd.	Upper Waltrim Hydropower (Pvt) Ltd.	Waltrim Hydropower (Pvt) Ltd.	Watawala Dairy Ltd.	Waltrim Energy Ltd.	
Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	
					===		
		39	39.37	40	70	39.37	
		713,380,656	580,426,734	406,451,172	2,418,872,815	823,924,538	
		25,458,326	59,190,835	25,030,356	101,856,833	43,837,960	
		(361,000,000)	(286,440,853)	(14,453,405)	(1,223,595,435)	_	
		(103,290,279)	(74,425,880)	(62,208,841)	(531,822,023)	(566,380)	
		274,548,703	278,750,836	354,819,282	765,312,190	867,196,118	
3,476,651,011	(4,635,910,683)	108,089,824	109,744,204	141,040,665	532,657,285	341,415,112	
		11,006,848	225,505,848	114,542,463	493,300,743	_	
		(3,857,622)	59,003,542	28,928,672	(234,624,000)	47,979,887	
		-	100,354	(70,560)	(4,449,943)	_	
		(3,857,622)	59,103,896	28,858,112	(239,073,943)	47,979,887	
498,650,100	(230,618,800)	(1,518,746)	23,229,694	11,499,147	(163,298,304)	18,889,682	
(131,053,969)	3,414,041	-	39,509	(28,048)	(3,097,160)	-	
		23,102,403	193,442,277	91,045,159	(60,386,091)	36,410,412	
		(201,872,417)	(4,723,636)	(3,621,838)	(347,744,494)	(101,649,838)	
		174,201,893	(167,682,774)	(85,887,837)	311,309,249	69,712,195	
		(4,568,121)	21,035,867	1,535,484	(96,821,337)	4,472,769	

### **LEASES**

The Group has applied SLFRS 16 for the first time on 1 April 2019 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under LKAS 17 and IFRIC 4. The details of accounting policies under LKAS 17 and IFRIC 4 are disclosed separately.

#### POLICY APPLICABLE FROM 1 APRIL 2019

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group uses the definition of a lease in SLFRS 16.

This policy is applied to contracts entered into, on or after 1 April 2019.

## A. AS A LESSEE

At commencement or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of its relative stand-alone prices. However, for the leases of property the Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets that do not meet the definition of investment property in 'property, plant and equipment' and lease liabilities in 'loans and borrowings' in the statement of financial position.

### SHORT-TERM LEASES AND LEASES OF LOW-VALUE ASSETS

The Group has elected not to recognise right-of-use assets and lease liabilities for leases of low-value assets and short-term leases, including IT equipment. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

#### B. AS A LESSOR

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative standalone prices.

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sub-lease separately. It assesses the lease classification of a sub-lease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group applies the exemption described above, then it classifies the sub-lease as an operating lease.

If an arrangement contains lease and non-lease components, then the Group applies SLFRS 15 to allocate the consideration in the contract.

The Group applies the derecognition and impairment requirements in SLFRS 9 to the net investment in the lease. The Group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

The Group recognises lease payments received under operating leases as income on a straight line basis over the lease term as part of "other revenue".

Generally, the accounting policies applicable to the Group as a lessor in the comparative period were not different from SLFRS 16 except for the classification of the sub-lease entered into during current reporting period that resulted in a finance lease classification.

#### POLICY APPLICABLE PRIOR TO 1 APRIL 2019

### DETERMINING WHETHER AN ARRANGEMENT CONTAINS A LEASE

At inception of an arrangement, the Group determines whether the arrangement is or contains a lease.

At inception or on reassessment of an arrangement that contains a lease, the Group separates payments and other consideration required by the arrangement into those for the lease and those for other elements on the basis of their relative fair values. If the Group concludes for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognised at an amount equal to the fair value of the underlying asset; subsequently, the liability is reduced as payments are made and an imputed finance cost on the liability is recognised using the Group's incremental borrowing rate.

#### **LEASED ASSETS**

Leases of property, plant and equipment that transfer to the Group substantially all of the risks and rewards of ownership are classified as finance leases. The leased assets are measured initially at an amount equal to the lower of their fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the assets are accounted for in accordance with the accounting policy applicable to that asset.

Assets held under other leases are classified as operating leases and are not recognised in the Group's Statement of Financial Position.

# LEASE PAYMENTS

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease. Contingent rents, if any, are recognised as revenue in the period in which they are earned.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

		GR	OUP	COMPANY		
For the year ended 31 March	Notes	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Amount repayable after one year						
Loans	34.1	1,957,813,973	2,983,653,296	924,929,118	1,235,793,320	
SLSPC/JEDB lease creditors	34.2	242,897,000	314,640,000	_	_	
Lease liabilities (2019: finance lease obligations)	34.3	111,135,671	1,628,286	14,071,702	_	
		2,311,846,644	3,299,921,582	939,000,820	1,235,793,320	
Amount repayable within one year						
Loans	34.1	2,856,478,741	1,101,542,471	1,973,519,306	429,114,709	
SLSPC/JEDB lease creditors	34.2	1,078,000	7,270,000	_	_	
Lease liabilities (2019: finance lease obligations)	34.3	114,342,954	4,228,377	12,754,472	_	
		2,971,899,695	1,113,040,848	1,986,273,778	429,114,709	
		5,283,746,339	4,412,962,430	2,925,274,598	1,664,908,029	

#### **34.1 LOANS**

	GR	OUP	COMPANY				
For the year ended 31 March	2020	2019	2020	2019			
	Rs.	Rs.	Rs.	Rs.			
Balance as at 1 April	4,085,195,767	4,043,984,840	1,664,908,029	1,400,000,000			
Add: Loans obtained during the year	3,575,138,157	3,173,460,541	1,580,000,000	1,550,112,500			
Fair value adjustment	51,050,091	203,742,135	51,050,091	203,742,135			
Add: Accrued interest	32,578,055	36,053,394	32,439,698	36,053,394			
Less: Repayment during the year							
	(2,810,824,356)	(3,372,045,143)	(429,949,394)	(1,525,000,000)			
Less: Adjustment related disposal of a subsidiary (Note 24.2)	(118,845,000)	_	_	_			
Balance as at 31 March	4,814,292,714	4,085,195,767	2,898,448,424	1,664,908,029			
Total amount repayable within one year	2,856,478,741	1,101,542,471	1,973,519,306	429,114,709			
Total amount repayable after one year	1,957,813,973	2,983,653,296	924,929,118	1,235,793,320			

### 34.2 SLSPC/JEDB LEASE CREDITORS

	GR	OUP	COMPANY		
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Balance as at 1 April	516,423,000	536,743,000	-	_	
Recognition of lease creditor on initial application of SLFRS 16 (Note 7.4)	116,012,000	_	_	_	
Adjustment of interest in suspense (Note 34.2.1)	(70,755,000)	_	_	_	
Interest charges	35,511,000	_	_	_	
Repayment during the year	(37,791,000)	(20,320,000)	_	_	
Less: Adjustment related disposal of a subsidiary (34.2.2)	(315,425,000)		_	_	
Balance as at 31 March	243,975,000	516,423,000	_	_	
Transfer	_	_	_	_	
Interest in suspense	_	(194,513,000)	_	_	
Net lease obligation	243,975,000	321,910,000	_	_	
Amount repayable within one year	1,078,000	7,270,000	_	_	
Amount repayable after one year	242,897,000	314,640,000	_	_	

The annual lease series of payments payable by the Company with effect from 18 June 1996 in respect of these estates is Rs. 20.32 Mn. (basic lease series of payments) plus an amount to reflect inflation during the previous year determined by multiplying Rs. 20.32 Mn. by gross domestic product (GDP) deflator of the preceding year. However as per the agreement entered into with the Ministry of Plantations the application of GDP deflator has been suspended for five years commencing from 18 June 2003, resulting in a fixed lease payment of Rs. 29.04 Mn. In September 2010, as per the Cabinet decision the regional plantation companies were requested to revert back to the original method of calculating lease rentals by applying the GDP deflator of the preceding year. The gross liability to the lessor represents the total basic lease series payable by the Company for the remaining term of the lease. The net liability to the lessor is the present value of annual basic lease series of payments over the remaining tenure of the lease. The discount rate used is 4% p.a.

The Group has applied SLFRS 16 with a date of initial application of 1 April 2019. As a result the Group has changed its accounting policy for leases as detailed in Note 7 of accounting policies detailed in this Financial Statements.

- **34.2.1** The interest in suspense as at 1 April 2019 amounting to Rs. 71 Mn. has been set-off with the gross lease liability when recognising the lease liability on lease hold land right.
- **34.2.2** As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. The lease creditor balance as at the date of disposal amounting to Rs. 315 Mn. has been derecognised during the year.

### **34.3 LEASE LIABILITIES**

	GRO	OUP	COMPANY		
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Balance as at 1 April	6,448,680	12,798,114	_	_	
Recognition of lease creditor on initial application of SLFRS 16 (Note 7.4)	350,681,311	_	38,205,797	_	
Derecognition during the year	(9,137,103)	_	_	_	
Interest charges	31,469,147	_	3,643,177	_	
Repayment during the year	(153,856,668)	(6,349,434)	(15,022,800)	_	
Balance as at 31 March	225,605,367	6,448,680	26,826,174	_	
Interest in suspense	(126,742)	(592,017)	_	_	
Net lease obligation	225,478,625	5,856,663	26,826,174	_	
Amount repayable within one year	114,342,954	4,228,377	12,754,472	_	
Amount repayable after one year	111,135,671	1,628,286	14,071,702	_	
Lease liabilities previously classified as finance leases under LKAS 17	8,474,824	5,586,663	_	_	
Lease liabilities arising from recognition of right-of-use assets under SLFRS 16	460,978,801	_	26,826,174	_	

#### LEASE LIABILITY - SLFRS 16

As explained in Note 7 to the Financial Statements, the Group/Company has initially applied SLFRS 16 using the modified retrospective approach and therefore the comparative information has not been restated and continues to be reported under LKAS 17 and IFRIC 4.

When measuring lease liabilities for leases that were classified as operating leases, the Company/Group discounted lease payments using its incremental borrowing rate at 1 April 2019. The weighted average rate applied is 14%.

The Company entered into a lease agreement for the lease of an office building for a period of two years on 31 March 2020 and further extended for another two years ending 31 March 2022. Previously this lease was classified as operating leases under LKAS 17.

Information about leases for which the Company/Group is a lessee is presented below:

#### LEASES AS LESSEE

The Group leases warehouses, office building and outlets. The leases typically run for a period of five years, with an option to renew the lease after that date. Lease payments are renegotiated every five years to reflect market rentals. Some leases provide for additional rent payments that are based on changes in local price indices. For certain leases, the Group is restricted from entering into any sub-lease arrangements.

The warehouses, office building and outlets were entered into many years ago as combined leases of land and buildings. Previously, these leases were classified as operating leases under LKAS 17.

The Group leases production equipment under a number of leases, which were classified as finance leases under LKAS 17. See Note 34.3.

The Group leases IT equipment with contract terms of one to three years. These leases are short term and/or leases of low-value items. The Group has elected not to recognise right-of-use assets and lease liabilities for these leases.

### **34.3.1 RIGHT-OF-USE ASSETS**

Right-of-use assets related to leased properties are presented as property, plant and equipment.

		GRO	OUP	COM	PANY
For the year ended 31 March		Building and lease hold land	Total	Building	Total
	Note	Rs.	Rs.	Rs.	Rs.
Balance at 1 April 2019		911,711,578	911,711,578	38,205,797	38,205,797
Depreciation for the year	19.1	(117,048,253)	(117,048,253)	(12,735,266)	(12,735,266)
Balance at 31 March 2020		794,663,325	794,663,325	25,470,531	25,470,531

## 34.3.2 AMOUNTS RECOGNISED IN PROFIT OR LOSS

	GROUP	COMPANY
For the year ended 31 March 2020 – Leases under SLFRS 16	2020 Rs.	2020 Rs.
Interest on lease liabilities	31,469,147	3,643,177
Interest charges on SLSPC/JEDB lease creditors	35,511,000	_
Depreciation of right-of-use assets	127,331,253	12,735,266
Amortisation of Leasehold right to land of JEDB/SLSPC estates	10,283,000	_
	204,594,400	16,378,443

	GROUP	COMPANY
For the year ended 31 March 2019 – Operating leases under LKAS 17	2019	2019
	Rs.	Rs.
Lagor evenes	61.770.210	15,022,800
Lease expense	61,770,210	15,022,800
	61,770,210	15,022,800

# 34.3.3 AMOUNTS RECOGNISED IN STATEMENT OF CASH FLOWS

The Company/Group has classified:

- cash payments for the principal portion of lease payments as financing activities;
- cash payments for the interest portion as operating activities consistent with the presentation of interest payments chosen by the Company/Group
- short-term lease payments and payments for leases of low-value assets as operating activities.

The Company/Group has not restated the comparative information.

	GROUP	COMPANY
	2020 Rs.	2020 Rs.
Total cash outflow for leases	(156,136,668)	(15,022,800)
	(156,136,668)	(15,022,800)

## 34.3.4 FUTURE COMMITMENTS ON OPERATING LEASES - LEASES AS LESSEE UNDER LKAS 17

The following table set out the future lease commitments on operating leases as a lessee, showing the undiscounted lease payments to be paid after the reporting date.

	GROUP	COMPANY
	2019 Rs.	2019 Rs.
Less than one year	64,699,664	15,473,484
Between one and five years	175,708,410	16,415,819
Total operating lease commitments	240,408,074	31,889,303

# 34.3.5 LEASES AS LESSOR

The Group leases out it's investment property consisting of its own commercial properties. All leases are classified as operating leases from a lessor perspective with the exception of a sublease which the Group has classified as a finance sublease.

#### FINANCE LEASE

The Group has not sub leased any right of use asset – property, plant and equipment.

During 2020, the Group has no gain on derecognition of the right-of-use asset.

# **34.4 TERM LOANS**

			2020			
Company/Lender	Year	Repayable within one year Rs.	Repayable after one year Rs.	Balance as at 31 March 2020 Rs.	Repayable within one year Rs.	
Sunshine Holdings PLC						
Standard Chartered Bank Ltd.	2018	439,152,728	924,929,118	1,364,081,846	429,114,709	
	2020	1,534,366,578	_	1,534,366,578	_	
		1,973,519,306	924,929,118	2,898,448,424	429,114,709	
		1,973,519,306	924,929,118	2,898,448,424	429,114,709	
Waterwale Diseated on a DLC		1,3 / 0,0 13,0 00	32 1,323,110	2,030, 110, 12 1	.23,11 .,, 03	
<b>Watawala Plantations PLC</b> Hatton National Bank PLC	2014	31,249,000	31,248,002	62,497,002	31,250,000	
		31,249,000	31,248,002	62,497,002	31,250,000	
Tea Board	2019	5,073,000	_	5,073,000	2,640,000	
Peoples' Bank	2019	62,400,000	177,200,000	239,600,000	_	
		67,473,000	177,200,000	244,673,000	2,640,000	
		98,722,000	208,448,002	307,170,002	33,890,000	
<b>Hatton Plantations PLC</b> Seylan Bank PLC	2015	-	-	_	62,000,000	
		_	_	_	62,000,000	
Tea Board	2017				10,020,000	
	2018				24,257,000	
		_	_	_	34,277,000	
		_	_	_	96,277,000	
<b>Watawala Dairy Limited</b> Hatton National Bank PLC	2017	-	0	-	60,000,000	
	2017	2,264,000	4,298,000	6,562,000	393,000	
		2,264,000	4,298,000	6,562,000	60,393,000	
State Bank of India	2018	90,000,000	360,000,000	450,000,000	45,000,000	
		90,000,000	360,000,000	450,000,000	45,000,000	
Peoples' Bank	2018	_	-	_	5,200,000	
		_	_	_	5,200,000	

2019				
Repayable after one year Rs.	Balance as at 31 March 2019 Rs.	Purpose	Repayment terms	Security
1,235,793,320	1,664,908,029	Acquisition of TATA	One year grace period followed by initial payment of USD 1,140,000 and 15 equal quarterly repayments of USD 534,000 each.	Corporate guarantee for USD 9,150,000 from Sunshine Healthcare Lanka Limited together with supporting Board resolution.
_	_	To acquire 50% stake in new entity	60 days	Cash lien of Rs. 2 Bn.
1,235,793,320	1,664,908,029			
1,235,793,320	1,664,908,029			
62,500,000	93,750,000	To finance re-planting of plantation	96 equal monthly instalments commencing from April 2014	N/a
62,500,000	93,750,000			
882,000	3,522,000	For working capital financing	10 equal monthly instalments commencing from December 2019	N/a
_	_	To finance the import of cattle for Watawala Dairy Ltd.	To be paid in 48 equal annual instalments of Rs. 5.2 Mn. after 12 months grace period	Corporate guarantee from Watawala Plantations PLC
882,000	3,522,000			
63,382,000	97,272,000			
46,370,000	108,370,000	Working capital/factory development	60 equal monthly instalments commencing from December 2015	N/a
46,370,000	108,370,000			
3,347,000	13,367,000	Working capital financing	36 equal monthly instalments commencing from August 2017	N/a
824,000	25,081,000	Working capital financing	36 equal monthly instalments commencing from October 2016	N/a
4,171,000	38,448,000			
50,541,000	146,818,000			
300,000,000	360,000,000	Construction of dairy farm	12 biannual instalment after 18 months grace period	Project assets and corporate guarantee from Watawala Plantations PLC
8,141,000	8,534,000	Purchase of lorry	60 equal monthly instalments commencing from November 2017	Ownership of lorry
308,141,000	368,534,000			
495,000,000 495,000,000	540,000,000	Construction of dairy farm	12 biannual instalment after two year grace period	Project assets and corporate guarantee from Watawala Plantations PLC
244,800,000	250,000,000	To finance the import of cattles for Watawala Dairy Ltd.	48 monthly instalments after 12 months grace period	
244,800,000	250,000,000			
1,047,941,000	1,158,534,000			

			2020			
Company/Lender	Year	Repayable within one year Rs.	Repayable after one year Rs.	Balance as at 31 March 2020 Rs.	Repayable within one year Rs.	
Sunshine Healthcare Lanka Limited						
National Development Bank PLC		120,000,000	-	120,000,000	_	
		12,668,086	_	12,668,086	_	
		132,668,086	_	132,668,086	_	
Hatton National Bank PLC		190,476,964	_	190,476,964	54,993,259	
		190,476,964	_	190,476,964	54,993,259	
MCB Bank Ltd.		76,895,350	-	76,895,350	237,694,868	
		76,895,350	_	76,895,350	237,694,868	
Standard Chartered Bank Ltd.		35,335,671	_	35,335,671	_	
		35,335,671	_	35,335,671	_	
Seylan Bank PLC		57,459,000	_	57,459,000	_	
		57,459,000	_	57,459,000		
		492,835,071	_	492,835,071	292,688,127	
<b>Waltrim Hydropower (Pvt) Ltd.</b> Hatton National Bank PLC	2011	-	-	-	37,975,627	
MCB Bank Ltd.		70,000,000	_	70,000,000	_	
		70,000,000	0	70,000,000	37,975,627	
Upper Waltrim Hydropower (Private) Limited DFCC Bank PLC	2017	70 000 000	170 000 000	200 000 076	70,000,008	
DPCC Bdrik PLC	2017	70,000,008	139,999,968	209,999,976	70,000,008	
		70,000,008	139,999,968	209,999,976	70,000,008	
<b>Elgin Hydropower (Pvt) Limited</b> DFCC Bank PLC	2017	39,000,000	320,138,885	359,138,885	26,000,000	
		39,000,000	320,138,885	359,138,885	26,000,000	
Sky Solar (Pvt) Ltd.		, ,	, - 2,000	, : 2,220	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Hatton National Bank PLC	2019	_	_	_	5,004,000	
	2013	_	_	_	5,004,000	
Malheim France (D. 1) 1 1 1					3,551,550	
<b>Waltrim Energy (Pvt) Ltd.</b> Nations Trust Bank PLC	2019	20,138,356	_	20,138,356	_	
		20,138,356	_	20,138,356	_	

There are no violations on loan covenants during the year.

2019				
Repayable after one year Rs.	Balance as at 31 March 2019 Rs.	Purpose	Repayment terms	Security
_	-	Working capital financing	Within 120 days	Primary concurrent mortgage bond over stocks and book debts for Rs. 200 Mn.
_	_			
_	54,993,259	Working capital financing	Loans to be settled with sales proceeds	A. Documents of tittle/Duly accepted usance drafts B. Indemnity of the Company
_	54,993,259			
_	237,694,868	Working capital financing	Within 150 days	Concurrent mortgage over stocks and trade and book debts for Rs. 150 Mn.
_	237,694,868			
_	_	Working capital financing	90 dates from the date of grant	Unsecured
_	_			
_	_	Working capital financing	145 days (inclusive of usance period)	Unsecured
_	_			
_	292,688,127			
-	37,975,627		Eight years inclusive of an initial grace period of 24 months from the date of first disbursement.	Primary on current mortgage bond for Rs. 290 Mn. over the sublease right over the project property and structure to be constructed/machinery to be installed therein
-	-	For the working capital requirements	Upon the grant of Rs. 100 Mn. Term loan by mortgaging the Hydropower assets	Fixed deposit of Rs. 100 Mn. of Sunshine Energy (Pvt) Ltd.
0	37,975,627			
209,999,976	279,999,984	For the construction of the Elgin Hydropower plant	Eight years inclusive of an initial grace period of 24 months from the date of first disbursement.	Corporate Guarantee of the Sunshine Holdings PLC
209,999,976	279,999,984			
361,000,000	387,000,000	For the construction of the Elgin Hydropower plant	72 equal instalments after a grace period of 12 months from the date of first disbursement.	Machineries – Rs. 260 Mn. Share mortgage – Rs. 130 Mn.
361,000,000	387,000,000			
14,996,000 14,996,000	20,000,000			N/a
14,550,000	20,000,000			
_	_	For the working capital requirements	Within three months Short-term revolving loan	Corporate guarantee from Sunshine Energy (Pvt) Ltd.
_	_			

### **35. EMPLOYEE BENEFITS**

## Accounting policy –

#### **Defined contribution plans**

Obligations for contributions to defined contribution plans are expensed as the related service is provided. Employees' Provident Fund and Employees' Trust Fund is a post-employment benefit plan under which an entity pays fixed contribution into a separate entity and will have no legal or constructive obligation to pay further amounts.

All the employees who are eligible for Employees' Provident Fund and Employees' Trust Fund are covered by relevant contribution funds in line with the respective statutes. Employer's contribution to the defined contribution plans are recognised as an expense in the Statement of Comprehensive Income when incurred.

The Group contributes 12% and 3% of gross emoluments to employees as Provident Fund and Trust Fund contribution respectively. All employees of the Group are members of the Employees' Provident Fund, Estate Staff Provident Society or Ceylon Planters' Provident Fund.

### Defined benefit plans

The liability recognised in the Statement of Financial Position in respect of defined benefit plan is the present value of the defined benefit obligation at the reporting date. Benefits falling due more than 12 months after the reporting date are discounted to present value. The defined benefit obligation is calculated annually by Independent Actuaries using Projected Unit Credit (PUC) method as recommended by LKAS 19 – "Employee Benefits".

- Actuarial gains and losses in the period in which they occur have been recognised in the Statement of Other Comprehensive Income.
- $\bullet \ \ \, \text{The Gratuity liability is not externally funded}.$

Gratuity liability is computed from the first year of service for all employees in conformity with Sri Lanka Accounting Standards 19 – "Employee Benefit".

However, under the Payment of Gratuity Act No. 12 of 1983, the liability to an employee arises only on completion of five years of continued service.

The Company is liable to pay gratuity in terms of the relevant statute.

#### Actuarial gains and losses

The remeasurements of the net defined benefit liability, which comprise actuarial gains and losses are recognised in Other Comprehensive Income.

### Short-term benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

	GR	OUP	COMPANY		
	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Employees' Provident Fund					
Employers' contribution	140,577,504	318,126,629	21,714,292	20,072,533	
Employees' contribution	100,838,575	212,084,419	14,476,195	13,381,689	
Employees' Trust Fund	42,791,970	74,896,548	4,852,529	4,516,305	

		GR	OUP	COMPANY		
As at 31 March	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Present value of defined benefit obligations	35.1	559,458,926	1,499,417,004	96,712,325	87,068,695	

# 35.1 MOVEMENT IN THE PRESENT VALUE OF DEFINED BENEFIT OBLIGATIONS (PVDBO)

		GRO	OUP	COM	PANY
	Note	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Liability for defined benefit obligation at 1 April		1,499,417,004	1,062,640,865	87,068,695	78,399,096
Staff transfers		_	3,051,198	233,410	_
Adjustment related to disposal of a subsidiary	35.2	(1,000,284,000)	_	_	_
		499,138,004	1,065,692,063	87,302,105	78,399,096
Included in profit or loss					
Current service cost		56,341,464	127,084,280	6,072,338	5,947,204
Interest cost		54,132,146	167,903,008	8,802,544	8,462,105
		110,473,610	294,987,288	14,874,882	14,409,309
Included in OCI					
Actuarial (gains)/losses on PVDBO		7,926,899	291,058,626	(2,266,758)	2,351,050
		7,926,899	291,058,626	(2,266,758)	2,351,050
Benefits paid		(58,074,587)	(152,320,973)	(3,197,904)	(8,090,760)
Liability for defined benefit obligation at 31 March		559,458,926	1,499,417,004	96,712,325	87,068,695

### 35.2. DISPOSAL OF A SUBSIDIARY

As described in Note 24.4, the Group has disposed the Subsidiary namely Hatton Plantations PLC during the year. Accordingly, the Provision for employees' end of service indemnity at the time of disposal amounting Rs. 1000 Mn. has been derecognised during the year.

### **ACTUARIAL ASSUMPTIONS**

The following were the principal actuarial assumptions at the reporting date (expressed as weighted averages):

	Intere	st rate	Salary incr	rement rate	Staff turnover rate	
	2020 %	2019 %	2020 %	2019 %	2020 %	2019 %
Sunshine Holding PLC – Company	10.5	12	8.6	11	15	16
Watawala Plantations PLC	10.5	10.0	_	_	10	10
- estate workers (every three years)			25.0	25		
- estate staff (every three years)			25.0	25		
estate management and head office staff (every year)			7.5	7.5		
Watawala Tea Ceylon Limited	10.5	11.5	8.8	16.5	18	18
Sunshine Packaging Lanka Limited	_	_	_	_	_	_
Waltrim Hydropower (Pvt) Ltd.	10.5	11	10.7	10	68	20.0
Upper Waltrim Hydropower (Pvt) Ltd.	10.5	11	10.0	9	28	13.0
Elgin Hydro Power (Pvt) Ltd.	10.5	_	10.4	_	0	_
Sunshine Healthcare Lanka Limited	10.5	11	9.5	10	23	20
Healthguard Pharmacy Ltd.	10.5	11	7.9	9	21	26

 $The \ retiring \ age for the \ Group \ (except for \ Watawala \ Plantations \ PLC) \ is \ 55 \ years. \ The \ retiring \ age for \ Watawala \ Plantations \ PLC \ is \ 60 \ years.$ 

The Board of Directors are of the view that the COVID-19 outbreak will not have significant impact on the salary cost and increments in the future. Accordingly, the same increment rate as last year has been considered for gratuity computation.

# SENSITIVITY ANALYSIS

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below:

	GRO	OUP	COMPANY		
As at 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
1% increase in discount rate	532,750,974	1,477,185,890	95,034,372	85,571,151	
1% decrease in discount rate	590,522,684	1,526,151,647	98,495,388	88,655,573	
1% increase in salary increment rate	579,089,010	1,517,315,035	98,510,486	88,655,573	
1% decrease in salary increment rate	541,995,330	1,484,479,374	94,990,535	85,544,713	

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

#### **36. DEFERRED INCOME AND CAPITAL GRANTS**

## Accounting policy —

#### Government grants

The Government grants relating to the purchase of property, plant and equipment and biological assets are measured at cost less any accumulated depreciation and any accumulated impairment losses, are recognised initially as deferred income at fair value when there is a reasonable assurance that they will be received and the Group will comply with the conditions associated with the grant and are then recognised in Statement of Profit or Loss as other income on a straight line basis over the expected lives of the related assets.

The grants that compensate the Group expenses or losses already incurred are recognised in Statement of Profit or Loss as other income of the period in which it becomes receivable and when the expenses are recognised.

		GROUP
	20 F	200 2019 Rs. Rs.
Balance as at 1 April	320,693,00	377,516,000
Received during the year	-	-   -
Adjustment related to disposal during the year (Note 36.1)	(127,588,00	00) –
Amortised during the year	(50,555,00	(56,823,000)
Balance as at 31 March	142,550,00	320,693,000

# **36.1 DISPOSAL OF SUBSIDIARY**

As described in Note 24.4, the Group has disposed the subsidiary namely Hatton Plantations PLC during the year. Accordingly, the deferred income at the time of disposal amounting Rs. 128 Mn. has been derecognised during the year.

Funds have been received by Watawala Plantations PLC, a subsidiary of the Company, from the Plantation Human Development Trust (PHDT) and Ministry of Estate Infrastructure for Workers' welfare facilities including re-roofing of line rooms, latrines, water supply, sanitation, etc. The Grants received from the Ministry of Estate Infrastructure for construction of creches, farm roads and community centres, are also included above. The amounts spent have been included under the relevant classification of tangible fixed assets and the grant received is shown above. The Capital Grants are amortized on a straight-line basis over the useful life of the respective asset.

Funds had been received by Watawala Dairy Limited, a subsidiary of the Company from the Ministry of Rural Development Affairs for Development of Dairy Industry amounting to Rs. 241 Mn.

#### **37. TRADE AND OTHER PAYABLES**

# Accounting policy —

The accounting policy for trade and other payables has been given in Note 18.

#### Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the Statement of Profit or Loss net of any reimbursement.

Provisions are not recognised for future operating losses. The amount recognised as a provision shall be the best estimate of the expenditure required to settle the present obligation and the provision is reviewed at end of each reporting period and adjusted to reflect the current best estimate.

#### Warranties

A provision for warranties is recognised when the underlying products or services are sold. The provision is based on historical warranty data and a weighing of possible outcomes against their associated probabilities.

	GR	OUP	COMPANY		
	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Trade payables	1,760,858,181	2,258,060,140	_	_	
Sales representatives security deposits	14,476,077	14,398,933	_	_	
Retention payable to contractors	3,960,690	21,190,333	_	_	
NBT payable	1,745,401	9,896,560	1,745,401	9,896,560	
Advance for customers	_	6,502,606	_	_	
Accrued expenses and other payables (Note 37.1)	669,656,601	928,099,924	19,243,933	12,559,282	
	2,450,696,950	3,238,148,496	20,989,334	22,455,842	

**37.1** Accrued expenses and other payables include bonus payable of Rs. 149 Mn. (2019 Rs. 85 Mn.), advertising and promotion payable of Rs. 90 Mn. (2019 Rs. 34 Mn.) and other accrued expenses and payable of Rs. 431 Mn. (2019 Rs. 109 Mn.).

# **38. AMOUNTS DUE TO RELATED PARTIES**

The accounting policy for amount due to related parties has been given in Note 18.

	GR	GROUP		COMPANY		
	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.		
Sunshine Tea (Pvt) Ltd.	21,921,252	2,940,848	_	_		
Lamurep Properties Ltd.	3,591,990	_	2,628,990	_		
Duxton Asset Management Limited	_	22,250,000	_	_		
Sunshine Foundation	2,000,000	_	_	_		
Watawala Tea Ceyon Ltd.	-	_	22,118	_		
	27,513,242	25,190,848	2,651,108	_		

#### **39. FAIR VALUE MEASUREMENT**

## Accounting policy -

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Group has access at that date. The fair value of a liability reflects its non-performance risk.

A number of the Group's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When one is available, the Group measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as "active" if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Group uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

If an asset or a liability measured at fair value has a bid price and an ask price, then the Group measures assets and long positions at a bid price and liabilities and short position at an ask price.

The best evidence of the fair value of a financial instrument or initial recognition is normally the transaction price- i.e. the fair value of the consideration given or received. If the Group determines that the fair value on initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability not based on a valuation techniques for which any unobservable inputs are judged to be insufficient in relation to the measurement, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value on initial recognition and the transaction price. Subsequently, threat difference is recognised in profit or loss on an appropriate basis over the life of the instrument but not later than when the valuation is wholly supported by observable market data or the transaction is closed out.

The Group measures the fair value using the following fair value hierarchy, which reflects the significance of the inputs used in making the measurement. An analysis of the fair value measurement of financial and non-financial assets and liabilities are provided below:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

When available, the Group measures the fair value of an instrument using active quoted prices or dealer price quotations (assets and long positions are measured at a bid price; liabilities and short positions are measured at an ask price), without any deduction for transaction costs. A market is regarded as active if transactions for asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

**Level 2:** inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

This category includes instruments valued using;

- a. quoted prices in active markets for similar instruments;
- b. quoted prices for identical or similar instruments in markets that are considered to be less active, or
- $c. \ \ other valuation\ techniques\ in\ which\ almost\ all\ significant\ inputs\ are\ directly\ or\ indirectly\ observable\ from\ market\ data.$

**Level 3:** inputs for the asset or liability that are not based on observable market data (unobservable inputs). This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation.

31 March 2020	GROUP							
				Fair	value			
	Classification	Carrying amount Rs.	Level 1 Rs.	Level 2 Rs.	Level 3 Rs.	Total Rs.		
Financial assets measured at fair value								
Investment in unquoted shares	Fair value through OCI	537,522,639	_	_	537,522,639	537,522,639		
Investment in quoted shares	Fair value through P&L	75,890,853	75,890,853	_	_	75,890,853		
Investment in unit trust	Fair value through P&L	7,346,627	7,346,627	_	_	7,346,627		
Derivative instruments	Fair value through P&L	234,792,226	_	234,792,226	_	234,792,226		
Investment fund	Fair value through P&L	343,725,000	_	343,725,000	_	343,725,000		
		1,199,277,345	83,237,480	578,517,226	537,522,639	1,199,277,345		
Financial assets not measured at fair value	Aggretical							
Trade and other receivables**	Amortised cost	3,727,303,446	_	_	3,727,303,446	3,727,303,446		
Investment in debentures	Amortised cost	106,419,178			106,419,178	106,419,178		
Amounts due from related parties**	Amortised cost	78,704,645	_	-	78,704,645	78,704,645		
Cash and cash equivalents**	Amortised cost	4,572,232,065	4,572,232,065	_	-	4,572,232,065		
		8,484,659,334	4,572,232,065	_	3,912,427,269	8,484,659,334		
Financial liabilities not measured at fair value								
Loans and borrowings***	Other financial liabilities	5,283,746,339	_	_	5,283,746,339	5,283,746,339		
Bank overdraft**	Other financial liabilities	1,163,836,455	1,163,836,455	_	_	1,163,836,455		
Trade and other payables**	Other financial liabilities	1,779,294,948	_	_	1,779,294,948	1,779,294,948		
Amounts due to related parties**	Other financial liabilities	27,513,242	_	_	27,513,242	27,513,242		
		8,254,390,984	1,163,836,455	_	7,090,554,529	8,254,390,984		

COMPANY								
		Fair	value					
Carrying amount Rs.	Level 1 Rs.	Level 2 Rs.	Level 3 Rs.	Total Rs.				
537,522,639	_	_	537,522,639	537,522,639				
75,890,853	75,890,853	_	_	75,890,853				
7,346,627	7,346,627	_	_	7,346,627				
007.740.475		007.740.475		007.740.475				
203,742,135	_	203,742,135	_	203,742,135				
_	_	_	_	_				
824,502,254	83,237,480	203,742,135	537,522,639	824,502,254				
33,214,124	_	_	33,214,124	33,214,124				
106,419,178			106,419,178	106,419,178				
240,777,370	_	_	240,777,370	240,777,370				
2,238,482,618	2,238,482,618	_	_	2,238,482,618				
2,618,893,290	2,238,482,618	_	380,410,672	2,618,893,290				
2,925,274,598	_	2,925,274,598	_	2,925,274,598				
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,				
52,500,020	_	52,500,020	_	52,500,020				
_	_	_	_	_				
2,651,108	_	2,651,108	_	2,651,108				
2,980,425,726	_	2,980,425,726	_	2,980,425,726				

31 March 2019	GROUP						
		Fair			value		
	Classification	Carrying amount Rs.	Level 1 Rs.	Level 2 Rs.	Level 3 Rs.	Total Rs.	
Financial assets measured at fair value							
Investment in unquoted shares	Fair value through OCI	594,319,053	_	_	594,319,053	594,319,053	
Investment in quoted shares	Fair value through P&L	61,297,280	61,297,280	_	_	61,297,280	
Investment in unit trust	Fair value through P&L	8,461,934	8,461,934			8,461,934	
Derivative instruments	Fair value through P&L	203,742,135	_	203,742,135	_	203,742,135	
Investment fund	Fair value through P&L	312,051,000	_	312,051,000	_	312,051,000	
		1,179,871,402	69,759,214	515,793,135	594,319,053	1,179,871,402	
Financial assets not measured at fair value							
Trade and other receivables**	Amortised cost	3,117,866,609	_	_	3,117,866,609	3,117,866,609	
Amounts due from related parties**	Amortised cost	27,998,528	_	_	27,998,528	27,998,528	
Cash and cash equivalents**	Amortised cost	1,883,372,118	1,883,372,118	_	_	1,883,372,118	
		5,029,237,255	1,883,372,118	_	3,145,865,137	5,029,237,255	
Financial liabilities not measured at fair value							
Loans and borrowings***	Other financial liabilities	4,412,962,430	_	_	4,412,962,430	4,412,962,430	
Bank overdraft**	Other financial liabilities	826,769,498	826,769,498	_	_	826,769,498	
Trade and other payables**	Other financial liabilities	2,293,649,406	_	_	2,293,649,406	2,293,649,406	
Amounts due to related parties**	Other financial liabilities	25,190,848	_	_	25,190,848	25,190,848	
		7,558,572,182	826,769,498	_	6,731,802,684	7,558,572,182	

<sup>\*\*</sup> Classes of financial instruments that are not carried at fair value and of which carrying amounts are a reasonable approximation of fair value. This includes trade receivables, cash and cash equivalents, trade payable, other payables, amounts due to and due from related parties and bank overdraft. The carrying amounts of these financial assets and liabilities are a reasonable approximation of fair values due to their short-term nature.

 $<sup>*** \</sup>textit{Discounted cash flows:} \textit{The valuation model considers the present value of expected payments, discounted using a \textit{risk-adjusted discount rate.} \\$ 

		COMPANY		
		Fair	value	
Carrying amount Rs.	Level 1 Rs.	Level 2 Rs.	Level 3 Rs.	Total Rs.
577,866,053	_	_	577,866,053	577,866,053
61,297,280	61,297,280	_	_	61,297,280
8,461,934	8,461,934			8,461,934
203,742,135	_	203,742,135	_	203,742,135
_	_	_	_	_
851,367,402	69,759,214	203,742,135	577,866,053	851,367,402
60.655.417			62.655.417	62.655.417
62,655,417	_	<del>-</del>	62,655,417	62,655,417
225,727,276	_	_	225,727,276	225,727,276
1,082,109,987	1,082,109,987	_	_	1,082,109,987
1,370,492,680	1,082,109,987	_	288,382,693	1,370,492,680
1,664,908,029	_	1,664,908,029	_	1,664,908,029
1,004,900,023	_	1,007,300,023	_	1,007,900,023
_	_	_	_	_
_	-	-	-	_
2,651,108	_	2,651,108	_	2,651,108
 1,667,559,137	_	1,667,559,137	_	1,667,559,137

# **VALUATION TECHNIQUES AND SIGNIFICANT UNOBSERVABLE INPUTS**

The following tables show the valuation techniques used in measuring Level 2 and Level 3 fair values for financial instruments measured at fair value in the Statement of Financial Position, as well as the significant unobservable inputs used:

Туре	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs	Profit/(loss) Rs.	
			and fair value measurement	Increase	Decrease
Unquoted equity instruments	Discounted cash flows The valuation model considers the present value of expected net cash flows from those investments discounted	Forecast annual EBIT growth rate: - LCBL 5% - TATA 5%	– the EBITDA growth were higher/(lower) – 1%	18,465,229	29,396,314
	using a risk adjusted discount rate. The expected cash flows are derived based on the budgeted cash flow forecasts of those investments datermined by	Risk adjusted discount rate: – LCBL 12.7% – TATA 12.69%	- the risk adjusted discount rate were lower/(higher) - 1%	(42,970,151)	13,404,741
Interest rate swaps/Cross currency swaps	Swap models The fair value is calculated as the present value of the estimated future cash flows. Estimates of future floating-rate cash flows are based on quoted swap rates, futures prices and interbank borrowing rates. Estimated cash flows are discounted using a yield curve constructed from similar sources and which reflects the relevant benchmark interbank rate used by market participants for this purpose when pricing interest rate swaps. The fair value estimate is subject to a credit risk adjustment that reflects the credit risk of the Group and of the counterparty; this is calculated based on credit spreads derived from current credit default swap or bond prices.	Not Applicable	Not Applicable		

# TRANSFERS BETWEEN LEVEL 1 AND LEVEL 2

There were no transfers between Level 1 and Level 2 during the year ended 31 March 2020.

#### **LEVEL 3 FAIR VALUES**

#### **RECONCILIATION OF LEVEL 3 FAIR VALUE**

The following table shows a reconciliation from the opening balances to the closing balances for Level 3 fair values.

	Equity s	ecurities
	Group Rs.	Company Rs.
Balance as at 1 April 2018	566,210,085	555,447,085
Gain included in OCI		
– Net change in fair value (unrealised)	28,108,968	22,418,968
Purchases	_	_
Balance as at 31 March 2019	594,319,053	577,866,053
Balance as at 1 April 2019	594,319,053	577,866,053
Adjustment related disposal of a subsidiary (Note 24.4)	(16,453,000)	_
Gain included in OCI		
– Net change in fair value (unrealised)	(40,343,414)	(40,343,414)
Purchases	_	_
Balance as at 31 March 2020	537,522,639	537,522,639

#### **40. FINANCIAL RISK MANAGEMENT**

The Group has exposure to the following risks arising from financial instruments:

- a. Credit risk (Note 40.2)
- b. Liquidity risk (Note 40.3)
- c. Market risk (Note 40.4)
- d. Operational risk (Note 40.5)

# **40.1 RISK MANAGEMENT FRAMEWORK**

The Company's Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. The Board of Directors has established the Risk Management Committee, which is responsible for developing and monitoring the Group's risk management policies. The Committee reports regularly to the Board of Directors on its activities.

The Group's risk management policies are established to identify and analyse the risks faced by the Group, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Group's activities. The Group, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The Group Audit Committee oversees how management monitors compliance with the Group's risk management policies and procedures, and reviews the adequacy of the risk Management framework in relation to the risks faced by the Group. The Group Audit Committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Audit Committee.

# **40.2 CREDIT RISK**

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers and investments in debt securities.

The carrying amounts of financial assets and contract assets represent the maximum credit exposure.

Impairment losses on financial assets and contract assets recognised in profit or loss were as follows:

	GROUP		COMPANY	
As at 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Impairment loss on trade receivables and contract				
assets arising from contracts with customers	56,815,760	33,821,437	_	_
	56,815,760	33,821,437	_	_

#### EXPECTED CREDIT LOSS ASSESSMENT FOR INDIVIDUAL CUSTOMERS

The following table provides information about the exposure to credit risk and ECLs for trade receivables and contract assets from individual customers.

As at 31 March 2020	Group				
	Weighted average loss rate %	Gross carrying amount Rs.	Loss allowance Rs.	Credit impaired	
Less than 30 days	1	1,453,019,608	10,076,110	No	
More than 30 days but less than 60 days	1	729,401,433	7,424,397	No	
More than 60 days but less than 90 days	2	290,909,259	4,973,919	No	
More than 90 days	5	664,105,176	34,341,333	No	
		3,137,435,476	56,815,760		

As at 31 March 2019	Group				
	Weighted average loss rate %	Gross carrying amount Rs.	Loss allowance Rs.	Credit impaired	
Less than 30 days	0	1,478,767,297	2,568,574	No	
More than 30 days but less than 60 days	0	546,021,079	1,944,403	No	
More than 60 days but less than 90 days	1	103,112,957	990,141	No	
More than 90 days	12	245,591,658	28,318,319	No	
		2,373,492,990	33,821,437		

#### TRADE RECEIVABLES AND CONTRACT ASSETS

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the factors that may influence the credit risk of its customer base, including the default risk associated with the industry and country in which customers operate.

The Group trades only with recognised, creditworthy third parties. It is the Group's policy that all clients who wish to trade on credit terms are subject to credit verification procedures and contractual agreements made for every high-value transactions. In addition, receivable balances are monitored on an ongoing basis with the results that the Group's exposure to bad debts is not significant.

The Group does not require collateral in respect of trade and other receivables. The Group does not have trade receivable and contract assets for which no loss allowance is recognised because of collateral.

The carrying amount of financial assets represent the maximum credit exposure. The maximum exposure to the credit risk as at 31 March 2020 is as follows:

	GRC	DUP	COMPANY	
	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.
Other investments	1,305,696,523	976,129,267	824,502,254	851,367,402
Trade and other receivables	3,727,303,446	3,117,866,609	33,214,124	10,200,661
Amount due from related parties	78,704,645	27,998,528	240,777,370	225,727,276
Cash and cash equivalents	4,572,232,065	1,883,372,118	2,238,482,618	1,082,109,987
	9,683,936,679	6,005,366,522	3,336,976,366	2,169,405,326

# AMOUNT DUE FROM RELATED PARTIES

The Group's amounts due from related parties mainly consists of the balances from affiliates. The Company balance consists of the balances from subsidiaries and affiliates.

# CASH AND CASH EQUIVALENTS

The Group held cash and cash equivalents of Rs. 4,572 Mn. at 31 March 2020 (2019: Rs. 1,883 Mn.). The cash and cash equivalents are held with bank and financial institution counterparties, which are rated AA- to AA+, based on Fitch ratings.

#### **40.3 LIQUIDITY RISK**

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group uses activity-based costing to cost its products and services, which assists it in monitoring cash flow requirements and optimising its cash return on investments.

# **EXPOSURE TO LIQUIDITY RISK**

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted, and include contractual interest payments and exclude the impact of netting agreements:

As at 31 March 2020	Contractual cash flows				
GROUP	Carrying amount Rs.	Total Rs.	6 months or less Rs.	6-12 months Rs.	More than 12 months Rs.
Bank overdrafts	1,163,836,455	1,163,836,455	1,163,836,455	_	_
Loans and borrowings	5,283,746,339	5,283,746,339	1,813,828,551	1,158,071,144	2,311,846,644
Trade and other payables	2,450,696,950	2,450,696,950	2,445,489,147	5,207,803	_
Amount due to related parties	27,513,242	27,513,242	27,513,242	_	_
	8,925,792,986	8,925,792,986	5,450,667,395	1,163,278,947	2,311,846,644

As at 31 March 2020		Contractual cash flows				
COMPANY	Carrying amount Rs.	Total Rs.	6 months or less Rs.	6- 12 months Rs.	More than 12 months Rs.	
Bank overdrafts	52,500,020	52,500,020	52,500,020	_	-	
Loans and borrowings	2,925,274,598	2,925,274,598	986,759,653	999,514,125	939,000,820	
Trade and other payables	20,989,334	20,989,334	20,989,334	_	_	
Amount due to related parties	2,651,108	2,651,108	2,651,108	_	_	
	3,001,415,060	3,001,415,060	1,062,900,115	999,514,125	939,000,820	

As at 31 March 2019	Contractual cash flows				
GROUP	Carrying amount	Total	6 months or less	6-12 months	More than 12 months
	Rs.	Rs.	Rs.	Rs.	Rs.
Bank overdrafts	826,769,498	826,769,498	826,769,498	_	_
Loans and borrowings	4,412,962,430	4,412,962,430	556,520,424	556,520,424	3,299,921,582
Trade and other payables	3,238,148,496	3,238,148,496	3,238,148,496	_	_
Amount due to related parties	25,190,848	25,190,848	25,190,848	_	_
	8,503,071,272	8,503,071,272	4,646,629,266	556,520,424	3,299,921,582

As at 31 March 2019	Contractual cash flows						
COMPANY	Carrying amount Rs.	Total Rs.	6 months or less Rs.	6-12 months Rs.	More than 12 months Rs.		
Bank overdrafts	_	_	_	_	_		
Loans and borrowings	1,664,908,029	1,664,908,029	214,557,355	214,557,354	1,235,793,320		
Trade and other payables	22,455,842	22,455,842	22,455,842	_	_		
Amount due to related parties	_	_	_	_	_		
	1.687.363.871	1.687.363.871	237.013.197	214.557.354	1.235.793.320		

#### **40.4 MARKET RISK**

Market risk is the risk that changes in market prices - e.g. foreign exchange rates, interest rates and equity prices - will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

The Group uses derivatives to manage market risks. All such transactions are carried out within the guidelines set by the Risk Management Committee. Generally, the Group seeks to apply hedge accounting to manage volatility in profit or loss.

A fundamental review and reform of major interest rate benchmarks is being undertaken globally. There is uncertainty as to the timing and the methods of transition for replacing existing benchmark interbank offered rates (IBORs) with alternative rates. As a result of these uncertainties, significant accounting judgement is involved in determining whether certain hedge accounting relationships that hedge the variability of foreign exchange and interest rate risk due to expected changes in IBORs continue to qualify for hedge accounting as at 31 March 2020. IBOR continues to be used as a reference rate in financial markets and is used in the valuation of instruments with maturities that exceed the expected end date for IBOR.

Therefore, the Group believes the current market structure supports the continuation of hedge accounting as at 31 March 2020.

#### **CURRENCY RISK**

The Group is exposed to transactional foreign currency risk to the extent that there is a mismatch between the currencies in which sales, purchases, receivables and borrowings are denominated and the respective functional currencies of Group companies. The functional currency of Group companies are primarily Sri Lankan Rupees. The currencies in which these transactions are primarily denominated are Euro, US Dollars, Australian Dollar, Singapore Dollar and Japanese Yen.

#### EXPOSURE TO CURRENCY RISK

The summary quantitative data about the Group's exposure to currency risk as reported to the Management of the Group is as follows:

As at 31 March 2020	GROUP						
	Euro Rs.	USD Rs.	Australian Dollar Rs.	Singapore Dollar Rs.	Japanese Yen Rs.	LKR Rs.	Total Rs.
Financial assets							
Other investments	_	_	_	_	_	234,792,226	234,792,226
Trade and other receivables	_	499,784,979	_	_	_	3,795,786,126	4,295,571,105
Amount due from related parties	_	_	_	_	_	78,704,645	78,704,645
Cash and cash equivalents	_	63,825,400	578,188	_	_	4,507,828,477	4,572,232,065
	_	563,610,379	578,188	_	_	8,617,111,474	9,181,300,041
Financial liabilities Loans and borrowings	_	_	_	_	_	(2,971,899,695)	(2,971,899,695)
Trade and other payables	_	_	_	_	_	(2,450,696,950)	(2,450,696,950)
Amount due to related parties	_	_	_	_	_	(27,513,242)	(27,513,242)
Bank overdrafts	_	_	_	_	-	(1,163,836,455)	(1,163,836,455)
	_	_	_	_	_	(6,613,946,342)	(6,613,946,342)
Net exposure	_	563,610,379	578,188	_	_	2,003,165,132	2,568,718,699

As at 31 March 2019	GROUP						
	Euro Rs.	USD Rs.	Australian Dollar Rs.	Singapore Dollar Rs.	Japanese Yen Rs.	LKR Rs.	Total Rs.
Financial assets							
Other investments	_	_	_	_	_	203,742,135	203,742,135
Trade and other receivables	_	82,748,834	_	_	_	3,665,834,579	3,748,583,413
Amount due from related parties	_	_	_	_	_	27,998,528	27,998,528
Cash and cash equivalents	_	824,674	_	_	_	1,882,547,444	1,883,372,118
	_	83,573,508	_	_	_	5,780,122,686	5,863,696,194
Financial liabilities Loans and borrowings	_	_	_	_	_	(1,113,040,848)	(1,113,040,848)
Trade and other payables	_	(1,972,973,536)	_	_	_	(1,265,174,960)	(3,238,148,496)
Amount due to related parties	_	_	_	_	_	(25,190,848)	(25,190,848)
Bank overdrafts	_	_	_	_	_	(826,769,498)	(826,769,498)
	_	(1,972,973,536)	_	_	_	(3,230,176,154)	(5,203,149,690)
Net exposure	_	(1,889,400,028)	_	_	_	2,549,946,532	660,546,504

# **SENSITIVITY ANALYSIS**

A reasonably possible strengthening (weakening) of the Euro and US Dollar against all other currencies at 31 March would have affected the measurement of financial instruments denominated in a foreign currency and affected equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases.

		GROUP					
	Profit	orloss	Equity, net of tax				
	Strengthening Rs.	Weakening Rs.	Strengthening Rs.	Weakening Rs.			
As at 31 March 2020							
USD (1% movement)	5,636,104	(5,636,104)	5,636,104	(5,636,104)			
As at 31 March 2019							
USD (1% movement)	(18,894,000)	18,894,000	(18,894,000)	18,894,000			

# INTEREST RATE RISK

Interest rate risk is a key constitute of the market risk exposure of the Group due to adverse and unanticipated movements in future interest rate which arises from core business activities; granting of credit facilities, accepting deposits and issuing debt instruments.

Due to the nature of operations of the Company, the impact of interest rate risk is mainly on the earnings of the Company rather than the market value of portfolios. Several factors give rise to interest rate risk; among these are term structure risk, which arises due to the mismatches in the maturities of assets and liabilities; basis risk which is the threat to income arises due to differences in the bases of interest rates.

#### **EXPOSURE TO INTEREST RATE RISK**

The interest rate profile of the Group's interest-bearing financial instruments as reported to the management of the Group is as follows:

	GRO	DUP	COMPANY					
	2020	2019	2020	2019				
	Rs.	Rs.	Rs.	Rs.				
Fixed-rate instruments								
Financial liabilities								
Loans and borrowings	5,283,746,339	4,412,962,430	2,925,274,598	1,664,908,029				
	5,283,746,339	4,412,962,430	2,925,274,598	1,664,908,029				
Variable-rate instruments								
Financial liabilities								
Bank overdrafts	1,163,836,455	826,769,498	52,500,020	_				
	1,163,836,455	826,769,498	52,500,020	_				

#### **40.5 OPERATIONAL RISK**

Operational risk' is the risk of direct or indirect loss arising from a wide variety of causes associated with the Group's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks – e.g. those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Company's operations.

The Group's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Company's reputation with overall cost effectiveness and innovation. In all cases, Group policy requires compliance with all applicable legal and regulatory requirements.

The Board of Directors has established Board Integrated Risk Management Committee, which is responsible for the development and implementation of controls to address operational risk. This responsibility is supported by the development of overall Group standards for the management of operational risk in the following areas:

- requirements for appropriate segregation of duties, including the independent authorisation of transactions;
- requirements for the reconciliation and monitoring of transactions;
- compliance with regulatory and other legal requirements;
- documentation of controls and procedures;
- requirements for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified:
- $\,-\,$  requirements for the reporting of operational losses and proposed remedial action;
- development of contingency plans;
- training and professional development;
- ethical and business standards;
- information technology and cyber risks; and
- risk mitigation, including insurance where this is cost-effective.

Compliance with Company standards is supported by a programme of periodic reviews undertaken by internal audit. The results of internal audit reviews are discussed with the Company Operational Risk Committee, with summaries submitted to the Audit Committee and Senior Management of the Company.

#### **41. RELATED PARTY TRANSACTIONS**

The Group carries out transactions in the ordinary course of its business with parties who are defined as related parties in LKAS 24 – "Related Party Disclosures", the details of which are reported below. The pricing applicable to such transactions is based on the assessment of risk and pricing model of the Group and is comparable with what is applied to transactions between the Group and its unrelated customers.

#### Key Management Personnel (KMP)

Key Management Personnel (KMP) are those persons having authority and responsibility for planning, directing and controlling the activities of the Company directly or indirectly.

#### KMP of the Company

The Board of Directors of the Company has been classified as KMP of the Company.

# KMP of the Group

As the Company is the ultimate parent of the subsidiaries listed out on page 56, the Board of Directors of the Company has the authority and responsibility for planning, directing and controlling the activities of the Group directly or indirectly.

Accordingly, the Board of Directors of the Company is also KMP of the Group. Therefore, officers who are only Directors of the subsidiaries and not of the Company have been classified as KMP only for that respective subsidiary.

#### 41.1 COMPENSATION OF KEY MANAGEMENT PERSONNEL

	GR	OUP	COMPANY		
For the year ended 31 March	2020 Rs.	2019 Rs.	2020 Rs.	2019 Rs.	
Short-term employee benefits	245,964,426	233,308,346	230,973,512	224,974,830	
Post-employment benefits	5,139,159	4,750,445	5,139,159	4,750,445	
	251,103,585	238,058,791	236,112,670	229,725,275	

Compensation of the Group's Key Management Personnel includes salaries, non-cash benefits and contributions to a post-employment defined benefit plan.

No loans have been granted to the Directors of the Company.

# Transactions, arrangements and agreements involving KMP and their Close Family Members (CFM)

CFM of a KMP are those family members who may be expected to influence, or be influenced by, that KMP in their dealings with the entity. They may include KMP's domestic partner and children, children of the KMP's domestic partner and dependants of the KMP or the KMP's domestic partner. CFM are related parties to the Group/Company.

There were no transactions, arrangements or agreements involving CFM during the year ended 31 March 2020.

# **41.2 TRANSACTIONS WITH GROUP ENTITIES**

The Group entities include the subsidiaries and the associates of the Company.

# Non-recurrent related party transactions

There were no non-recurrent related party transactions which in aggregate value exceeds 10% of the equity or 5% of the total assets whichever is lower of the Company as per 31 March 2019 audited financial statements, which required additional disclosures in the 2019/20 Annual Report under Colombo Stock Exchange Listing Rule 9.3.2 and Code of Best Practices on Related Party Transactions under the Securities and Exchange Commission Directive issued under Section 13 (c) of the Securities and Exchange Commission Act.

# Recurrent related party transactions

There were no recurrent related party transactions which in aggregate value exceeds 10% of the consolidated revenue of the Group as per 31 March 2019 audited financial statements, which required additional disclosures in the 2019/20 Annual Report under Colombo Stock Exchange Listing Rule 9.3.2 and Code of Best Practices on Related Party Transactions under the Securities and Exchange Commission Directive issued under Section 13 (c) of the Securities and Exchange Commission Act.

# Transactions with subsidiaries

Company name	Relationship	Nature of transaction	Transaction amount 2020 Rs.	Transaction amount 2019 Rs.	Amount payable/ receivable 2020 Rs.	Amount payable/ receivable 2019 Rs.
Sunshine Healthcare Lanka Ltd.	Subsidiary	Service income	113,292,013	94,196,763	-	_
		Dividend income	441,339,394	146,396,385	_	_
		Advance given	(1,000,000)	_	_	_
		Advance settled	1,000,000	_	_	_
		Gratuity transfer	117,715	_	_	_
Watawala Plantations PLC	Subsidiary	Service income	90,162,599	70,476,201	_	_
		Purchases	_	_	_	_
		Gratuity transfer	115,694	_	_	_
Hatton Plantations PLC	Subsidiary	Service income	_	65,161,481	_	_
		Purchases	_	(128,642)	_	_
Watawala Tea Ceylon Ltd.	Subsidiary	Service income	98,682,885	87,224,648	(22,118)	_
		Purchases	(44,785)	_	_	_
		Gratuity transfer	_	_	-	_
Sunshine Packaging Lanka Ltd.	Subsidiary	Interest income	16,449,945	15,833,580	221,822,187	205,371,140
		Loan obtained	_	(34,400,000)	_	_
		Loan settled	_	5,151,000	_	_
		Share issue for capital infusion	(75,000,000)	_	_	_
		Purchases	-	-	_	_
Estate Management Services (Pvt) Ltd.	Subsidiary	Dividend income	_	344,263,036	_	_
Sunshine Energy (Pvt) Ltd.	Subsidiary	Service income	909,407	7,817,697	946,655	_
		Advance given	_	(118,530,000)	_	_
		Advance settled	_	263,129	_	_
		Investment in shares	_	118,267,567	_	_
Waltrim Energy Ltd.	Subsidiary	Service income	7,183,859	8,007,070	9,002,202	_
3,		Loan obtained	(22,000,000)	_	_	_
		Loan settled	22,000,000	_	_	_
		Interest income	205,124	_	-	_
Upper Waltrim Hydropower (Pvt) Ltd.	Subsidiary	Service income	3,679,185	2	1,369,387	_
Waltrim Hydropower (Pvt) Ltd.	Subsidiary	Service income	2,818,883	_	1,179,934	_

Company name	Relationship	Nature of transaction	Transaction amount 2020 Rs.	Transaction amount 2019 Rs.	Amount payable/ receivable 2020 Rs.	Amount payable/ receivable 2019 Rs.
Sky Solar (Pvt) Ltd.	Subsidiary	Service income	1,833,266	_	_	20,332,676
		Interest income	920,479	897,050	_	_
		Advances given	(6,968,750)	_	_	_
		Advances settled	6,968,750	_	_	_
		Loan obtained	_	_	_	_
		Loan settled	19,435,625	_	_	_
Elgin Hydropower (Pvt) Ltd.	Subsidiary	Service income	2,826,162	_	5,760,796	_
		Loan obtained	_	(38,935,625)	_	_
		Loan settled	_	(19,500,000)	_	_
Sunshine Holdings International	Subsidiary	Advance given	_	(604,693)	_	_
Pte Ltd.		Advance settled	_	134,797	_	_
Norris Canal Properties (Pvt) Ltd.	Affiliate Company	Advance given	_	23,460	_	23,460
			724,927,451	752,014,906		

# Transactions with associates

There were no transactions carried out between the Group with the associate during the year ended 31 March 2020.

# Transactions with other related entities

Other related entities include significant investors (either entities or individuals) that have control, joint control or significant influence.

Company name	Relationship	Nature of transaction	Transaction amount 2020 Rs.	Transaction amount 2019 Rs.	Amount payable/ receivable 2020 Rs.	Amount payable/ receivable 2019 Rs.
Sunshine Tea (Pvt) Ltd.	Affiliate	Sales	9,793,457	1,311,742	5,236,645	3,116,220
	Company	Service cost	(206,969,240)	(259,058,859)	_	_
		Shared cost	(9,255,917)	7,074,093	_	_
		Rent paid	_	(5,677,000)	_	_
		Purchases	_	(7,485,347)	_	_
		Transfer of land	63,233,820	_	_	_
Pyramid Lanka (Pvt) Ltd.	Affiliate Company	Sales	2,005,247,000	2,004,233,963	73,468,000	21,918,000
Lamurep Properties Limited	Affiliate	Rent	(25,896,996)	(26,650,925)	(3,591,990)	_
	Company	Purchases	_	(2,842,455)	_	_
Duxton Assets Management Limited	Affiliate Company	Consultancy fee	_	(22,250,000)	_	(22,250,000)
Lamurep Investments Ltd.	Affiliate	Service income	16,518	1,476,544	_	_
Sunshine Foundation	Affiliate	Members contribution	(27,400,000)	(25,575,041)	(2,000,000)	_
		CONTRIDUCION	1,808,768,642	1,664,556,714	(2,000,000)	

#### **42. COMMITMENTS**

#### Company

There were no contract for capital expenditure of material amounts approved or contracted for as at the reporting date.

#### Group

There were no contract for capital expenditure of material amounts approved or contracted for as at the reporting date.

# 43. CONTINGENCIES

# Accounting policy -

A provision is recognised if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised in profit or loss.

Contingent liabilities are disclosed if there is a possible future obligation as a result of a past event, or if there is a present obligation as a result of a past event but either a payment is not probable or the amount cannot be reasonably estimated.

# Use of Judgements and Estimates

#### **Provisions and Contingencies**

The Company receives legal claims against it in the normal course of business. Management has made judgement as to the likelihood of any claim succeeding in making provisions. The time of concluding legal claims is uncertain, as is the amount of possible outflow of economic benefits. Timing and cost ultimately depend on the due process in the respective legal jurisdictions.

#### Company

There were no guarantees given by the Company to banks and other institutions as at 31 March 2020 (2019 Nil).

There are no litigations and claims as at the reporting date.

#### Group

Watawala Plantations PLC, a subsidiary of the Company, has given a bank guarantee amounting to Rs. 6,400,000 to the Tax Appeals Commission. Further, a corporate guarantee was issued in favour of several banks on behalf of Watawala Dairy Limited. for the loans obtained.

Watawala Dairy Ltd. a subsidiary of the Company, has given a bank guarantee amounting to Rs. 10,000,000 to Ceylon Grain Elebators PLC. As a result of the above transaction, the Group's effective shareholding of the WATA has dropped to 37.12% from 44.54%. Further, effective shareholding of Watawala Tea Ceylon Limited (consumer brands business) has increased from 60% to 100% through EMSPL.

Sunshine Healthcare Lanka limited, a subsidiary of the Company, has given a bank guarantees amounting to Rs. 17,000,000 on behalf of its subsidiary.

Elgin Hydropower (Pvt) Limited, a subsidiary of the Company, has given a bank guarantees amounting to Rs. 503,000.

Sunshine Energy (Pvt) Ltd., a subsidiary of the Company has given a bank guarantee amounting to Rs. 40,000,000.

There were no material contingencies as at the reporting date except for disclosed above.

#### 44. EVENTS AFTER THE REPORTING PERIOD

#### Accounting policy -

Events after the reporting period are those events, favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue.

All material events after the reporting date have been considered and where appropriate, adjustments or disclosures have been made in the respective Notes to the Financial Statements.

# Impact on COVID-19

On 11 March 2020 the World Health Organization declared the COVID-19 as an Global Pandemic Situation. The pandemic has been significantly affected the Sri Lankan economy as well as the business environment. The situation has started well before the financial year end, and has been continuing so far effecting the many aspects of the country.

The Group has considered this as an adjusting event and has evaluated and determined the extent to which the development after the reporting date also in the current reporting period. All relevant and adequate disclosures have been provided under the respective Notes in the Financial Statements where it's relevant.

# Company/Group

There have been no events subsequent to the reporting date, which would have any material effect on the Company, other than the impact on COVID-19 and following;

The Board of Directors of the Company has declared a first and final dividend of Rs. 0.75 per share for the financial year ended 31 March 2020.

As required by Section 56 of the Companies Act No. 07 of 2007, the Board of Directors of the company satisfied the solvency test in accordance with Section 57, prior to declaring the final dividend. A statement of solvency duly completed and signed by the Directors on 27 May 2020 has been audited by Messrs. KPMG.

In accordance with the LKAS 10, Events after the reporting period, the final dividend has not been recognised as a liability in the financial statements as at 31 March 2020.

On 13 March 2020, Sunshine Holdings PLC (the "Company") and Pyramid Wilmar Plantations (Pvt) Ltd. (PWPL) jointly incorporated a new company named Sunshine Wilmar (Private) Limited (SWPL) with equal shareholding. On 12 May 2020, the share capital of Rs. 1,521 Mn. infused into SWPL by the Company.

On 19 May 2020, Company has acquired the remaining stake of 40% in Estate Management Services (Pvt) Ltd. from PWPL for the purchase consideration of Rs. 2,903 Mn., and company increased the indirect holdings of Watawala Tea Ceylon Limited to 100%.

As a result of the above transactions, the Group's effective shareholding of WATA has dropped to 37.12% from 44.54%. Further, effective shareholding of Watawala Tea Ceylon Limited (consumer brands business) has increased from 60% to 100% through EMSPL.

#### 45. COMPARATIVE INFORMATION

Where necessary information has been restated to conform to current year's presentation and classification.

As described in Note 7, the Group has selected the option to recognise Right-of-Use asset (ROU asset) and lease liability at equal amounts as at 1 April 2019 with the adjustments required on first-time adoption of SLFRS 16 "Leases". Accordingly, comparative information have not been restated based on adoption of the said accounting standards.

# **46. DIRECTORS ASSESSMENT ON GOING CONCERN**

As described in Note 44, on 11 March 2020 the World Health Organization declared the coronavirus COVID-19 outbreak to be a pandemic in recognition of its rapid spread across the globe with over 150 countries. Following this outbreak, Sri Lanka has been in a lockdown position with curfew being imposed since 20 March 2020 and therefore the business operations and activities of the Company/Group were temporary impacted.

The Company has taken various precautionary measures to protect employees and workmen, their families, and the ecosystem in which they interact based on instructions issued by the Government, while at the same time ensuring business continuity.

The operating segments of the Group being healthcare, agribusiness, consumer goods and energy, the potential impact of COVID-19 is expected to be minimal based on the internal assessment carried out by the Management. Even during the lockdown period, the healthcare, agri and energy sectors continued to operate as those businesses are classified under essential services.

The Board carried out an assessment of the potential implications of COVID-19 on profitability and liquidity of each Group entity and at consolidated Group level and incorporated the required adjustments in the revised budget for the year ending 31 March 2021. Based on this assessment the Board is of the view that the Group has adequate liquidity position considering the cash flows in hand and the secured facilities available through bank credit facilities. Accordingly, the Group will not have any limitations in meeting the future obligations and ensuring business continuity.

The Board therefore is confident that COVID-19 will not impact the going concern ability of the Group and the Company, and will continue to monitor any material changes in future economic conditions and amend the business projections accordingly, if required. The Group is regularly monitoring the situation.

# 47. DIRECTOR'S RESPONSIBILITY

The Board of Directors is responsible for the preparation and presentation of the Financial Statements in accordance with Sri Lanka Accounting Standards.

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# **STOCK EXCHANGE LISTING**

The issued ordinary shares of Sunshine Holdings PLC are listed with the Colombo Stock Exchange (CSE) Sri Lanka.

# **SHAREHOLDER INFORMATION**

	31 March 2020	31 March 2019
Total numbers of shareholders	1,939	1,837
Total numbers of shares	149,554,103	149,554,103

31 March 2020					
Number of holders	Holdings	Total holdings %			
1,458	1 - 1,000 shares	75.19			
349	1,001 - 10,000 shares	18.00			
98	10,001 - 100,000 shares	5.05			
25	100,001 - 1000,000 shares	1.29			
09	Over 1,000,000	0.47			
1,939		100.00			

Analysis of shareholders	31 March 2020				31 March 2019	
	Number of shareholders	Number of shares	%	Number of shareholders	Number of shares	%
Individuals	1,877	12,829,112	8.58	1,786	16,182,045	10.82
Institutions	62	136,724,991	91.42	51	133,372,058	89.18
Total	1,939	149,554,103	100.00	1,837	149,554,103	100.00

Public shareholdings	Requirement by CSE	As at 31 March 2020	Comply with CSE Rule 7.13.1 (a)	Requirement by CSE	As at 31 March 2019	Comply with CSE Rule 7.13.1 (a)
Option	5	5	Yes	5	5	Yes
Float adjusted market capitalisation	Less than Rs. 2,500,000,000/-	1,830,229,653	Yes	Less than Rs. 2,500,000,000/-	2,398,309,417	Yes
The percentage of shares held by the public	20%	32.29%	Yes	20%	34.12%	Yes
Number of shareholders representing public holding	500	1,932	Yes	500	1,829	Yes

# **SHAREHOLDER TRADING INFORMATION FROM 1 APRIL 2019 TO 31 MARCH 2020**

	2020	2019	2018	2017	2016	2015	2014
Highest price (Rs.)	48.00	60.00	64.90	58.80	62.00	63.50	38.90
Lowest price (Rs.)	36.00	42.00	46.10	45.00	45.20	28.00	26.60
As at 31 March (Rs.)	37.90	47.00	56.10	46.10	50.00	48.00	28.70
Number of transactions	1,421	506	1,048	1,093	1,216	6,626	2,453
Number of shares traded	7,677,355	1,237,912	8,347,901	34,337,459	3,596,659	59,275,212	20,960,576
Value of shares traded (Rs.)	342,298,406	68,718,164	476,911,459	1,684,887,480	200,914,813	2,348,879,263	710,627,572

# MARKET CAPITALISATION VS SHAREHOLDERS' FUNDS

	Rs.
Market capitalisation as at 31 March 2020	5,668,100,503
Shareholders funds as at 31 March 2020	1,641,715,247

# **DIVIDEND**

	2020	2019	2018	2017	2016
Proposed and final dividend (Rs.)	112,165,577	186,942,629	204,738,420	236,496,726	141,898,035
Dividend per share (Rs.)	0.75	1.25	1.50	1.75	1.05
Normalised dividend pay-out ratio (%)	0.35	70.2	137.8	125.4	64.4

# TWENTY (20) LARGEST SHAREHOLDERS AS AT

Name	31 March	2020	31 March 2019	
	Number of shares held	%	Number of shares held	%
Lamurep Investments Limited	70,705,601	47.28	67,905,601	45.41
SBI Ven Holdings Pte Limited	27,046,773	18.08	27,046,773	18.08
Deepcar Limited	26,071,826	17.43	26,071,826	17.43
Sampath Bank/Dr T Senthilverl	5,908,828	3.95	9,173,828	6.13
Ceylon Property Development Limited	3,055,292	2.04	3,055,292	2.04
GF Capital Global Limited	2,000,718	1.34	1,900,718	1.27
J B Cocoshell (Pvt) Limited	1,781,767	1.19	2,331,967	1.56
Rubber Investment Trust Ltd A/C No. 01	1,300,000	0.87	Nil	_
Deutsche Bank AG – National Equity Fund	1,210,016	0.81	1,210,016	0.81
Mr P H A K Fernando	600,106	0.40	655,935	0.44
Nuwara Eliya Property Developers (Pvt) Ltd.	585,862	0.39	585,862	0.39
Mr V Govindasamy	451,500	0.30	451,500	0.30
Hatton National Bank PLC A/C No. 4 (HNB Retirement Pension Fund)	339,494	0.23	Nil	_
Mr H N Esufally	334,737	0.22	Nil	_
Mr M A H Esufally	328,682	0.22	Nil	_
E W Balasuriya and Co. (Pvt) Limited	301,800	0.20	301,800	0.20
Deutsche Bank AG Singapore Branch	282,337	0.19	282,337	0.19
Mrs N C Madanayake	282,337	0.19	282,337	0.19
Mr U G Madanayake	282,337	0.19	282,337	0.19
Pershing LLC S/A Aerbach Grauson & Co.	273,066	0.18	328,225	0.22
Subtotal	143,143,079	95.71	141,866,354	94.86
Others	6,411,024	4.29	7,686,749	5.14
Total	149,554,103	100.00	149,554,103	100.00

# **GLOSSARY**

#### **ACCRUAL BASIS**

Recording revenues and expenses in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period.

#### **AVERAGE COST OF FUNDS**

Finance cost divided by average interest-bearing borrowing from banks and finance institutions.

#### **CAPITAL EMPLOYED**

Shareholders' funds plus minority interest and debt.

#### CONTINGENT LIABILITIES

Conditions or situations at the reporting date, the financial effects of which are to be determined by future events, which may or may not occur.

#### **CASH EQUIVALENTS**

Liquid investments with original maturities of three months or less.

#### COP

The Cost of Production. This generally refers to the cost of producing per kilo of produce (Tea/Rubber/Palm Oil).

#### CROP

The total produce harvested during a financial year.

#### **DEBT TO EQUITY RATIO**

Debt as a percentage of shareholders' funds plus.

#### DIVIDEND

Distribution of profit to holders of equity investments in proportion to their holding of a particular class of capital.

# **EARNINGS PER SHARE**

Profit attributable to equity holders of the parent divided by the weighted average number of ordinary shares in issue during the period.

# EBIT

Earnings before interest and tax (includes other operating income).

#### **EBIT MARGIN**

EBIT divided by turnover.

#### **EBITDA**

Earnings before interest, tax, depreciation and amortisation.

#### **EBITDA MARGIN**

EBITDA divided by turnover.

#### **ENTERPRISE VALUE**

Market capitalisation plus net debt.

#### **FIELD**

A unit extent of land. Estates are divided into fields in order to facilitate Management.

#### **GROSS SALES AVERAGE (GSA)**

This is the average sale price obtained (over a period of time, for a kilo of produce) before any eductions such as Brokerage, etc.

# HACCP

Hazard Analysis Critical Control Point System Internationallyaccepted food safety standard.

#### INFILLING

A method of field development whereby planting of individual plants is done in order to increase the yield of a given field, whilst allowing the field to be harvested.

#### ISO

International Standards Organization.

# INTEREST COVER

Profit before tax plus interest charges divided by interest charges, including interest capitalised.

#### **IMMATURE PLANTATION**

The extent of plantation that is under development and is not being harvested.

# JEDB

Janatha Estates Development Board.

#### LIQUIDITY RATIO

Current assets divided by current liabilities.

#### **MATURE PLANTATION**

The extent of plantation from which crop is being harvested. Also see "Extent in Bearing".

#### MARKET CAPITALISATION

Number of shares in issue at the end of year multiplied by the market price at end of year.

#### NON-CONTROLLING INTEREST

A portion of the profit or loss and net assets of a subsidiary attributable to equity interest that are not owned, directly or indirectly through subsidiary, by the parent.

#### **NET ASSETS PER SHARE**

Net assets over weighted average number of ordinary shares in issue during the period adjusted for options granted but not exercised.

# NET PROFIT MARGIN

Profit after tax divided by turnover.

#### NET DEBT

Total debt minus (cash plus short term deposits).

#### **NET SALES AVERAGE (NSA)**

This is the average sale price obtained (over a period of time) after deducting Brokerage fees, etc.

#### **NET ASSETS**

Sum of fixed assets and current assets less total liabilities.

#### **NET ASSETS PER SHARE**

Net Assets at the end of the period divided by the number of ordinary shares in issue.

# PRICE EARNINGS RATIO

Market price per share over EPS.

#### RETURN ON FOUITY (ROF)

Attributable profits divided by average shareholders' funds.

#### RELATED PARTIES

Parties who could control or significantly influence the financial and operating policies of the Company.

#### **REPLANTING**

A method of field development where an entire unit of land is taken out of "bearing" and developed by way of uprooting the existing trees/bushes and replanting with new trees/bushes.

#### SLSPC

Sri Lanka State Planations Corporation.

# STATED CAPITAL

Total of all amounts received by the Company or due and payable to company.

- a. In respect of issue of shares and
- b. Inspect of calls on shares

# SHAREHOLDERS' FUNDS

Total of issued and fully-paid share capital, capital reserves and revenue reserves.

#### TOTAL DEBT

Long-term loans plus short-term loans and overdrafts.

#### TOTAL EQUITY

Shareholders' funds plus minority interest.

#### TASL

Tea Association of Sri Lanka.

#### VP TEA

Vegetatively Propagated (i.e. Tea grown from a cutting of a branch of tea plant).

#### YIELD (YPH)

The average crop per unit extent of land over a given period of time (usually Kg. Per hectare per year).

NAME OF COMPANY Sunshine Holdings PLC

**LEGAL FORM** Public limited liability company

(Incorporated in 1973 and listed in the Colombo Stock Exchange)

DATE OF INCORPORATION

**DATE OF** 16 June 1973

**REGISTRATION NUMBER** PQ13

**ACCOUNTING YEAR END** 31 March

PRINCIPAL ACTIVITIES Holding Company, carrying out investment in subsidiaries

**REGISTERED OFFICE** No. 60, Dharmapala Mawatha, Colombo 03.

**DIRECTORS** Mr Munir Shaikh (Chairman)

Mr D A Cabraal (appointed Vice-Chairman w.e.f. 13 February 2020)

Mr G Sathasivam

Mr V Govindasamy (Group Managing Director)

Mr S G Sathasivam
Mr H D Abeywickrama
Mr A D B Talwatte
Mr S Shishoo
Mr Y Kitao

Mr Shiran Dias – Alternate Director

Ms Shalini Ratwatte (Appointed w.e.f. 30 May 2019) Mr B A Hulangamuwa (Resigned w.e.f. 30 May 2019)

**SECRETARIES** Corporate Services (Private) Limited,

No. 216, De Saram Place, Colombo 10.

Tel: 011 460 5100

**AUDITORS** KPMG

Chartered Accountants

32A, Sir Mohamed Macan Markar Mawatha, Colombo 03.

**LAWYERS** F J & G de Saram (Attorney-at-Law)

No. 216, De Saram Place, Colombo 10. Nithya Partners (Attorney-at-Law) No. 97/A, Galle Road, Colombo 03.

**BANKERS** Hatton National Bank PLC

National Development Bank PLC

MCB Bank Limited

Standard Chartered Bank Ltd.

Seylan Bank PLC

Commercial Bank of Ceylon PLC

**CREDIT RATINGS** The Company has been assigned a national long-term rating of "A-(lka)" with stable outlook by

Fitch Ratings Lanka Limited.

**WEBSITE** www.sunshineholdings.lk

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# NOTICE OF MEETING

Notice is hereby given that the forty-seventh (47th)
Annual General Meeting ("AGM") of Sunshine Holdings
PLC (the "Company") will be held at "Committee Room B",
Bandaranaike Memorial International Conference Hall (BMICH),
Bauddhaloka Mawatha, Colombo 7 on Friday, the 26 day of
June 2020 at 3.30pm and the business to be brought before
the Meeting will be:

- To receive and consider the Annual Report of the Board of Directors together with the Audited Financial Statements of the Company and the Group for the year ended 31 March 2020 and the report of the Auditors thereon.
- 2. To declare a final cash dividend of Rs. 0.75 per share as recommended by the Directors.
- 3. To propose the following resolution for the reappointment of Mr Munir Shaikh who is above the age of seventy (70) years. IT IS HEREBY RESOLVED THAT the age limit referred to in Section 210 of the Companies Act No. 07 of 2007 (the "Companies Act") shall not apply to Mr Munir Shaikh who is above the age of seventy (70) years and that he be reappointed as a Director of the Company.
- 4. To propose the following resolution for the reappointment of Mr G Sathasivam who is above the age of seventy (70) years. IT IS HEREBY RESOLVED THAT the age limit referred to in Section 210 of the Companies Act shall not apply to Mr G Sathasivam who is above the age of seventy (70) years and that he be reappointed as a Director of the Company.
- 5. To reappoint Mr S G Sathasivam who retires by rotation in terms of Article 104 of the Articles of the Company.
- To reappoint Mr A D B Talwatte who retires by rotation in terms of Article 104 of the Articles of Association of the Company.

- 7. To reappoint KPMG Chartered Accountants, who are deemed to be reappointed as Auditors of the Company until the conclusion of the next AGM of the Company in terms of Section 158 (1) of the Companies Act, to audit the Financial Statements of the Company for the year ending 31 March 2021 and to authorise the Directors to determine their remuneration therefor.
- 8. To authorise the Directors to determine the contributions to charities.

By order of the Board

Oar \_\_\_\_\_\_

# Corporate Services (Private) Limited

Secretaries

2 June 2020 Colombo.

We shall be obliged if the shareholders/proxies attending the AGM, produce their National Identity Card to the security personnel stationed at the entrance.

#### Note:

Any shareholder entitled to attend and vote at this Meeting is entitled to appoint a proxy to attend and vote/speak in his/her stead and a Form of Proxy is sent herewith for this purpose. A proxy need not be a shareholder of the Company. A completed Form of Proxy must be deposited at the Registered Office of the Company, at No. 60, Dharmapala Mawatha, Colombo 3, not less than 48 hours before the time appointed for the holding of the Meeting.



*I/We		
of		
being a shareholder/shareholder	ers of SUNSHINE HOLDINGS PLC do hereby appoint	
1. Mr M Shaikh	or failing him,	
2. Mr V Govindasamy	or failing him,	
3. Mr D A Cabraal	or failing him,	
4. Mr G Sathasivam	or failing him,	
5. Mr S G Sathasivam	or failing him,	
6. Mr H D Abeywickrama	or failing him,	
7. Mr A D B Talwatte	or failing him,	
8. Mr S Shishoo	or failing him,	
9. Mr Y Kitao	or failing him,	
10. Ms S Ratwatte	or failing her,	
<ol> <li>To receive and consider the the Audited Financial Staten 31 March 2020 and the report</li> </ol>	ne/us and to speak and to vote on my/our behalf at the Annual General Meeting of any adjournment thereof and at every poll which may be taken in consequence to Annual Report of the Board of Directors together with ments of the Company and the Group for the year ended ort of the Auditors thereon.	
	h who is above the age of seventy (70) years.	
	m who is above the age of seventy (70) years.	
5. To reappoint Mr S G Sathasi	vam who retires by rotation in terms of Article 104 of the Articles of the Company	/
6. To reappoint Mr A D B Talwa	tte who retires by rotation in terms of Article 104 of the Articles of the Company.	
until the conclusion of the n	ed Accountants, who are deemed to be reappointed as Auditors of the Company ext AGM of the Company in terms of Section 158 (1) of the Companies Act, nents of the Company for the year ending 31 March 2021 and to authorise the remuneration therefor.	
8. To authorise the Directors to	o determine the contributions to charities.	
Signed this	Two Thousand and	Twenty

Note: Please delete the inappropriate words.

#### INSTRUCTIONS AS TO COMPLETION

- 1. Kindly complete the Form of Proxy after filling in legibly your full name and address and sign in the space provided. Please fill in the date of signature.
- 2. A shareholder entitled to attend and vote at the Meeting is entitled to appoint a proxy who need not be a shareholder, to attend and vote instead of him.
- 3. In the case of a corporation, the form must be completed under its Common Seal, which should be affixed and attested in the manner prescribed by the Articles of Association.
- 4. If the Form of Proxy is signed by an Attorney, the relevant Power of Attorney should also accompany the completed Form of Proxy, in the manner prescribed by the Articles of Association.
- 5. The completed Form of Proxy should be deposited at the Registered Office of the Company, No. 60, Dharmapala Mawatha, Colombo 3, not less than 48 hours before the time appointed for the holding of the Meeting.



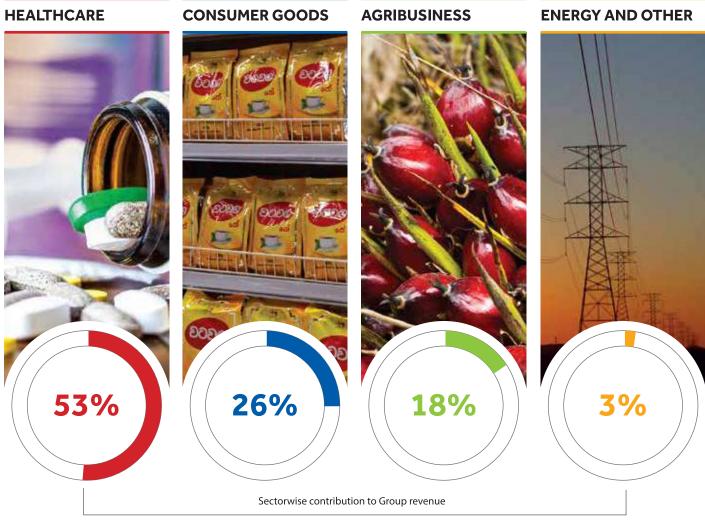
# This Annual Report is Carbon Neutral

Produced by Smart Media (Pvt) Limited, a carbon neutral company that offsets its direct and indirect GHG emissions through verified sources.





It is our stakeholders' trust in us that has coloured our 53-year history. We will strive to continue winning their trust in everything we do, every single day of the next 50 years of our legacy... and beyond.



We provide comprehensive solutions for pharmaceuticals and medical devices including the retail sector.

Consisting of the largest branded tea company in the country, our tea brands are trusted names in the domestic and international markets.

Our agribusiness consists of palm oil and dairy.

We contribute to the national grid through three mini-hydropower plants in Lindula and Talawakelle, with rooftop solar giving a combined capacity of 7.5 MW.

